



# FINANCIAL TIMES

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## GENERAL

**Haig call to step up Salvador pressure**

**U.S. Secretary of State Alexander Haig believes all political, economic and security means at America's disposal should be used against the Soviet Union and Cuba in an effort to end the war in El Salvador, the State Department said at the weekend.**

Officials said the U.S. should deal with El Salvador as a "global problem" and not just as a military conflict because such an approach could lead it into "another Vietnam". Back Page

### ANC office blast

The African National Congress accused South African government agents of planting the 10-bomb which wrecked its London office and injured one person.

### Glemp appeal

Poland's Roman Catholic primate Archbishop Jozef Glemp appealed for the release of Lech Walesa, leader of the disbanded Solidarity union. Page 2

### Job plan fears

Voluntary agencies fear they will be unable to meet the demand for voluntary work under the latest job subsidy scheme proposed by the Government. Page 4

### Minister fined

France's Finance Minister Gaston Defferre was found guilty of defaming Gaullist leader Jacques Chirac and fined FF 1,500 (£130). Page 2

### Drug worries

Drug companies fear an official report now with Ministers calls for the replacement of brand name drugs with cheaper generic ones. Back Page

### Hotel fire rescue

Firemen plucked two injured schoolboys from an upstairs window and a third broke his arm jumping from the fourth floor when fire swept a London hotel.

### Landslide deaths

Rescuers recovered five bodies and 10 trucks in a search for victims of a landslide which may have killed more than a 100 on a Peru jungle highway.

### Skiers killed

A late winter thaw triggered at least nine separate avalanches in the French Alps, killing 11 skiers and injuring six.

### ILEA faces axe

The Government is again considering abolishing the Inner London Education Authority only a year after deciding it could not be disbanded. Page 4

### Pakistan arrest

Pakistani police arrested a former Opposition leader and used tear gas to break up the first major street protest over two years.

### Murder probe

The Israeli Cabinet ordered a top judge to take a new look into the 1983 unsolved murder of leading Zionist moderate Chaim Arlosoroff.

### Good food awards

Nine British and one Irish restaurant won top awards in the Good Food Guide but only one of them—the Connaught Hotel—is in London. Page 4

### Briefly . . .

One man died in heavy fighting between rival Arab groups in Tripoli, Lebanon.

Bubonic plague has broken out in a black township near Port Elizabeth, South Africa. Page 5

## BUSINESS

**Citicorp reduces assets in Europe**

BY RICHARD JOHNS

**CITICORP**, New York's largest banking group, suffered a loss on its European business last year and ran down its assets there. The bank incurred a loss before tax and securities transactions of \$27m (£15m) against a \$24m profit, and reduced its assets from \$31.4m to \$29m. Page 16

**U.S. RECESSION** is "just at its bottom" and next year will be upwards, Murray Weidenbaum, chairman of President Reagan's Council of Economic Advisors, said. Back Page

**GOVERNMENT** is hoping to raise about £700m in the next financial year from asset sales—but this could be a conservative estimate. Back Page

**WEST GERMAN** Bundesbank opposition has effectively blocked the possibility of agreement by EEC governments today on developing the EMS. Back Page

**BELGIAN FRANC**, devalued by 5.5 per cent three weeks ago, was again the subject of devaluation rumours last week. The Belgian National Bank was reported to have intervened quite heavily to support its currency, although there appeared to be no immediate threat as far as European Monetary System divergence limits were concerned. Any further attempt at devaluation is unlikely to be welcomed by other EMS members, however, who successfully resisted a Belgian request for a devaluation of 12 per cent last month. The Danish krone, devalued by 3 per cent at the same time as the Belgian franc, was the second strongest EMS currency last week, behind the Dutch guilder.

**EMS** March 12, 1982

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## OVERSEAS NEWS

# Fraser warns coalition to be ready for election

BY MICHAEL THOMPSON-NOEL IN SYDNEY

MR MALCOLM FRASER, the Australian Premier, warned yesterday that the ruling Liberal-National Country Party coalition must be ready for a general election "at any time."

His warning followed a crushing by-election defeat for the Government in the Sydney seat of Lowe on Saturday.

Mr Fraser was responding to Mr Paul Keating, the Australian Labor Party strategist and front bencher, who said the ALP should capitalise on the gain of Lowe to force the Government to the polls.

This could only be done if the opposition parties blocked finance Bills in the Senate.

Ahead of the Victoria State election on April 3, the Lowe result has added greatly to the pressures on the Fraser administration.

Equally, it has bolstered the reputation of Mr Bill Hayden, the federal opposition leader, who warned that, unless the Fraser Government changes its economic policies immediately, it would be "demolished" at the next general election.

Lowe had been held for 32 years by Sir William McMahon, the former Liberal Premier. On Saturday, it tumbled into Labour's arms, with an 8 per



Mr Fraser: economic progress at risk

cent swing to Mr Michael Maher, a former state MP for Drummond.

The result dramatises the predicament of the Government, which is having to juggle with rising unemployment, worsening inflation, high interest

**Jobert expected to press Japan for concessions**

BY TERRY DODSWORTH IN PARIS

FRANCE'S Trade Minister, M Michel Jobert, is expected to demand positive Japanese efforts to reduce the country's increasing trade surplus with France during a five-day visit to Japan which begins today.

The talks, which precede an official visit to Japan by President Francois Mitterrand next month, underline growing anxiety in France over the trade imbalance between the two countries. According to the latest figures, the French deficit on its Japan trading rose to FFr 9.3bn (\$850m) in 1981, an increase of well over 30 per cent on the previous year.

Like the previous French Government, the Socialist Administration has maintained a strongly critical attitude to Japanese trading policies.

## Chirac wins eve-of-poll case against Defferre

BY DAVID WHITE IN PARIS

GASTON DEFFERRE, France's Interior Minister, has been ordered to pay a fine of FFr 1,500 (£136) for making defamatory statements about M Jacques Chirac, leader of the neo-Gaullist RPR opposition Party, on the eve of yesterday's local elections.

M Defferre, 71, who is one of the senior Ministers in the French Cabinet, said he would appeal.

In an electoral meeting in Marseilles last week, he described M Chirac and two of his senior party colleagues as being "protectors, friends and accomplices" of M Marcel Francisci, a Paris gambling club owner who was murdered in January.

M Francisci, an RPR councillor for his home region of Corsica, was alleged to have been linked to a series of gangland scandals.

M Chirac, who is Mayor of Paris and who was defending a cantonal seat in central France in yesterday's first-round ballot, made use of a special 24-hour procedure designed to settle defamation cases during election campaigns.

The court, which reached its verdict at 2 am yesterday, awarded him the token damages of FFr 1 which he had demanded from M Defferre.

M Chirac said afterwards that he considered the incident closed.

The other men named by the Minister, the party number two, M Bernard Pons and Senator Charles Pasqua, have announced separate slander actions.

The Minister's lawyers cited as evidence a letter from M Pasqua on behalf of M Francisci, who lost his gaming licence last year.

## Syria in pact to receive Iran oil

SYRIA AND Iran reached preliminary agreement yesterday on Iranian oil sales to meet the needs of Syria's two refineries, according to Tehran radio monitored by Reuter in London.

The report appeared to mark a major switch by Syria, which has previously relied heavily on Iran's Gulf war enemy, Iraq, for its oil imports. Syria produces a heavy crude oil and relies on imports to meet its light crude needs.

The preliminary accord was signed at a three-hour meeting between Mr Abdel Jabbar Al-Dahak, Syrian Oil Minister, and Mr Mohammad Charazi, Iranian Oil Minister.

In Melbourne, Mr Fraser said

the ruling coalition parties had

to prepare for a snap general election, but said he was confident of thwarting Labour's challenge.

The Lowe by-election was probably the most expensive Australia has seen. Mr Maher says his campaign cost \$A100,000 (£59,000) including

\$A30,000 on radio advertising.

The 12 candidates probably spent a total of more than \$A400,000.

## Glemp pleads for Walesa's release

WARSAW — Poland's Roman Catholic Primate, addressing the country's largest assembly since the imposition of martial law, yesterday urged the country's military regime to free the detained Solidarity leader, Lech Walesa. His release would threaten no one, Archbishop Josef Glemp declared.

Mr Walesa, national chairman of the suspended movement, has been held since the regime's military crackdown three months ago.

Archbishop Glemp, who was speaking to more than 20,000 people in the Warsaw suburb of Ursus, said: "Let's pray for Lech Walesa to be released, so he can stand again."

The Archbishop chose a

former Solidarity stronghold to

make his first specific appeal

for Mr Walesa's release. It is

understood that the leader of

the suspended movement was

transferred recently to a loca-

tion in Rembertow, east of Warsaw.

Mrs Walesa has said she

expects her husband to be per-

mitted to attend the baptism of

his infant daughter next

Sunday.

Archbishop Glemp said his

audience was the largest in

our homeland since the imposi-

tion of martial law." He added

that Poles needed "agreement

and national accord." Mr

Walesa's freedom would be the

way to such accord.

The Primate renewed his call

for the release of all dissidents

interned by the regime. "We

hope that the centres of isolat-

ion will be empty soon," he

said.

According to official

figures, 3,601 Poles are being

held at 25 internment camps

The Warsaw Pact

manceuvres, codenamed Friend-

ship-82 began on Saturday

among units of unspecified size

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## Poles halve imports from West as exports decline by 20%

BY CHRISTOPHER BOBINSKI IN WARSAW

POLAND'S difficulty in obtaining import credits shows with a vengeance in the latest Government figures, which also record a slight reduction in the rate of decline of industrial production and an improvement in meat supplies.

Hard currency imports dropped by nearly 50 per cent last month compared to February last year while exports also fell by 20 per cent.

Coal sales abroad are on the

increase with exports at 2.3m tonnes for the first two months of the year. The growth in deliveries to Comecon countries is higher than to the West, probably a reflection of the difficulties Poland is having in returning to Western markets.

Industrial production in February fell by 11.6 per cent compared to February 1981. Spending on consumer goods went up by 48 per cent. But overall incomes went up, according to the figures, by 75 per cent.

## ICI leads closure plea to MEPs

By Sue Cameron, Chemicals Correspondent

CHEMICAL producers have called on members of the European Parliament to stop any "unnecessary administrative or legal barriers" being put in the way of plant closures.

Representatives of the European Council of Chemical Manufacturers' Federations (CECIF) made the plea at a meeting with 65 MEPs in Strasbourg last week.

Mr John Harvey-Jones, chairman-elect of Imperial Chemical Industries and a member of CECIF's general policy committee, told MEPs that Western Europe was suffering from massive overcapacity in petrochemicals.

He admitted that this was because the industry had "seriously overestimated" the likely demand for its products but stressed that companies were now taking "urgent and energetic measures" to rationalise production.

Mr Harvey-Jones said these measures would "regrettably" lead to "much loss of employment." But he asked the MEPs to ensure that no needless obstacles were placed in the way of the chemical industry's plans.

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## Farm price talks

BY LESLIE COLINTON IN BERLIN

TALK about anti-Americanism in West Germany is "sheer nonsense," Chancellor Helmut Schmidt, the West German Chancellor said at the weekend.

Recent opinion polls showed that four-fifths of West Germans regard the U.S. as an ally and friend, said Herr Schmidt.

The Chancellor spoke after

plans were made public for

major demonstrations against

President Ronald Reagan during

his forthcoming trip to West

Germany and West Berlin.

The idea that we might

adopt a neutral position between

East and West is simply devoid

of reality," Herr Schmidt told the U.S. army newspaper Stars and Stripes.

Herr Schmidt blamed news

paper in the U.S. and West

Germany for complaining about

"what they call anti-

Americanism in Germany."

"Some domestic infighting in

the U.S. is being projected

against the background of

American-European relations," he said.

Recent opinion polls showed

that four-fifths of West Germans regard the U.S. as an ally and friend, said Herr Schmidt.

"This plays a greater role than most people can estimate or understand," said Herr Schmidt.

The Chancellor said: "We

must be careful not to repeat

the slogan anti-Americanism so

long that in the end it assumes

validity and becomes a fact.

## WORLD TRADE NEWS

**Soviet Union seeks way round U.S. pipeline embargo**

BY KEVIN DONE IN FRANKFURT

**THE GOVERNMENT** of Reagan which imposed an embargo on the delivery of equipment for the Siberia-West Europe natural gas pipeline could hardly have guessed that the futility of these actions would be proved so quickly, the Soviet news agency Novosti crowed in a recent dispatch released in West Germany.

Moscow claimed that its own engineers had developed the type of 25 MW gas turbines needed for pipeline pump stations and that mass assembly would begin next year at two Leningrad factories.

Turbines of this size have previously been available to the Soviet Union only through the import of western technology, a weakness that the hawks in the U.S. Government led by Mr Casper Weinberger, the Defence Secretary, are eager to exploit as they try to increase pressure on Moscow in response to the

imposition of martial law in Poland.

The Russians' optimism that their engineers have found a way around the U.S. embargo is a little premature, but western engineers confirm that the Soviet Union has reached an advanced stage in the development of its own 25 MW gas turbine technology, which, if necessary, could make it independent of western suppliers by the mid-1980s.

For its ambitious 5,500 km pipeline, running from the massive Urengoy gas field in Western Siberia to West Europe, Moscow still has little choice but to rely on western turbine technology. On its own, the Soviet Union could not meet its announced deadlines of late 1984 for the first flow of gas. European contractors and the West German Government are aware, however, that this dependence will eventually come to an end.

**SHADOWS ARE** lengthening over West Germany's highly developed export trade with the countries of Eastern Europe. But the trade has become controversial as the business has passed its peak in economic terms.

The political fall-out from events in Poland and mounting East-West tension are threatening a chain reaction of debt problems:

- Romania's need to reschedule its debts has led West Germany to suspend export credit guarantees.

- West German bankers have reported that East Germany has been unable to put together a consortium in London to raise \$300m.

At the same time, West Germany's trade with Comecon has come under fire from the U.S. Still, Herr Hans-Dietrich Gen-

soher, the Foreign Minister, appears to have returned from his Washington visit with official U.S. acquiescence for increases in German gas imports from the Soviet Union.

In West German eyes, the U.S. criticism of the gas contracts is in any case a piece of pure hypocrisy, where the U.S. continues to meet its grain agreements with the Soviet Union. The criticism of the East bloc trade in general is regarded as another sign of U.S. insensitivity to West German history and geography.

Outside gas supplies, however, West German bankers and businessmen are resigned to the declining importance of trade with the East. Stagnation and decline have been evident for at least two years. Some would argue it has been clear since

A country that can build sputniks is also in a position to manufacture the necessary equipment for natural gas pipelines," Count Otto Lambdorff, the West German Economics Minister said recently. "That might be more difficult, more expensive and more time consuming than importing such machinery, but of course it is not impossible. I am afraid that embargoes move little or nothing in our favour."

The Russians are, after all,

pushing through the most ambitious gas pipeline building programme in the world. The 4,500 km pipeline that Moscow is building from Siberia to its western border — the remaining 900 km will run the length of Czechoslovakia to the West German border — represents less than 17 per cent of the 26,000 km of large-diameter gas pipelines the country is seeking to install under its current five-year plan.

The Russians already have well-proven small 6 MW gas turbines suitable for use in pipeline pump stations and well-known to Western engineers. They have also developed their own 10 MW machines — which do not have such a good reputation — but are not yet in a position to

manufacture the larger 25 MW turbines of the type offered by General Electric and its European manufacturing associates for more than a decade.

Where the Soviet Union has decided on gas turbines in the past to drive pump station compressors, it has chosen either its

own smaller units or the 10-14 MW turbines offered by Western suppliers, such as GE or Rolls-Royce.

It has imported a small number of the GE 25 MW units manufactured by Nuovo Pignone, a GE manufacturing associate, in Italy — for test purposes in earlier years, however, and for its latest scheme it has plumped for the larger units.

The new export pipeline accounts for only 3,050 MW of that total. In construction terms, therefore, delays caused by the U.S. embargo are an instant but not crucial.

responsible for the development programme, the Soviet Union now has:

- four prototypes of the 25 MW gas turbines available, which have been proven in three years of tests;

- three of the machines are soon to be installed on a pipeline Grjasovet, to be tested in situ;

- some components are to be sub-contracted to other countries — Czechoslovakia, East Germany, Bulgaria and Romania.

Western electrical engineers accept that the timing of the Novosti report, and its release in the wake of the Reagan embargo, is pure propaganda. The report is the first official Soviet confirmation of a development programme that has been privately known about in Western industry for some years, however, and much of the substance of Soviet claims is undisputed.



Mr James Buckley (above), the U.S. Under-secretary of State, who arrives in Bonn today as part of a European tour to discuss U.S. sanctions policy against the Soviet Union and Poland. After Mr Buckley returns to Washington, President Reagan is expected to decide how the U.S. will proceed with the implementation of sanctions. Washington apparently wants to stanch the flow of cheap credits.

**West Germany's trade with Comecon declines in significance**

BY STEWART FLEMING IN FRANKFURT

**SHIPPING REPORT****Taiwan orders container ships**

BY ANDREW FISHER

A TAIWANESE order for container ships estimated to be worth \$140m highlighted the still depressed world shipbuilding market last week, as the amount of ships being scrapped outweighed those being ordered.

Evergreen has ordered four container ships from Japan's Onomichi Shipbuilding Company and plans a round-the-world service in both directions, using eight ships each way, from early 1984.

Terms for other container vessels are being negotiated by Evergreen with yards in Japan and Taiwan. Outside the container sector, however, business for world shipbuilders has tailed off.

Japanese companies, according to Lambert Brothers Shipping, "may now be reconciled to progressive long-term contraction of their shipbuilding industry."

The country's inability to compete with other Far Eastern yards is due in large part to its unwillingness to finance contracts in dollars, but also because other yards in the

region seem more determined to add to their orders. South Korean prices are lower than Japan's.

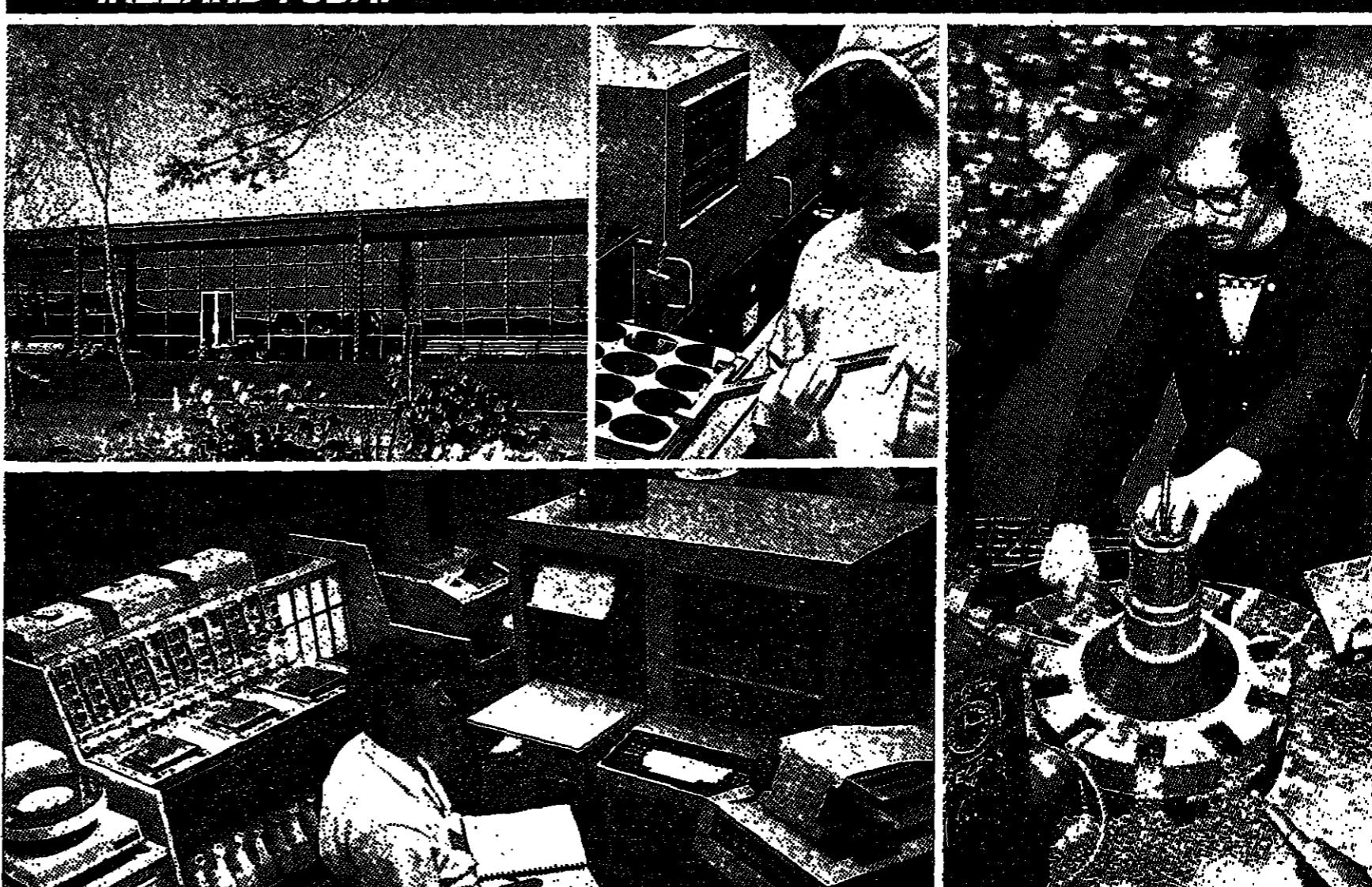
There is no doubt, said Lambert in its sale and purchase report, "that demolition stole the centre of the stage in February." The total volume

of sales for scrap in the month was its highest on record.

Mostly comprising tankers, the figure was nearly 4m dead-weight tons, making 5.5m dwt in the first two months, which was 38 per cent of the 1981 total.

World Economic Indicators				
	UNEMPLOYMENT			
UK	000's	Feb '82	Jan '82	Dec '81
		3,044.9	3,078.6	2,940.7
	%	12.6	12.7	10.2
U.S.	000's	9,573.0	9,298.0	9,571.0
	%	8.8	8.5	8.2
W. Germany	000's	Jan '82	Dec '81	Nov '81
		1,949.8	1,762.9	1,990.0
	%	7.5	5.7	5.0
France	000's	2,034.0	2,014.4	2,016.2
	%	9.0	8.9	7.4
Italy	000's	2,194.2	2,145.9	2,145.6
	%	7.9	7.6	8.7
Netherlands	000's	488.3	478.5	461.2
	%	9.4	9.1	8.5
Belgium	000's	523.3	524.4	518.4
	%	13.1	12.9	12.8
Japan	000's	1,310.6	1,191.0	1,210.0
	%	2.3	2.1	2.1

Source (except UK, U.S. and Japan): Eurostat

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**BETT**

THE 35TH ANNUAL GENERAL MEETING OF BETT BROTHERS P.L.C. HELD AT THE REGISTERED OFFICE OF THE COMPANY - 9 COX STREET, DUNDEE, ON FRIDAY 12TH MARCH, 1982

The following are extracts from the circulated Statement of the Chairman, Mr Albert A. Bett.

**Accounts**  
The Group Profit for the year ended 31st August, 1981, after meeting all charges, including depreciation, but before adjusting for taxation, amounted to £1,715,530 as compared with £2,262,755 in the previous year.

After adjusting for taxation and deducting minority interests, the profit amounted to £1,900,915 as compared with £1,078,229 in the previous year.

An Interim Ordinary Dividend of 1.20p per share has been paid and the Directors now recommend a Final Dividend of 1.90p per share payable on 16th March, 1982, making a total distribution for the year of 3.10p per share (1980—same).

Certain shareholders waived the interim dividend aggregating £25,947 net and have also waived the proposed final dividend aggregating £54,390 net, thereby reducing the costs of dividends to the Company from £455,000 to £374,663, a saving of £80,337 (1980—£105,225).

**Trading Activities**  
The continuing lack of activity in the Building Industry as a whole during this current recessionary period has resulted in a diminished turnover on the construction side, but I am pleased to report that satisfactory levels of Group turnover and profit up to these forecast at the interim, have nevertheless been achieved with assistance from our Group's diversified activities.

**Future Prospects**  
The recession remains with us and could continue to affect all construction activity during the current year.

Until interest rates begin to fall and remain at a lower level, stimulation in the private housing sector will be delayed. Your Company, however, is endeavouring to increase sales in the highly competitive sector by providing an improved comprehensive service to house purchasers.

Further diversification of the Group's activities has been achieved by re-registering our subsidiary company, Bett Brothers (Arbroath) Limited under the new name of Bett Truck Limited, and taking over the franchise and main distributorship for Leyland trucks in the Tayside and Fife regions and part of Central Scotland.

The Building Industry is going through difficult times and it, in my opinion, be untrue to make an assessment of the current year's results at this stage. I foresee little improvement in this situation until there are real signs of a general recovery.

BETT BROTHERS P.L.C. DUNDEE

16th February, 1982

SUMITOMO METAL INDUSTRIES, LTD.

Dated: March 15, 1982

## BUSINESSMAN'S DIARY

### UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	Chelsea Antiques Fair (0727 55069) (until Mar 20)	Old Town Hall
Current	Daily Mail Ideal Home Exhibition (01-223 9341) (until Apr 3)	Earls Court
Current	International Glass and Glass Technology Exhibition - GLASSEX (0373 77966) (until Mar 17)	NEC, Birmingham
Current	Autogrip Exhibition (01-235 7000) (until Mar 18)	Olympia
Current	The London Shoe Show (01-739 2071) (until Mar 16)	Kensington Exhn Centre, W8
Mar 22-26	London Fashion Exhibition (01-335 1200) ...	Olympia
Mar 25-26	Wine Fair (0734 431713) ...	New Horticultural Hall, Westminster
Mar 25-Apr 2	Metalworking '82 Exhibition (0737 68611) and International Metalworking Machine Tools Exhibition (01-492 6671)	NEC, Birmingham
Mar 28-Apr 1	British Exhibition of Fine Jewellery and Sterling Silver (01-493 7628)	Goldsmit's Hall, London
Mar 29-Apr 1	Audio Visual Exhibition (01-583 7768) ...	Wembley Conf. Centre
Mar 31-Apr 2	Fashion Fabrex Exhibition (01-385 1200) ...	Olympia
Apr 5-7	Concrete Society Exhibition and Conference (01-730 8852)	Met Exhn. Hall, Brighton
Apr 7-14	Birmingham Motor Show (0502 51203) ...	Bingley Hall
Apr 22-24	International Property Exhibition (01-499 8311) ...	Cumberland Hotel, W1

### OVERSEAS TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	Household Appliance Trade Fair (01-486 8686) (until Mar 21)	Sao Paulo
Current	International Spring Fair (01-493 3111) (until Mar 20)	Leipzig
Mar 16-19	Shipcare Exhibition (08833 6155)	Hamburg
Mar 16-21	Brighter Homes and Do-It-Yourself Exhibition (Dublin 694022)	Dublin
Mar 18-23	Woodworking Machinery Exhibition (01-439 3964)	Paris
Mar 18-26	Petroleum Show (01-486 1961)	Peking
Mar 21-25	Middle East Business Equipment Show (01-486 1951)	Bahrain
Mar 23	Invitational Computer Conference and Exhibition (01-994 6477)	Frankfurt
Mar 23-27	International Energy and Engineering Trade Fair (01-236 0911)	Stuttgart
Mar 25-28	The Fourth International Travel Fair - TRAVEL S2 (021-76 6707)	Singapore
Apr 6-9	First International Energy Technology Exhibition (01-339 5041)	Tokyo

### BUSINESS AND MANAGEMENT CONFERENCES

Mar 15-18	IPM: The Elements of Salary Administration (01-946 9100) ...	Embassy Hotel, W2
Mar 17	Institute of Credit Management: National Conference (0890 23711) ...	HHon Hotel, W1
Mar 17-18	FT Conference: European Pulp and Paper in the 80s (01-621 1355)	Finlandia Hall, Helsinki
Mar 18	Institute of Marketing: Action for Recovery Conference (01-680 7525)	Hilton Hotel, W1
Mar 18-19	London Export Conferences: Nigeria - Future Programmes (0822 3377)	Churchill Hotel, W1
Mar 18	Institute of Marketing: National Conference (06285 2495) ...	Hilton Hotel, W1
Mar 20	University of Reading: Strategic Factors in the Growth of International Business (0734 85123)	Reading
Mar 20-24	International Council of Shopping Centres: European conference on Downtown Shopping Centres (0734 56101)	Paris
Mar 22	Oyez-IBC: European Symposium on the Cardus Reactor (01-342 2491)	Portman Hotel, W1
Mar 23	British Institute of Energy Economics: Energy Conservation in Industry - the Anglo Swedish Experience (01-930 2233)	9 St. James's Square, SW1
Mar 23	Institute of Directors: annual convention (01-539 1233)	Royal Albert Hall, W8
Mar 23	IPS: Currency Differentials (0990 23711)	Midland Hotel, Manchester
Mar 24	CBI: Business Realities - Are We Understood? (01-379 7400)	Centre Point, WC1
Mar 25-27	The Institute of Administrative Management: Administrators of the Future (01-688 0171) ...	Bournemouth
Mar 25-26	DRI Europe: After the Recovery: Planning for Renewed Growth (01-222 8571) ...	Waldorf Hotel, WC1
Mar 25-26	The American Chamber of Commerce (United Kingdom): Operating in British Industry - An In-Depth Briefing for Senior American Executives (01-370 3176) ...	Dorchester Hotel, W1
Mar 26	Dun and Bradstreet: Understanding Credit and Collections (01-247 4377) ...	Cafe Royal, W1

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.



# TRY TELLING HIM BRITAIN CAN AFFORD TO LOSE A £1-BILLION EXPORT MARKET.

Exports mean jobs. And one of the biggest customers for British exports is South Africa which buys 'Made in Britain' to the tune of £1-billion each year.

In addition, Britain benefits from about £1.5-billion of invisible earnings from the Republic.

All this is possible because South Africa has a stable economy and is committed to a policy of prosperity for all.

For example, within 3 years Black consumer spending will outstrip that of the White community. This means the outlook for exports of

British products is even more promising. So who stands to gain if those people who want to create instability in South Africa have their way? Not South Africans (Black or White) who enjoy an ever-rising standard of living.

Certainly not the British who would lose a vital overseas market, especially during a major world recession. The winners would be those dedicated political extremists who well understand that their cause advances through the instability they deliberately foment.

**South Africa**

Further information can be obtained from The Director of Information, South African Embassy, South Africa House, London WC1N 5DP.

## UK NEWS

# Fears for 'voluntary' jobs scheme

BY JOHN LLOYD, LABOUR EDITOR

THE COUNTRY'S main concern is to top up his or her unemployment and other benefits. However, neither the National Council for Voluntary Organisations nor the Volunteer Centre see any hope of voluntary agencies, and other organisations such as churches, local authorities and health authorities, being able to organise projects or to ally union distrust.

NCOV officials privately believe the scheme is a "non-starter" and is unlikely to amount to much. The council last week publicly asked several questions, one of which was: "How can we prevent it being seen as a cheap labour market?"

Even harsher criticism has come from the Government-funded Volunteer Centre, which gives advice and information to voluntary agencies throughout the country.

Mr Peter Stubbing, the centre's deputy director, said this weekend that voluntary and other organisations were already struggling to provide employment for people on "work-experience" and other schemes, and many had already closed the door against further volunteers.

He said: "It looks as though the voluntary sector is

being made a dumping-ground for problems of the labour market."

Unions would see the scheme as undercutting established wage-rates and diluting the labour market. The concept of paying workers to do such work questioned the entire concept of "voluntary" effort.

He added: "The problem doesn't stop there. The most serious problems may be structural and organisational.

"Most voluntary agencies and authorities who use volunteers, like the Health Service, can no longer cope with the un-

employed who have already gone to them asking for some thing to do."

The Government has asked the Manpower Services Commission to prepare the ground-work for the scheme by the summer, but does not expect it to provide places for the suggested 100,000 unemployed for some time.

The TUC has already criticised the plan as being one likely to undercut established rates, and union representatives on local MSC committees would tend to be hostile to schemes put up for approval.

## New Tory plans to axe education body

BY ROBIN PAULEY

THE GOVERNMENT is again considering the abolition of the Inner London Education Authority only a year after deciding reluctantly that it could not be disbanded.

The new study of how to change the administration of inner London's education system is being carried out as part of a report detailing what the metropolitan counties and the Greater London Council could be abolished.

It is doubtful whether the changes could be implemented before the next general election, although there is a feeling among some Cabinet ministers that the six metropolitan counties could be wound up quickly, and that the Government might gain electoral capital by doing so.

The options proposed for ILEA are:

- Retaining ILEA while abolishing the GLC and having all the authority's members nominated by the inner London borough councils from among their elected members.

- Abolishing the authority along with the GLC and having the inner London boroughs join in groups of two or three to form four inner London education committees.

The second option is gaining most favour because it would help meet the demands of some boroughs to be able to run their own education service. It could also form the basis of reorganisation of London local government because the areas covered by the new committees could be used to create just

four or five unitary authorities in inner London instead of the present 13 plus the City.

A year ago the Government looked at the possibility of disbanding ILEA and passing responsibility for education to the individual boroughs. The idea was shelved because many of the boroughs are too small to run their own education service and the dispersion of buildings and pupils often could not be matched within single boroughs.

The Government's complaint about ILEA is that not all of its members are directly elected and that it is not financially accountable. It is also now run by a left-wing Labour group (compared to a moderate Labour group a year ago) and rarely passes to Conservative control even when the Tories control the GLC.

ILEA plans to spend £795m in 1982-83 requiring a rate of 7p in the pound compared with 6sp in 1981-82, a rise of 12.7 per cent. The Government set ILEA an expenditure target of £680m for 1982-83, requiring a rate of 6p.

The Government's separate assessment of how much ILEA needs to spend to provide a standard level of service is £1.2m, needing a rate of 35p, as assessment widely accepted as being unrealistic. ILEA spends about £180m more than it would need to fit out for it could qualify for any government grant.

While work on abolishing ILEA, GLC and metropolitan counties is proceeding space at the Environment Department officials at the Department of Education and Science are preparing a scheme to remove from ratepayers most of the burden of financing education.

The plan involves paying a separate block grant from central government to local councils to pay for 80 per cent of what the Government considers reasonable spending.

He added: "The grave tragedy of British steel is not that it reflects decline in the British Steel Corporation. It reflects a decline in the British manufacturing industries."

BSI's losses for the financial year ending on March 31 are expected still to be within the targeted range of half the £688m loss of the previous year.

RECORDED crime on Merseyside in January increased more than 18 per cent compared with January 1981 according to details Mr Kenneth Oxford, the Chief Constable, will give the County Police Committee on Tuesday.

There were 12,147 offences recorded in the month, 8 per cent more than the average recorded for the previous three months.

The detection rate of 27.8 per cent was 1 per cent up on the previous year.

There was no increase in the number of wounding and assaults, but burglaries in dwellings rose by just under 27 per cent and in other premises by 54.5 per cent.

Recorded crime throughout the year totalled 128,524, an increase of slightly more than 15 per cent on 1980.

12th March 1982

13½% to 13% per annum

11% to 10% per annum

State Bank of India

Main Office in the UK:

State Bank House, 1 Milk Street, EC2

NOTICE TO HOLDERS OF

TOYO MENKA KAISHA, LIMITED

(KABUSHIKI KAISHA TOMO)

5% PER CENT CONVERTIBLE BONDS 1996

Notice of

Free Distribution of Shares

and

Adjustment of Conversion Price

Pursuant to Clause 7(B) of the Trust Deed dated 1st November, 1980 and 30th July, 1981, respectively, under which the Bonds were issued, notice is hereby given as follows:

1. On 1st February 1982, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1982 in Japan (March 30 in New York City) at the rate of 0.05 new shares for each 1 share held.

2. According to the conversion price at which the above Debentures may be converted into shares of Common Stock of the Company, the new shares will be issued as of April 1, 1982 (Japan Time). The conversion price in effect prior to such adjustment is Yen 736 per share of Common Stock, and the adjusted conversion price will be Yen 701 per share of Common Stock.

NISSON KOGAKU K.K.

By: The Bank of Tokyo

Trust Company

as Financial Agent

Dated: March 15, 1982

LIFE CO., LTD.

By: The Bank of Tokyo

Trust Company

as Trustee

Dated: March 15, 1982

Settsu Paperboard Mfg. Co., Ltd.

By: The Bank of Tokyo

Trust Company

## UK NEWS

## Shipping profits likely to rise slightly this year

BY ANDREW FISHER, SHIPPING CORRESPONDENT

BRITISH shipping companies should achieve a modest improvement in profits this year after sharp declines in 1981. Phillips and Drew, the stockbrokers, state in their latest review of the industry. The recovery should gather momentum in 1983 as world trade picked up, it added.

Preliminary announcements over the next month or two are likely to show that the profits of many groups fell sharply last year, I said.

The early part of 1981 was severely affected by labour dis-

putes particularly at the port of Southampton, and by acute competition on cross-Channel ferries. The brokers forecast in the second half of 1981 a fall of 20 per cent in the shipping sector's pre-tax profits and a 25-30 per cent drop for the whole year.

Although port disputes continued into the second half, their impact may well have been less severe. However, freight rates fell sharply on dry cargo routes.

This year, trading conditions are likely to remain difficult in

many shipping areas. But while seaborne trade may not grow much, the fleet will continue to expand.

This will put more pressure on freight rates, says the review, and operators without adequate charters for bulk-carriers are likely to see profits declining further.

But a reduction in disputes at the ports will benefit shipping companies, especially on the container side. So too will management action at some of the larger groups to cut loss-making activities.

## Young London homeless growing

BY LISA WOOD

THE PROBLEM of homelessness in London is shared by large numbers of single people from diverse backgrounds, according to a report published today by Housing Advice Switchboard.

The society's findings complement those of a recent £23,000 Department of the Environment study which found that the traditional image of a "drunken doss" was completely outdated and that many homeless were young and educated.

Housing Advice Switchboard, a phone-in service geared to the single homeless, analysed 18,000 inquiries received in 1977-78. It said the situation was worse now because of higher unemployment and the

closure of several London hostels.

More than 60 per cent of inquirers in the study were in paid employment with 18 per cent under 18 years of age, of whom 44 per cent did not know where they would sleep that night. Only one-quarter of the inquirers had been in London for less than one year, the majority being long-term residents.

The situations which most commonly lead to homelessness, according to the charity, are insecurity of tenure, problems with landlords, and leaving jobs with tied accommodation such as in public houses.

An unexpectedly high proportion of inquirers who were assumed to be covered by the

Rent Acts were found to have little or no protection. After this the most frequent causes of homelessness were recent arrivals in London and domestic disputes—including those between children and parents.

The report, London's Neglected Homeless, says that a shortage of housing at prices single people can afford is the real cause of homelessness.

It concludes that the housing situation of single young people can "never improve while it is assumed that they can and should find accommodation in the private rented sector and therefore that little or no provision needs to be made by statutory agencies."

*London's Neglected Homeless: 47 Charing Cross Road, £2.25.*

## 'Too few train' in road transport skills

THERE WILL BE a chronic shortage of skilled craftsmen in road transport by the mid-1980s despite craft training schemes, following a plunge in apprenticeship recruitment and higher wastage rates due to the recession of the past two years.

The Road Transport Industry Training Board says in its quarterly publication Transport Training that from an all-time high of over 13,000 just three years ago, the number of first year apprentices fell to 6,350 in 1980-81. The number for 1981-82 looks set to fall to about 3,500.

Recruitment will soon be getting under way for the 1982-83 training year and so far there is little indication that companies in the field are planning

ning a bigger intake. The board says this would result in "a massive shortage of skilled craftsmen during the second half of this decade."

Overall wastage—the number of apprentices who, for one reason or another, do not continue their employment—has been running at just under 10 per cent over the past four years, and latest figures arouse considerable alarm.

In 1980, the Transport Training Board predicted that the road transport industry would need to recruit a total of around 25,000 new apprentices between 1980 and 1982. This took account of a retention rate then running at 70 completed apprenticeships for every 100 recruits. But in reality, combined recruitment

of first-year apprentices did not even reach 10,000 during the period and allowing for wastage, this means that the industry is short of some 15,000 apprentices.

Requirements for skilled craftsmen have not been as great as was forecast back in the 1970s. Road transport has been particularly hard hit by a decline in real living standards, reduced expenditure levels and rising unemployment.

The board has been responsible for introducing accelerated craft training schemes covering such specialisations as light vehicle mechanics, heavy vehicles and vehicle body building.

## Double-glaziers optimistic

BY MAURICE SAMUELSON

BRITAIN'S double-glazing industry believes it is in for a good year as a result of the confirmation in last week's Budget that double-glazing will be zero-rated for Value Added Tax.

The Chancellor's decision "clears away the clouds that have been hanging over the industry," Mr Bryan Herr, director of the Glass and Glazing Federation, said yesterday.

Speaking at the opening of a glass technology show at the

National Exhibition Centre, Birmingham, he said that although installation of double glazing in houses had grown substantially over the past 10 years, it would be 121 years before Britain reached the same level of window insulation as Denmark had reached in three.

However, the Government had now given the industry a chance to take off.

Householders were spending £400m a year on replacing existing windows with double-glazing, he said.

## Company tax-to-funds ratio up

TAXATION AS A proportion of companies' total funds increased from 9.7 per cent in 1977 to 11.3 per cent in 1980, according to the first survey of such figures, published yesterday by the Central Statistical Office.

A special article, in the February issue of Economic Trends summarises results of the survey, which has now been discontinued as an economy measure. The results are based on a sample of companies surveyed from 1976 onwards.

The survey, which was used for internal purposes only, showed a pattern similar to that obtained from the published national accounts data, with some variations.

Economic Trends No. 340; £0.25.

SOURCES AND USES OF COMPANY FUNDS (per cent)

Sources	1977	1980
Profits, dividends, etc.	69.9	67.5
Government grants	1.1	0.9
Change in current liabilities	3.9	12.9
Net proceeds from share issues	2.6	4.9
Net increase in creditors	19.5	11.2
Net shares and stock for purchase of subsidiaries	1.1	0.8
Net increase in borrowing	2.0	1.9
	100.0	100.0

Uses	1977	1980
Interest payable	8.8	14.5
Tax paid	9.7	11.3
Dividends	9.3	15.2
Expenditure on fixed assets	30.2	35.9
Change in value of stocks	19.4	6.6
Net increase in debtors	11.9	2.0
Other	10.7	14.0
	100.0	100.0

### Minolta Camera Co., Ltd.

U.S.\$30,000,000

7½% Convertible Bonds 1995

To the Bondholders:  
We, Minolta Camera Co., Ltd., hereby notify that, as a result of a free distribution of shares of its common stock to shareholders of record as of March 31, 1982, Japan time, at the rate of 0.10 share for each share held, the conversion price of the above-mentioned bonds will be adjusted pursuant to Condition 7(B) subparagraph (1) of the terms and conditions of the Bonds under the Trust Deed from Yen 471.00 to Yen 428.20 per share effective as of April 1, 1982, Japan time.

MINOLTA CAMERA CO., LTD.  
30, 2-chome, Asashi-Machi  
Higashiku  
Osaka 541, Japan

### MINOLTA CAMERA CO., LTD.

U.S.\$40,000,000

5% Convertible Bonds 1995

To the Bondholders:  
We, Minolta Camera Co., Ltd., hereby notify that, as a result of a free distribution of shares of its common stock to shareholders of record as of March 31, 1982, Japan time, at the rate of 0.10 share for each share held, the conversion price of the above-mentioned bonds will be adjusted pursuant to Condition 7(B) subparagraph (1) of the terms and conditions of the Bonds under the Trust Deed from Yen 471.00 to Yen 428.20 per share effective as of April 1, 1982, Japan time.

### NOTICE TO HOLDERS OF

7½ PER CENT CONVERTIBLE BONDS DUE 31st MARCH 1990

DENKI KAGAKU KOGYO KABUSHIKI KAISHA

Pursuant to Clause 7(B) and (C) of the Trust Deed and Conditions of the Bonds dated and executed on 17th April, 1980 under which the above Bonds were issued, notice is hereby given as follows:

On 18th March, 1982 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1982 (Japan Time), at the rate of 0.10 share for each share held.

Accordingly, the conversion price of the Bonds will be adjusted effective immediately after such record date. The conversion price in effect prior to such adjustment is Yen 471.00 per share. The conversion price is Yen 388.5 per share of Common Stock.

DENKI KAGAKU KOGYO KABUSHIKI KAISHA  
15th March, 1982

## Reserves of power 'can be lower'

By Martin Dickson

THE CUTS in aero-engine production at Rolls-Royce is having a serious effect on some of the company's main suppliers of materials and components.

Their situation is worsened by the fact that they are frequently suppliers to other aerospace manufacturers also affected by the recession.

Rolls-Royce is at the hub of a large network of suppliers and is one of the largest sources in Britain for subcontract work.

The company has cut back from an annual production rate of 200 RB-211 engines to around 140 in the current year because of the fall in demand for new airliners and the phasing out of the Lockheed TriStar.

Standard of security supply is the maximum risk a generating authority is prepared to run of a shortage of equipment leading to blackouts.

The report says the CEBG's standards appear in many respects to be higher than those in Europe or the U.S. and adds that a reduction in its "stringent" standards would permit a lowering of the amount of generating plant a utility aims to have in reserve.

The Consumers' Council study says that a reduction in the planning margin—perhaps to 22 or 24 per cent—might be possible, allowing the generating board to cut its long-term capital investment in new plant.

## Rolls-Royce's suppliers feel the pinch

Hazel Duffy examines the knock-on effect of cuts in aero-engine production

that level of business is now running at only about one quarter of what it was then.

The peak of Rolls-Royce ordering, the group says, was about 18 months ago, current orders being equivalent to only about 12 per cent of that level.

Lucas Aerospace has suffered most directly as a result of Rolls-Royce taking back some of the fabrication work it contracted out to more buoyant companies. There were 1,050 redundancies at Lucas's Burnley plant last month.

Johnson and Firth Brown, the Sheffield-based supplier of special steels and alloys to Rolls-Royce, is very concerned about the cutbacks.

Rolls-Royce accounted for about 12-15 per cent of group turnover in normal times, but

forgings industry for Rolls-Royce, amounting to about 10 per cent of the 1,000-strong workforce in melting and forging; Daniel Dongaster, which makes forged turbine and compressor blades for Rolls-Royce, and the discs to which the blades are fixed, cut its 400-strong workforce by 30 per cent.

Each of the companies which has suffered emphasises that the Rolls-Royce order cutback has not been the sole cause for the redundancies. Most supply other customers in aerospace on a worldwide basis, and the position is little better there—in fact, some point to the even more severe cutbacks among component suppliers in the U.S.

Cameron Iron Works, in Rolls-Royce orders are only about one half those it is planning on a small number of redundancies at present, but the situation for its parent company in the U.S. is considerably worse.

trical power. The Government would need to commit about £12m to any such project, and would probably choose only one of the designs.

Some observers feel the Government is not yet ready

for such a decision and may delay for another year by con-

tinuing to fund several groups at low levels.

## Government body to discuss future of wavepower

BY ELAINE WILLIAMS

A GOVERNMENT committee meets on Thursday to discuss the future of wavepower—the power generated by harnessing the energy of the sea.

Members of the Advisory

Council for Research and

Development, who advise the

Department of Energy about

wavepower, are to consider

whether the next stage of development should go ahead.

The 10 or so groups working

on devices to extract energy

from the waves have submitted

progress reports in the hope of receiving further funding.

It is unclear whether the

Government will cut funds com-

pletely to the research teams

which include Vickers, Lan-

caster University, Lancashire

Polytechnic, Sea Energy Asso-

ciate and the National Engi-

neering Laboratory—or keep

them at the present level of £3.6m a year.

Many research groups are

ready to design and build large

scale prototypes each capable of

## Financial Times Conferences

### GOLD AND THE INTERNATIONAL MONETARY SYSTEM

Montreux, Switzerland

11 and 12 May 1982

Professor Arthur Laffer, one of President Reagan's most influential economic advisers, will be delivering two major papers at this Montreux meeting—one on the domestic situation in the United States in the light of the work of the Gold Commission and the other on developing U.S. policy on the international use of gold.

Other distinguished speakers include: Mr Robert Guy, Director, N. M. Rothschild and Sons Limited; Dr Chris Stals, Senior Deputy Governor, South African Reserve Bank; Mr Meinhard Carstensen, General Manager, Dresdner Bank; Dr Hans Mast, Executive Vice President, Credit Suisse. While the primary emphasis of this major international conference will be on the monetary role of gold, the agenda will include a thorough examination of the prospects of production and price and an assessment of investment attitudes.

All enquiries should be addressed to:

The Financial Times Limited  
Conference Organisation  
Minster House, Arthur Street  
London EC4R 9AX

Tel: 01-621 1355  
Telex: 27347 FTCONF G  
Cables: FINCONF LONDON

## UK NEWS = LABOUR

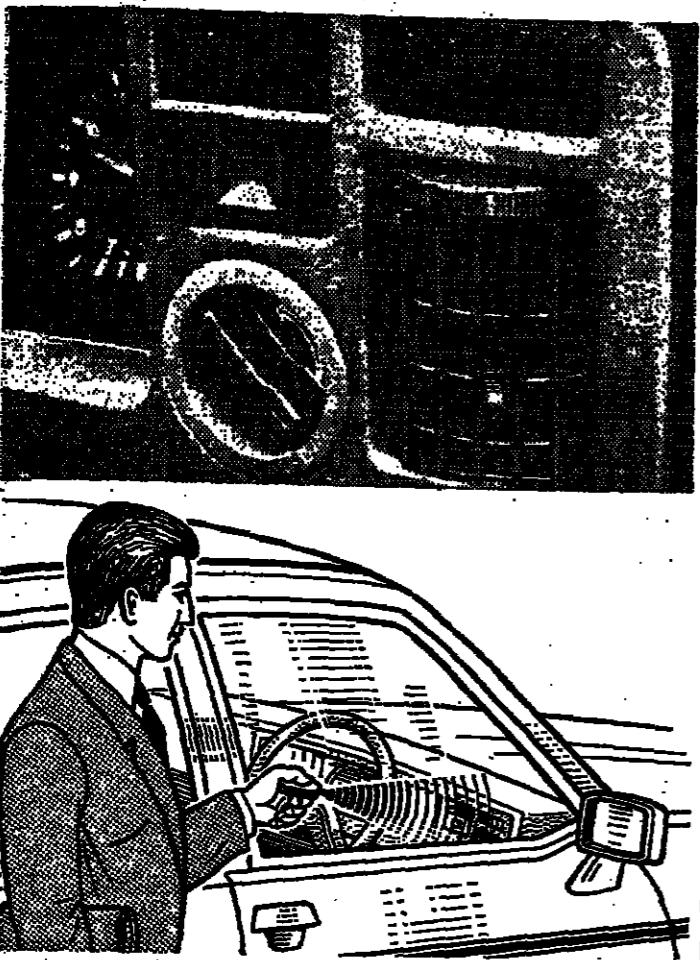
# Rostering still divides BR and Aslef

BY PHILIP BASSETT, LABOUR CORRESPONDENT

BRITISH RAIL and the train drivers' union Aslef go into arbitration hearing on the key productivity issue of flexible rostering as far apart as ever, according to confidential BR documents being presented to the tribunal today.

The wide differences over the issue between BR and the Associated Society of Locomotive Engineers and Firemen, which was at the centre of the recent 17-days of national rail strikes, will be emphasised by an expected vociferous lobby of

## TECHNOLOGY



## Renault makes light of key to the door

BY JOHN GRIFFITHS

**RENAULT** IS introducing remote-controlled central door locking on its most expensive 20 and 30 series models.

A special key-ring incorporating a matchbox-sized transmitter controls the system, which uses infra-red rays. The transmitter is powered by three 1.5 volt batteries. A conventional door key is retained, but only as a back-up.

The system is activated by the driver pressing the transmitter while within the line of sight of the dashboard-mounted receiver.

Renault says that the \$3,000 combinations provided means that the possessor of the transmitter would have less chance of opening any other car than his own than of winning a prize in the French national lottery.

## Pye takes new steps in spectrophotometry

BY MAX COMMANDER

**PYE UNICAM** of Cambridge, part of the Philips Science and Industry Division, has announced three new products in its range of analytical equipment.

These went on show for the first time last week at the annual exhibition of the Pittsburgh Society for Analytical Chemistry in Atlantic City.

Pye claims to be challenging the high performance ultraviolet spectrophotometry market with the PU 8800. This is available with single or double monochromators and holographic gratings rather than replicas.

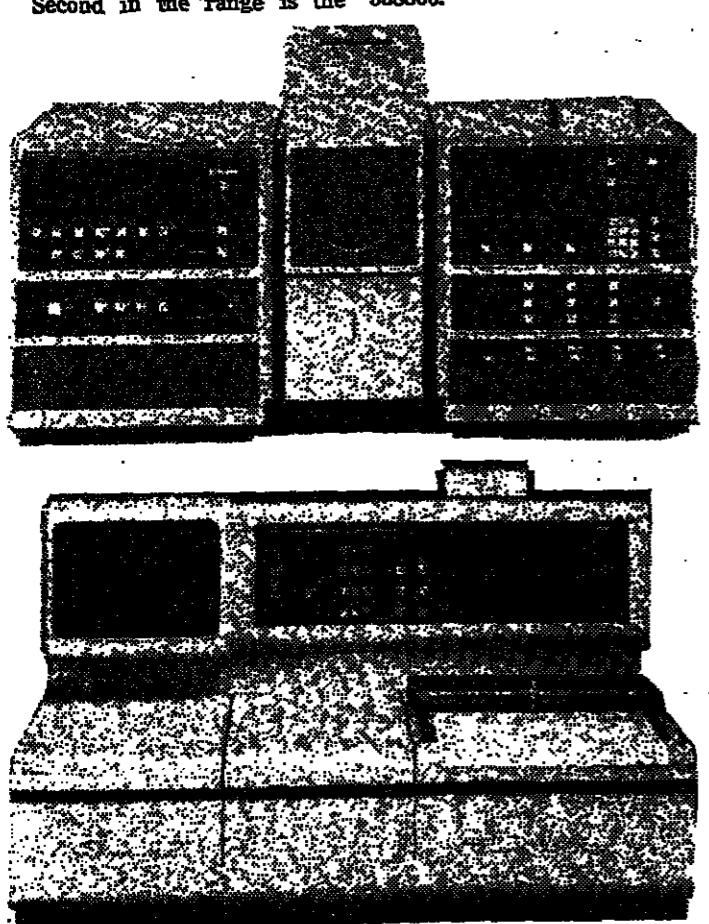
A self-test program calibrates the instrument to deuterium emission lines, checks absorbance readout against three filters, displays lamp age energy, and is able to indicate the nature of electronic optical and mechanical faults.

Second in the range is the PU 9000 atomic absorption meter, the PW 9415, which offers direct measurement of mV, pH, pX, 0°C and concentration together with incremental methods of standard addition and subtraction. A low-level concentration mode helps the operator to obtain results, even when the electrode has a non-linear response.

Standard features include an anti-spill membrane keyboard, analogue output for a recorder, and says, Pye, it has been designed as a low-cost alternative to the PW 9416 model.

Number three in Atlantic City is the PU 8000 which for multi-element atomic absorption can select and optimise conditions for each element during an automatic multi-element run.

Pye Unicam is at York Street, Cambridge, and full details and literature are available on 0223 358366.



Pye's new machines: above, the PU 9000 atomic absorption device; below, the PU 8800 high performance UV/VIS device.

### NOTICE TO HOLDERS OF TSUMURA JUNTEINDO, INC.

5% per cent. Convertible Bonds 1982

Pursuant to Clauses 7(B) and (C) of the Trust Deed dated 24th September, 1981 under which the above Bonds were issued and the notice given in the following manner:

- On 28th February, 1982 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of 22nd March, 1982 in Japan at a rate of 0.2 shares of Common Stock for each bond held.
- Accordingly, the conversion price of the Bonds will be adjusted effective as of April 1st, 1982, Japan Time. The conversion price in effect prior to such adjustment is Yen 4,161.70 per share of Common Stock and the adjusted conversion price is Yen 3,161.70 per share of Common Stock.

TSUMURA JUNTEINDO, INC.

Bank of Tokyo

Bank Company

as trustee

Dated: March 15, 1982

### NOTICE TO HOLDERS OF KAO SOAP COMPANY LTD. (KAO SEIKEN KABUSHIKI KAISHA)

6 PER CENT CONVERTIBLE BONDS 1982

Pursuant to Clauses 7(B) and (C) of the Trust Deed dated 17th August, 1981 under which the above Bonds were issued, notice hereunder is given as follows:

- On February 23, 1982 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1982, Japan, at a rate of 1 share for each 10 bonds held.
- Accordingly, the conversion price of the Bonds will be adjusted effective immediately after such record date. The conversion price in effect prior to such adjustment is Yen 474.50 per share of Common Stock, and the adjusted conversion price is Yen 433.50 per share of Common Stock.

KAO SOAP COMPANY LTD.

Bank of Tokyo

Bank Company

as trustee

Dated: March 15, 1982

EDITED BY ALAN CANE

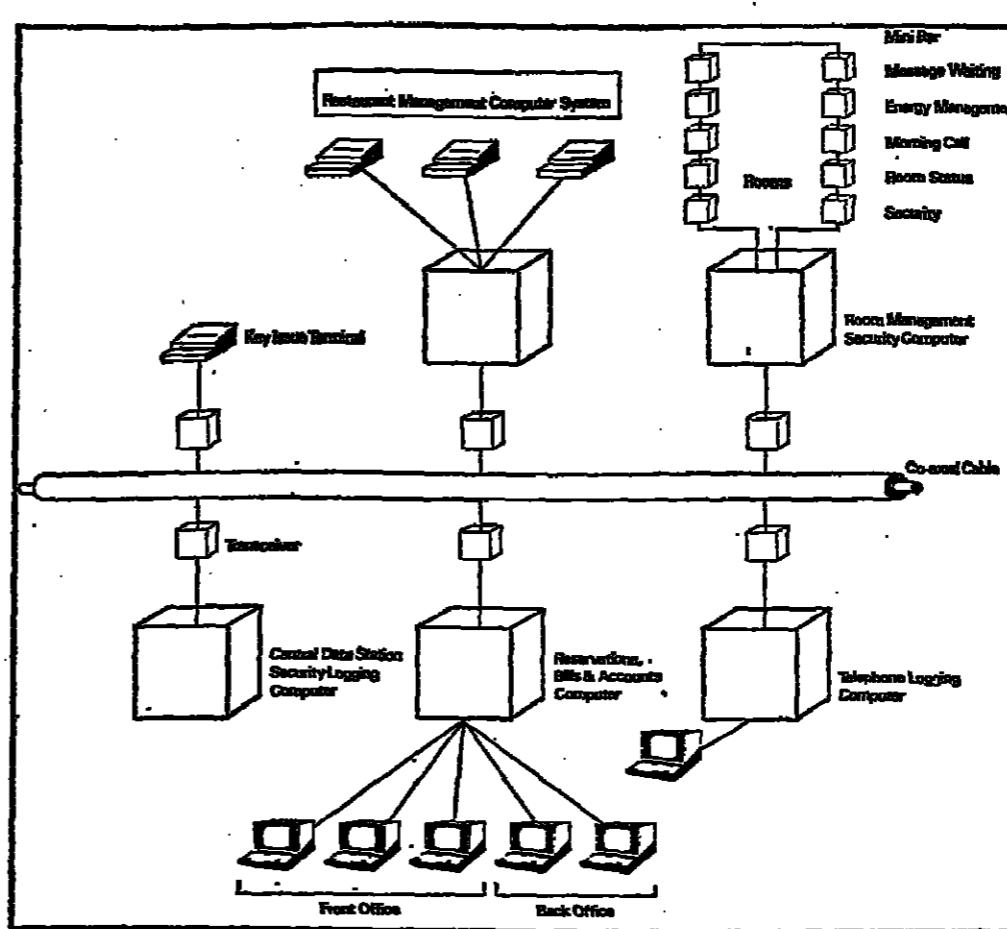
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B15 1NP  
021 455 9696

allows useful variants. For example, master keys that open specific rooms for specific periods can be generated. Or, special keys can be deployed that will send status signals back to the computer.

Thus, when a maid has serviced the room, insertion of a key will produce a "maid completed" message on the VDU. Similarly, persons authorised to say, issue or cancel keys, themselves use a special key to allow them to operate the terminal.

Who is issuing keys, what keys are issued and each use of a key in a lock is logged by the computer and printed out, so that the precise position is always known. Attempts at unauthorised access are also printed out showing time and type of interference.

Apart from the high level of security achieved, Gueskey will also cut the hotel's fuel bills. After entering his room, the guest uses the key to activate lighting and heating, which he then controls to personal preference. But when he leaves, extraction of the key from the lock switches the lights out and cuts the heating. It is also possible to use the system to make phone calls from the room and for other purchases within the hotel.



## Local nets make hotel debut

BY GEOFFREY CHARLISH

USING LOCAL area networking, Automatic Revenue Controls of Watford in conjunction with Exxon's microcomputing company Zilog, has developed an approach that links the growing number of computerised hotel functions into a reliable, integrated system for the day-to-day running and management of hotels.

Called Gueskey, the system makes use of Zilog's Z-net local area network (LAN) operating over coaxial cable strung round the building.

Comprehensive communication takes place between several microcomputers, each carrying out specific functions. Gueskey has been implemented at Grosvenor House Hotel in London and other hotels in the Trust House Forte group are expected to follow suit.

These new networks get away from the idea of a central computer in control of everything. Instead, a number of micros share the same central data file (held on disc) and can talk directly to each other. If one of the micros should fail, the others can often carry on with their work, continuing to share peripheral devices as necessary.

There is therefore, much less chance of a computer failure by a built-in microprocessor and

bringing the whole hotel to a virtual standstill.

In a typical installation, one of the micros would look after reservations and accounts while another is coping with room management and security. Yet another would log guest's telephone traffic expenditure.

Visual display terminals are connected as needed in front and back offices and in the telephone exchange. Each of the micros is connected to a common "bus" or data highway, via its own data send/receive unit.

Also connected to the bus is a special room key issuing terminal and another system that keeps a tally of all the guests' transactions in the hotel restaurant.

How does it work for the guest? On arrival he is issued with a plastics key with patterns of notches along each edge. The patterns are sensed when the key is placed either in the lock, or in the key issuing terminal.

A room is allocated by the clerk simply by placing the key in the terminal and using the keyboard to enter the number of the allocated room.

Each room door has an electromagnetic lock controlled by a built-in microprocessor and

notch sensing unit. Each room's micro is in communication with the appropriate computer downstairs.

When the guest inserts his key (he does not have to turn it), unless the notch pattern

is programmed for that guest on arrival, the door will not open. Indeed, any attempt to insert an improper key raises an alarm signal on management's VDUs. The key issued remains valid only for the duration of the guest's stay. What he does with it after that is of no consequence: because of the millions of possible combinations of notches, the chances of it ever opening a room in that hotel again are extremely remote.

This notch arrangement

# Lately, we've been sitting on top of the world.

"When Kershaw found the men who had been out in the open in temperatures of -40°C, they were suffering from exposure and frostbite, could barely stand, and were down to their last four packets of biscuits."

Those were the conditions in the Antarctic when the pilot of the Transglobe Expedition, Giles Kershaw, rescued three scientists who were part of another team, lost near Transglobe's first base camp on the edge of the icecap.

By the time the Transglobe Expedition is completed this August, members of the team will have spent nearly ten years planning, researching and executing the first polar circumnavigation of the world.

And we've been involved from the outset, providing copying equipment not only during the crucial planning years, but more importantly, on the spot—from the searing heat of the

Sahara to -48°C on the Antarctic ice plateau.

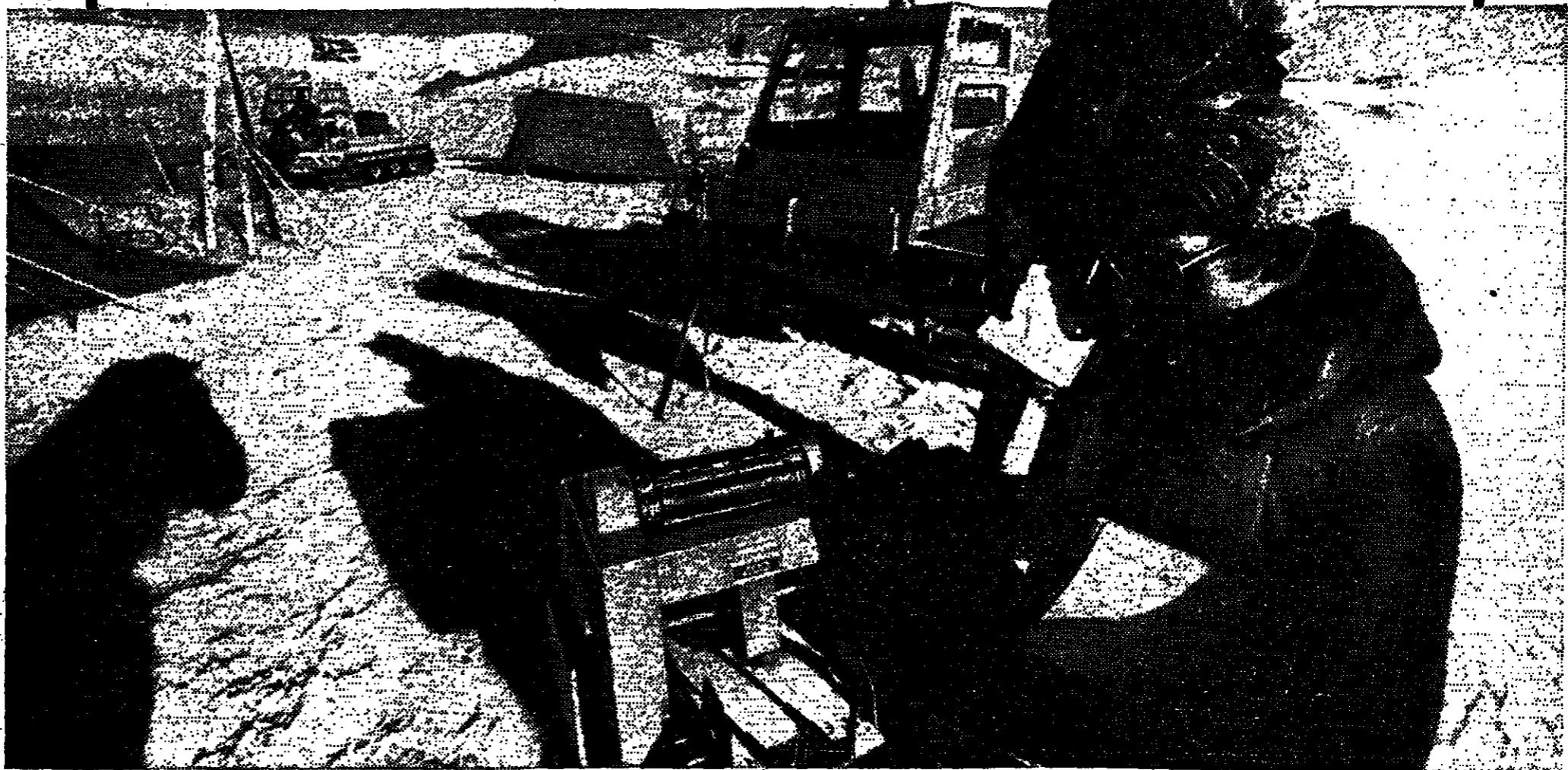
We can't think of a tougher proving ground for our equipment, or a better way to support our heavy commitment to research and development, one of whose main functions is to ensure that Gestetner can operate under all sorts of climatic conditions, with minimal technical back-up.

And when Ranulph Fiennes, leader of the Transglobe Expedition radioed back his praise to us from the Antarctic, we really felt on top of the world.

Because, despite our vast international network of 1,300 centres, over 30 in the UK alone, Ranulph was more than a phone call away from the nearest one.

**Gestetner**  
No-one can copy us.

\*Reprinted with kind permission from The Observer  
14th December 1981.



# Uncommon use of Common Law

MUCH OF the fuss and bother over the Croydon Crown Court decision to bind over a black youth convicted of theft on condition he leave the country for Jamaica and not return for five years stemmed from ignorance of the law and ill-directed criticism of the judge.

The law under which the judge acted has existed from time immemorial. It has been acknowledged in recent legislation. It has been used against at least one white, British-born citizen in recent years.

The issue focuses on the extent to which the law may properly restrict the citizen's freedom of movement. There is a vital distinction between, on the one hand, a restriction on the freedom of individuals that is imposed by criminal courts in the ordinary course of the administration of justice, and, on the other an order made by a criminal court for the purpose of securing the deportation of a person or his banishment from the country to which he belongs, either as a national or one ordinarily resident in this country.

In the former category fall imprisonment and probation orders conditional on residence in some specified place within the UK.

An order binding over an offender to come up for judgment with a condition of residence—which is the power the Circuit Judge exercised—designed to secure the offender's return to his home environment.

A bind-over designed, however, to remove the person for example, simply to rid the country of the offender's presence, even temporarily—would be tantamount to banishment. Banishment as a legal sanction could be justified only on grounds of public policy or public security (such as is effected by the Prevention of Terrorism [Temporary Provisions] Act 1976).

The power to bind over an offender is exercised by courts by virtue of the Common Law of England, although it has been

on two recent occasions specifically preserved by legislation.

There are two broad situations where the bind-over may serve a legitimate and useful purpose of penal policy. In the case of the alien normally resident abroad it may be preferable for all concerned that, the court rather than require him to serve a term of imprisonment

## THE WEEK IN THE COURTS BY JUSTINIAN

In England (with all that that means in terms of personal hardship and cost to the public) the choice of returning to his own country, a lesser sanction than deportation.

The other case is that of an offender, particularly a young offender, who has moved away from his home environment to a place where he has come under undesirable influences. Here again, the ends of justice may be better served by restoring him to his home environment instead of punishing him.

Four years ago at Bristol Crown Court a young woman who was a UK citizen was convicted of stealing a National Savings bank-book. She was ordinarily resident in England but expressed to the court both a desire to go to live in Northern Ireland, where her boyfriend was then living, and a willingness to be bound over on condition she did just that.

The court ordered her bound over in her own recognition of £50 to "come up for judgment on or after January 16 1978 unless she proceeded to Northern Ireland before that date and does not enter England or Wales for a period of three years." She signed the recognisance in those terms.

The order did not require her to stay in Northern Ireland, nor could it once she had gone there. She complied with the order but returned to Wales six months later. There she

### RACING

BY DOMINIC WIGAN

AT CHELTENHAM much is certain to hinge on the weather over the next few days. An entirely different complexion would be put on many of the festival's 18 races by drying winds and sunshine affecting the expected testing ground.

At present, holding or at best, soft ground again looks likely. For this reason, the Irish, with about 50 runners over the three days, seem sure to pick up some

good prizes.

PTS Racing has been first to offer prices against the number of Irish victories. They have probably got it about right in making five wins favourite at 3-1, in narrow preference to four and six successes bracketed at 7-2.

The weathermen seem to think the West is in for more heavy showers over the next couple of days. If these arrive there will be plenty of justification to expect Bold Agent, Direct Call, Royal Bond, Drumgora, Door Step and Eliogarty to oblige or 'to come' close to scoring for Ireland.

In the opening Waterford

Crystal Supreme Novices Hurdle, Bold Agent's principal opponent, Half Free, will be at a distinct disadvantage if the ground is sticky. Another leading English hope, Compton Lad, cannot be expected to trouble Eliogarty if they clash under those conditions in the Christie Foxhunters.

Night Nurse too, will be extremely hard-pressed to last out the Gold Cup trial fully in holding ground. Here again the chance of Ireland's principal hope, Royal Bond, will improve with each drop of rain.

It is difficult to become excited about today's fare at either Southwell or Ayr. Any-

one intending to bet, however, will do well to consider French Lord, dropped in class for the Scottish course's opening division of the Novices Hurdle, and French Rebel, among the runners for Southwell's Edward Hammer Memorial Chase.

**AYR**

- 1.45—French Lord\*\*\*
- 2.15—Killamanjaro
- 2.45—China God
- 3.15—Lifestyle
- 3.45—Dark Pearl
- 4.15—Twice Times
- 4.45—Primrose Wood
- 5.00—French Rebel\*\*
- 4.00—Gintop\*

to stay away from this country, where he has been residing until his offence, must necessarily be rare. Special care needs to be taken to avoid any public inference that the power is being exercised as an instrument of policy not in accord with the law or with official immigration policy.

The temporary banishment of a black youth is bound to arouse an outcry that the court is discriminating racially. The almost Pavlovian reaction of some libertarian organisations that the court is exhibiting racism (even where the allegation is palpably unfounded) must lead any court to be wary of protecting such irresponsible criticism.

If the court feels justified in its action it must take care in explaining publicly why it is doing it. It will feel justified if the circumstances of the case point strongly towards a return to a country where the offender will in the near future be more culturally attuned.

Such a potent penal sanction in the hands of a Crown Court judge must be reviewable by the appeal court. (The power does not exist for magistrates.) The only defect in the present law that requires urgent remedy is that the bind-over is not a "sentence" against which there is a right of appeal.

Although the solicitors for the black youth have lodged a notice of appeal, the Appeal Court will be bound to decline jurisdiction. The order of Croydon Crown Court will have to stand. No doubt, for the benefit of a public puzzled by the uncommon use of a Common Law power and the unbridled criticism from some quarters, the Lord Chief Justice will take the opportunity of explaining what the order entails.

The Law Commission, which is studying the whole problem of bind-overs, will doubtless pronounce on its propriety. Meanwhile MPs engaged on the committee stage of the Criminal Justice Bill might feel disposed urgently to confer a right of appeal.

\* R v Saunders [1980] QB 72.

\*\* 6.40 pm Open University (W.E. only). 9.08 For Schools, Colleges. 10.00 You and Me. 10.15-12.07 pm For Schools, Colleges. 13.30 News After Noon. 1.00 Pebble Mill at One. 1.45 Camberwick Green. 2.01-3.00 For Schools, Colleges. 3.15 Songs of England (except London). 3.55 Play School. 4.20 Mighty Mouse. 4.25 Jackanory. 4.40 Scooby and Scrappy Doo. 5.00 John Craven's Newsround. 5.05 Blue Peter. 5.25 Ivor the Engine.

5.40 News. 6.00 Regional News Magazines, including "Watchdog." 6.55 Doctor Who, starring Peter Davison. 7.20 Bret Marvet, starring James Garner. 8.10 Panorama.

9.00 News. 9.25 Love Story: Alexa, starring Isla Blair, Christopher Pike. 9.50 Police: Inside Thames Valley Constabulary (A Busy Saturday Night).

10.46 Film: S2 with Miles Kington. 11.10 Pet Sayers Entertains from the stage of The Shape Maltings. 11.35 News Headlines.

12.00 Speak for Yourself: Your Rights and the Police. 12.30 Laurel and Hardy in "Live Ghost."

1.00 Play School.

1.25 Write Away.

2.00 pm Long, Short and Tall Stories.

2.40 Other People's Lives.

3.05 The Computer Programme.

4.00 Star Movie: "A Yank at Oxford," starring Robert Taylor.

4.30 Laurel and Hardy in "Live Ghost."

5.10 Wholl be Mother?

10.45-11.35 Newsnight.

## TELEVISION

### Chris Dunkley: Tonight's Choice

You have to hunt for the goods tonight, and go to radio if your taste is for fiction. On television the best bets are fact programmes and, as usual, the most interesting overlap. In "Imagined Worlds" on BBC-2 Dan McKenzie recalls the discovery 15 years ago of "plate tectonics" (of which he was among the originators), the theory which provides models for the rate of oil formation, and explains the structure of mountains and the occurrence of earthquakes and volcanoes.

Horizon comes up with yet another programme determined to find a flaw of some sort in Japan's extraordinary post-war success story. That clashes with the last in BBC-1's notorious "Police series which today is called "A Busy Saturday Night."

At 9.00 Radio 3 presents James Mason reading Vladimir Nabokov's short story "The Assistant Producer" which is set amidst

an enclave of white Russians in Paris; and at 11.00 in a Book At Bedtime Radio 4 broadcasts the first of a 20-part adaptation of "Gorky Park," read by Gavin Campbell.

### BBC 1

6.40 pm Open University (W.E. only). 9.08 For Schools, Colleges. 10.00 You and Me. 10.15-12.07 pm For Schools, Colleges. 13.30 News After Noon. 1.00 Pebble Mill at One. 1.45 Camberwick Green. 2.01-3.00 For Schools, Colleges. 3.15 Songs of England (except London). 3.55 Play School. 4.20 Mighty Mouse. 4.25 Jackanory. 4.40 Scooby and Scrappy Doo. 5.00 John Craven's Newsround. 5.05 Blue Peter. 5.25 Ivor the Engine.

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5.10 Wholl be Mother?

### BBC 2

6.40 pm Open University. 7.55 Laurel and Hardy in "Live Ghost."

8.00 Maggie. 8.25 Mr Smith's Favourite Garden.

8.30 News Summary. 8.55 Riverside.

8.55 Spine Chillers.

9.00 Hill Street Blues: Daniel J. Travanti in "The Spy Who Came in From Delgado."

10.00 News.

10.30 "Minstrel Man," starring Glynn Turman, Ted Ross and Stanley Clay.

12.25 The Close: "Sit Up and Listen" with Dr Anthony Storr.

+Indicates programme in black and white

### CHANNEL

All IRA Regions as London except at the following times:

#### ANGRIA

1.20 pm Anglia News. 2.00 Monday Evening.

2.30 pm Anglia News. 3.00 Monday Matinee: "Be Or Not To Be." 3.15

4.00 Monday Matinee: "The Living Legend of John Greyson." 5.15

6.00 Monday Matinee: "John Greyson." 7.00 Monday Matinee: "The Living Legend of John Greyson." 8.00 Monday Matinee: "John Greyson." 9.00 Monday Matinee: "John Greyson." 10.00 Monday Matinee: "John Greyson." 11.00 Monday Matinee: "John Greyson." 12.00 Monday Matinee: "John Greyson." 1.00 Tuesday Evening.

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## BUILDING AND CIVIL ENGINEERING

## Budget boasts examined

PUBLIC SECTOR authorities may have underspent on their construction budgets by approaching £500m in the current financial year, according to some building industry analysts who have been scrutinising last week's expenditure white paper.

The actual level of underspending is masked because relevant figures showing original cash projections of expenditure in 1981/82 are excluded from the white paper. The Treasury says that these figures are not readily available.

It is nevertheless possible, by using the Treasury's own guidelines, to arrive at a reasonable estimate of what cash figure the Government had allocated for public sector capital construction programmes when it made its forecasts in March last year.

All the funds then indicated as available for construction had been taken up, their expenditure in 1981/82 might have been expected to have been in the region of £9.4bn to £9.5bn. Instead, spending in 1981/82 is estimated to have been just over £9bn.

The figures represent more than just complex arithmetical gymnastics of the kind favoured by economists. They are important if sense is to be made out of the Chancellor's budget boast that public sector capital construction expenditure is set to rise by 14 per cent in 1982/83.

The Chancellor is, comparing actual expenditure in a year

during which there has been substantial underspending with a forecast figure for 1982/83 which takes no account of the fact that public authorities traditionally underspend on their construction budgets. It is not strictly a study of comparables.

A more correct (but possibly less expedient) procedure might have been to compare original cash projections for spending in 1981/82 with present cash projections for 1982/83—after allowing for lower rates of inflation for construction costs compared with other parts of the economy.

On this basis the Chancellor's forecast of a 14 per cent increase might be reduced to a 7 or 8 per cent rise. After allowing for current estimates for construction industry inflation in 1982/83, that might be expected to leave the industry doing little better than standing still. At best there might be only a marginal improvement in real terms.

This kind of perspective is important if the industry is not to run away with the impression that it has gained more from last week's budget than actually is the case.

The levels at which public authorities traditionally underspend on permitted budgets is critical to any analysis. In recent years the nationalised industries have been significant among the underspenders. Last year the nationalised industries are thought to have underspent by £300m—exactly the same amount by which their "fore-

ANDREW TAYLOR

## What's new in building

ELECTROCUTION and fire can be a real risk on building sites with the increasing numbers of electrical equipment now in use. However careful users may be there is always the chance of a damaged



cable or tool casing becoming "live" with possible fatal results.

It has long been known that one of the best safeguards against electrocution is an earth leakage circuit breaker (ELCB). This device will detect a short circuit current in the milliamp range, and will then break the circuit in milliseconds... On building sites and on industrial premises they can be fitted at the distribution panel, but such devices are expensive and require expert installation.

About three years ago B and R Electrical Products introduced a 13 amp socket incorporating an ELCB—now the company has gone a step further and developed a 13 amp plug with built-in ELCB protection. Described as "low cost," the plug is to be introduced in the autumn. It can

be fitted and used by anyone who can change a 13 amp plug.

The ELCB plug, called the Mainsafe Power-Breaker, detects leakage currents in the 15-30 milliamp range and breaks the circuit in less than 30 milliseconds—fast enough to save life.

The plug also incorporates a standard cartridge fuse (which, of course, does not protect against electrocution), a test button (to check ELCB operation), a re-set button on the inner face of the plug, a neon light to indicate if the plug has been wired correctly, and an indicator showing the breaker has been set.

Applications range from site and workshop use to domestic appliances such as electric lawn mowers, hedge trimmers, washing machines, and toasters—a particular risk when fishing out a recalcitrant piece of toast with a metallic object such as a table knife.

The manufacturer also hopes that institutions such as hospitals and schools will fit the plugs, and that appliance makers will attach the plug as original equipment.

Details from B and R Electrical Products, Harlow, on 0279 34561.

TONY FRANCE

Maker of spirit levels for over 150 years, Rabone Cheslerman has launched Multiview whose large single unobstructed vial is said to have set new standards of visibility and overcome criticisms that conventional spirit levels have vials with bubbles which are difficult to read.

Because the vial forms an integral part of the moulded acrylic body it is impossible for it to become out of true unless damage occurs to the body. The vial enables the

user to check the accuracy of four different workpiece angles—180°, 90°, 45° and 30°.

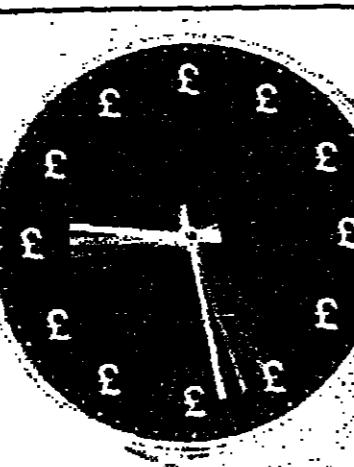
Designed to be used off its top and bottom faces, the instrument has an "extra"—a groove incorporated in both faces for checking cylindrical objects, particularly pipe work. More on 021-554 5431.

Tripower has introduced a compact low cost portable floodlighting tripod designed to take a comprehensive range of small floodlights and provide an immediate temporary lighting source to meet any outdoor need. The tripod meets the 110V requirements of industrial applications and construction sites and extends to a maximum height of 2.3 metres (7ft 6in). Dependent on the lighting source, the unit will cost from £50 upwards. More from Tripower on 0767 50011.

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**Wallis**

## £1bn Pakistan power project

BRITISH CONSULTING engineers have been appointed by the Water and Power Development Authority, on behalf of the Government of Pakistan and the World Bank, to lead an international group of five consulting firms to design the £1bn Kalaagh hydro-electric project.

Binnie and Partners of London will lead the joint venture, comprising Hatch Engineering Co, International of Chicago, Preco Cardew and Rider of Brighton, Associated Consulting Engineers of Karachi and National Engineering Services of Lahore. The services of the expatriate consultants are to be financed by the UNDP with the World Bank acting as the executing authority.

Binnie's have a wide experience in this field, and are leading other important overseas projects such as that in Peru reported on this page on February 15.

The Kalaagh dam will be the second major dam on the River Indus, sited about 180 km downstream of Tarbela. Kalaagh will be about 80 metres high and nearly 4 km long; it will create a reservoir 150 km long. The installed power capacity will be about 1,760 MW to be used largely to meet the growing need for power in the Indus Valley.

Investigation and tender designs are to be completed in 45 months. Construction is planned to be completed and the power plant commissioned in 1993.

## New capital in Nigeria

GILLINSON BARNETT and Partners, architects, engineers and planners of Leeds, have been appointed to undertake the initial planning and engineering design work for a major sector of the new Nigerian capital city of Abuja.

The brief involves the design of some six miles of high-grade highways, 14 bridges, sewerage and sewage disposal works and electrical telecommunications, and water supply infrastructure, with an estimated construction cost of approximately £30m.

Re-organisation in Britain has

## Water industry launches world market attack

BRITAIN'S SUPPLIERS of equipment and services for the water industry have joined to form a new body, the British Water Industries Group, to try to win a bigger share of rapidly-growing world market in water supply and treatment projects.

The group, which has the backing of the UK Government and of public and private sector bodies in the industry, will organise overseas missions, act as a contact point for foreign clients, and will generally try to act as a catalyst for the winning of contracts.

To bring this about it will distribute market intelligence about major projects and will bring together organisations involved at different stages in the supply and manufacture of water industry equipment to form consortia to bid for overseas deals.

The BWIG, which has appointed Mr Dennis Musgrave, chief water engineer at the Department of the Environment, as its director was set up following a meeting organised by Mr Michael Heseltine, the Secretary of State for the Environment, some 18 months ago which sought to analyse how Britain might perform better in overseas markets in competition with suppliers from the U.S., Japan, West Germany and France. The group's first chairman is Mr Frank Sanderson, chairman of Ames Croft Babcock one of the main UK suppliers of Water treatment equipment.

The UK, Mr Musgrave points out, is particularly well-placed to offer expertise in water supply to the rest of the world. Though it is a fact the UK water ratepayer might not appreciate Britain is ahead of the rest of the world in organising its water supply through ten main authorities responsible for catchment, distribution and disposal. Before re-organisation in 1974 these functions were carried out by more than 1,300 different bodies, and in most of the rest of the world a similarly based service still applies.

Re-organisation in Britain has

## CONTRACTS £22m tobacco plant at Corby

BAT (UK and Export) is to establish a tobacco processing plant at Corby. BOVIS CONSTRUCTION has been awarded the £10m management contract for the construction of the plant—the overall development costing about £22m. The plant will be built on a 9.5 hectare green field site some 3.5 km south-west of Corby town centre. Work is scheduled for completion by September 1983. The complex will comprise five buildings: a 4,800 sq metre processing plant; a 6,500 sq metre leaf store; a 3,250 sq metre finished goods store; a 1,000 sq metre office and 1,500 sq metre boiler house and associated ancillary buildings. The buildings will be of single-storey construction with the exception of the processing plant which will stand three-storeys high.

## New market at Royal Exchange

The Royal Exchange building in the City is being refurbished and will house the London International Financial Futures Exchange (LIFFE), due to open in mid-September. TROLLOPE AND COLLS (CITY) has been awarded a contract to

LIFFE with architect, The Whiteway Mackay-Lewis Partnership, to build a separate steel-framed structure to enclose the new market inside this national monument, with a mezzanine floor to accommodate offices, conference room, electronic and computer equipment and members' coffee and lounge areas.

A feature of the design is that the new structure must not touch the walls of the existing fabric of the Royal Exchange. To achieve this, a unique steelwork frame has been designed with box-truss columns and the original stone columns bringing the new additional loads to bear on the column foundations beneath the existing floor. This supports both the new roof and the mezzanine. The new "inner" structure will be fully air-conditioned and provide 17,000 sq ft to accommodate up to 600 traders and their staff.

**PRESS**  
Engineering contractors to the oil, gas, chemical, process and power generation industries.

**PRESS**  
William Press Group Tel: 01-353 6544.

**MILLER** has won a £10.2m contract at Stockton Young Offenders Establishment at Stretton, Leicestershire for The Property Services Agency. The contract period is 30 months.

**COSTAIN CONSTRUCTION** has started work on a £2.2m contract for Towner and Thoreson Properties to build a 108,000 sq ft office block in Wilton Road, Victoria, SW1. This involves construction of a nine-storey building, a basement car park and an enclosed seven-storey glass-enclosed atrium. The building is fully air-conditioned and all building services are monitored by a computer control system. Special features are the aluminium cladding and internal finishes and the scenic glass lift installation within the atrium.

**ALPINE SERVICES AND PIPELINES**, Houston, has been awarded a contract worth £1.4m by the Anhui Water Authority, Chinese Water Division, to fabricate and install a 1.5m-diameter steel-lined concrete pipe in the River Huang He estuary which will discharge partially treated effluent from the authority's new pumping station and headworks at Poyang, Grimsby, South Humberside. The contract is the third of a five-stage project to update the unsatisfactory sewerage facilities of the area.

A £16.6m contract to manufacture and install concrete foundation piles for water reservoirs in Iraq has been won as a joint venture between **RAYMOND INTERNATIONAL (UK)** and the Shandong Engineering Company, China. The award was from the state contracting company for water and sewer projects, another Iraqi Government company. The piles will be supports for three water reservoirs. The project, which begins this month is expected to be finished next year.

## Flying on business to Hong Kong?

## Cathay Pacific make it simple.

If you're flying business class from London to Hong Kong, you have a choice of airlines. But the choice isn't as simple as it sounds.

One airline only flies 5 times a week. Another has 7 flights but only 5 of them are single-stop, and they have varying departure times.

Two airlines have rules that are either complicated or less than generous when it comes to the luggage you can carry.

All of which tends to be confusing. Until you come to Cathay Pacific—and then it's simple.

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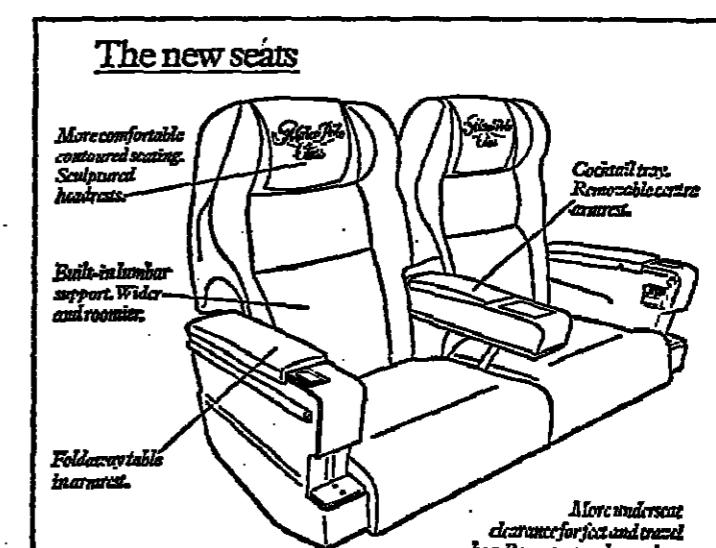
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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# A delicate business in the boardroom

The second of three articles on Pilkington's relations with its new German subsidiary, Flachglas

"WHEN YOU acquire a company you're buying not just its assets and products, but also the people who built it up," Denis Cail, Pilkington's vice-chairman, and the man directly in charge of overseeing the integration of its new West German subsidiary, characterises the careful way in which his company has gone about bringing the policies and procedures of Flachglas into line with its own.

In contrast with many a successful corporate predator, Pilkington has not injected whole teams of its people into the new subsidiary. Instead, the harmonisation process is being conducted through a series of frequent meetings, formal and informal, on both sides of the Channel.

They are usually held at one of the two companies' many locations, though sometimes a neutral venue such as Amsterdam has been chosen instead.

Both sides insist this is purely because services between their two local airports are few and far between; neither seems to believe that "getting to know you" need involve much extra-curricular activity, other than the odd dinner together.

One of those most deeply involved is Glen Nightingale, technical director of Pilkington's flat glass division. "There was a temptation to

### ANATOMY OF A TAKEOVER



go bundling into the other side," he says, "but we're prepared to be patient. People will only talk to you at a certain rate."

The integration of Flachglas into the Pilkington way of operating is being carried out through a dual-level committed structure, most of it purely advisory. This theoretically toothless arrangement was made necessary by the impossibility, both practical and legal, of transferring Flachglas into Pilkington's divisional structure.

For one thing, the German company is organised along unitary, functional lines, so that it would have had to be split into several parts. But as Cail says, "you don't go upsetting a successful organisation—when you don't know how to handle it."

Overriding these practical considerations was the fact that Pilkington controls only

62 per cent of the Flachglas shares, so that a complete organisational integration would have been illegal under West German law; the more legal-minded of the Flachglas managers are decidedly sensitive about loose use of the word "merger" to describe the deal.

Complicating the matter still further is the two-tier structure of West German boards, which gives Pilkington several seats on the upper tier (the supervisory board), but none on the lower (the management board). Yet it is at the lower level that most of the key business decisions are taken. This "management board" is appointed by the supervisory board, comprising not only Pilkington's five representatives but 13 other members, including the union and staff directors, representatives of the minority shareholders, and the independent banker chairman.

Pilkington's inability to exert direct control over the management board has been a source of continuing frustration to its top management since the takeover occurred.

Though perfectly well aware of the principles of the two-tier system, executives admit that they did not fully appreciate its practical significance for the control of policy. "The English still

have to learn that it's the management board that runs the company, not the supervisory board," says a senior Flachglas manager.

Antony Pilkington, his company's chairman, would not put it quite the same way, but admits that "it has taken us a little time to understand how the systems works." Not only does the supervisory board meet only quarterly, while the management board gathers monthly to take decisions, but—as in most West German companies, particularly since the advent of worker directors—the Flachglas supervisory board "does not deal with contentious issues," to quote a Flachglas manager. Nor do its members always receive the board papers very far in advance of the meeting, a point which has more than once exercised Pilkington's concern.

### Crucial

Moreover, while capital expenditure budgets are referred upward to it for approval, a whole range of issues—including operating budgets—are not.

In these circumstances, Pilkington's relationship with the new chairman of the Flachglas management board—who is only one director of the English company knew until he was shortlisted by Cail. They meet regularly—most of them quarterly, but

will prove crucial. So will personal relations at all levels of the two companies.

Unless Pilkington decides to buy out the minority shareholders when its fortunes improve a step which Antony Pilkington does not exclude—the dual level committee structure may also have to be made more permanent than was originally intended, in order to provide a formal mechanism for detailed control.

The structure's upper echelon, a sub-committee of the main Pilkington board, is known as (the Pilkington European Council (or Peacock). It sits five representatives from Pilkington and three from Flachglas, with Denis Cail as chairman. The Council meets quarterly, just before supervisory board meetings, in order to co-ordinate the two companies' objectives and strategy. Its terms of reference specifically exclude dealings with day-to-day matters.

Much of the Council's work so far has been to review the progress made by its five sub-committees, which is where the real legwork is being brought to the two companies together. It has been done. Each sub-committee contains three or four top executives from each side, with a Pilkington man as chairman ("but that will change with time" says Cail).

They meet regularly—most of them quarterly, but

two bi-monthly—usually on alternating sides of the Channel. The meetings are supplemented by a steady to-ing and fro-ing of managers to discuss particular issues when they arise.

The main points of progress, and bones of contention, will be examined on Friday.

For the 20 months since the acquisition, all these deliberations have eaten up long and valuable hours of top executive time. Has this distracted key people from their responsibilities for other parts of the business, as so often happens in the wake of an important takeover, to the detriment of the organisation as a whole?

Antony Pilkington does not detect any problems of this sort, though he admits "it would have been a more daunting task if Flachglas had needed a rescue operation." In the event, this description is more aptly applied to the time-consuming and painful takeover Pilkington has had to carry out on its domestic operations since mid-1980.

Down at the coalface, group chief accountant Peter Grunwell modestly sees the takeover as just another item on his daily menu: "Issues come and go," he argues, citing the way that his department no longer has to deal with such matters as price and exchange controls.



Antony Pilkington: "takes a little time to understand how the German two-tier board system works"

fully laid, and in resolving the many contentious issues that it and Flachglas still have to face. Alternatively, its relations with the German company could degenerate into the "guerrilla warfare" which still plagues many mergers and acquisitions years after the event.

"So far, so good" must be the interim verdict on Pilkington's "softly softly" strategy of digesting its much-prized German takeover.

Christopher Lorenz

*The first article on Pilkington-Flachglas was published last Friday. The third will appear on Friday.*

RICHARD COATES admitted to feeling the odd man out. Among perhaps 200 delegates at a recent conference he represented probably the only company there currently undertaking any large-scale recruitment.

While most of the faces before him reflected the gloom of having to wrestle with redundancy programmes, his mirrored the picture of a man who had never heard of the word recession.

For at least four decades his company has been doubling the number of its employees every four or five years. When a rare dearth of orders threatened a major product line in the 1960s, all employees worked a nine-day fortnight for three months—with consequent reduction in pay—until demand picked up again.

Coates' company is in high technology—an area, he noted, where the

outlook is comparable with that of the motor industry in 1925. Hewlett Packard, based in Palo Alto, California, makes computers and measurement devices for a multitude of applications. Worldwide, it employs 57,000 people; taking into account growth and turnover, the company is often in the position of having to recruit about 25 per cent of its current manpower in any one year.

Coates, who is personnel manager for HP's northern European region, expects to recruit about 325 people this year. Because of the nature of the skills required, many of these will come from universities.

Normally, graduate recruitment would be concentrated exclusively on local universities but HP is now resuscitating the practice popular among European companies in the 1960s of casting its net across the North Atlantic.

The company's policy is to recruit an increasing number of foreign nationals studying at US universities and return them to their home countries. In 1982 Coates intends to increase this number to around 50.

He says that the company has identified about eight US universities where there would be a significant number of "qualifying" people.

Among them, surprisingly, are two centres of higher education which are virtually unknown in Europe: The Thunderbird School of International Management in Phoenix, Arizona and the Georgia Technical University in Atlanta. The others include more obvious sources: Harvard, the Massachusetts Institute of Technology, University of Pennsylvania, University of

Chicago, Stamford and University College of Los Angeles.

At Harvard, for example, HP is one of only two manufacturing companies—the other being Procter and Gamble—that has set up a recruitment programme for their European subsidiaries.

HP also does its graduate recruitment by joining in the annual spring-term "milk run" whereby selection committees travel around the major campuses giving presentations and holding interviews with interested students.

In the UK, for example, the company visits about 25 universities. Through this method it plans to hire about 1,500 people in 1982 for its US companies and about 300 for the European

businesses. Apart from the U.S.-graduates-for-Europe programme, recruitment is usually undertaken by local management through local universities.

The main requirement is for management graduates, research scientists, salesmen and systems engineers.

In spite of the large pool of graduates available for jobs, Coates says that such recruitment has its difficulties, not least because of competition from other employers.

In the first place there is a major shortage of electronic engineers and computer specialists worldwide.

Also in Europe, and to a lesser extent in the U.S., the concept of "going into sales" is

not immediately attractive to a graduating engineer, says Coates.

"The attitude developed in universities places more emphasis on creation rather than applications and, as a consequence, it is far easier to find graduates who wish to become R & D engineers than who want to become salesmen. In some countries, and Britain is one of them, the same attitudes are developed as between the professions and industry."

"There is an availability of people at graduation which does not exist on the open market. Also, although in some cases training may take longer, there is the advantage that it is not necessary to correct old habits or styles—a new graduate is often easier to mould to the company's methods of doing business than someone who has learnt some other products and business methods."

Arnold Kransdorff

## CONTRACTS AND TENDERS



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A. Civil Works  
A Dry Dock constructed in reinforced concrete for vessels up to approximately 90,000 dwt.

A repair pool constructed of reinforced concrete caissons, extending about 100m beyond the dock entrance.

General site preparation and dredging.

Temporary works, including an extensive sheet pile caisson.

It is intended that the Technical Drawings, Specifications, Bills of Quantities and Conditions of Contract will be issued to a restricted number of selected Contractors in the second quarter of 1982. It is anticipated that construction will start towards the end of the year.

B. Mechanical and Electrical Works

This work will cover the supply, erection and/or installation of the following equipment:

Dockside Cranes

Dock pumping equipment consisting of dewatering pumps, drainage pumps, salt water and fire pumps.

Dock Air Compressor.

Overhead Electric Travelling Cranes

Electrical substation equipment

Electrical Cables

The supply, erection and installation of items given above could form part of separate contract(s) or nominated sub-contract(s).

In case of Category B contractors collaborating with the main civil work contractor will also be considered.

The language of the contracts will be English.

The consulting civil engineers for the Project are M/s. T. F. Burns and Partners of the U.K.

Contractors who wish to be considered for selection for categories A and B or different items of B should supply following details of their company:

For Category A:

(a) Past experience in constructing dry docks and/or maritime works, together with the names and addresses of the clients and/or consulting engineers to whom reference can be made.

(b) Suitable documents to indicate their financial state and standing.

(c) Statement of their other activities indicating the total volume of works undertaken during the last few years.

(d) Ability to offer finance at low rates of interest or Government Export Credit arr. for the contract(s) and if offered an indication of the terms under which such credit could be given.

For Category B, or any items of B:

(a) Past experience in supply, erection/installation of the items offered together with names and addresses of clients and/or consulting engineers to whom reference can be made.

(b) Ability or otherwise to offer finance at low rates of interest or Government Export Credit arr. for the contract(s) and if offered an indication of the terms under which such credit could be given.

Applicants should submit their information not later than April 15th, 1982.

Two copies should be sent to:

The Project Manager

Colombo Dockyard Limited

P.O. Box 96

Colombo 15

Sri Lanka

## COMPANY NOTICES

### NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS)

SUMITOMO ELECTRIC INDUSTRIES LTD.  
NOTICE IS HEREBY GIVEN that pending payment of an interim cash dividend to holders of record date March 31, 1982, the EDRs will be closed for the period April 1, 1982, until the close of the General Meeting of shareholders convened to be held in the latter part of June and that the holder of record will be liable to pay the dividend as at noon on the date of the General Meeting.

Furthermore, it has been declared that the dividend to be paid on the Japanese Stock Exchanges with effect from April 1, 1982, will be 100 Yen.

Subject to approval of the dividend, a further notice will be published stating the amount of actual date of payment of the dividend and the procedure to be followed for obtaining payment as at noon on the date of the General Meeting.

Any persons having a claim on the funds representing the deposit should send their names and addresses and details of their claim to the Assistant Secretary, Division of Trade, Sanctuary Buildings, Great Smith Street, London SW1.

Coupon No. 2 will be used for collection of this dividend.

March 15, 1982.

H.M. LAND REGISTRY

### LOST CERTIFICATE(S)

It is proposed to issue a new Certificate to replace the one described below that is stated to have been lost or destroyed. Anyone possessing a copy of the original or of a copy of the lost certificate should apply to the H.M. Land Registry, Lincoln's Inn Fields, London WC2A 3PH.

Amount outstanding U.S.\$21,000,000.

NOTICE OF INTEREST PAYMENT

No. 6 of the above issue will be payable on April 15, 1982 at 10% 395.00 on account of the principal amount of the bond to which the coupon applies.

For San Francisco Branch S.A. LUXEMBOURG Principal Paying Agent

BANK OF AMERICA INTERNATIONAL BANK S.A. LUXEMBOURG

Principal Paying Agent

March 15, 1982.

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NOTICE IS HEREBY GIVEN to the Holders of the Bonds

REDEMPTION DATE: April 15, 1982

AMOUNT:



## FINANCIAL TIMES

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Monday March 15 1982

# The cost of coal's subsidy

ONE OF the present Government's central tenets is to treat the nationalised industries, insofar as possible, like companies in the private sector, facing the healthy discipline of making money. A glaring exception to this rule has been its policy towards the National Coal Board, which will need £460m of grants to break even in the financial year just ending and looks like swallowing a further £380m in 1982/83.

Matters were not always thus. Two years ago the Government introduced a Coal Bill which envisaged the NCB breaking even without grants by 1983/84 and thereafter moving into profit. That plan disappeared without trace in February of last year when the NCB, hit hard by the recession, said it would have to close over 20 pits if it was to meet the Government's financial objectives. Faced with the threat of a miners' strike, the Cabinet beat a retreat. The NCB is given an additional £300m in grants to keep the pits open and to subsidise sales of the resulting output both at home and abroad.

### Discreet veil

But the effects of the climb-down do not stop there. A new Coal Bill is now before Parliament which will allow the NCB to receive several hundred million pounds more in grants over the coming two years and draw a discreet veil over the question of eventual profitability.

The Government's handling of the whole affair has just been roundly criticised in a report from the Commons Select Committee on Energy. In particular, the Committee finds it difficult to avoid the conclusion that "in their relief at avoiding a damaging strike, the Government simply handed the money over (to the NCB) without troubling to ask too many awkward questions." It also argues that by exporting coal at subsidised prices Britain is directly aiding some of its main European industrial competitors.

The Committee's case on

exports is weak. Selling subsidised coal to the Continent does not necessarily help our competitors if they can buy just as cheaply from Australia and the U.S. The report does not examine this question in detail, but all the indications are that the NCB has been matching international coal prices, not undercutting them.

### Blank cheque

Much more pertinent is the Committee's concern at the manner in which the Government has disbursed additional public funds to the Board. The Cabinet's decision to back-pedal in February was based on the political assumption that the miners were too powerful to be tackled in a head-on confrontation—unlike the steel industry, where thousands of jobs have disappeared in rationalisation over the past two years.

That political judgment may or may not have been correct, but it does not mean the NCB should be handed a blank cheque. Both the Government and the NCB insist this has not happened and argue that even with its additional grants the Board faces a tight financial discipline. The Select Committee is clearly not convinced. It calls for tighter government monitoring of the NCB's finances and serves warning on the Energy Department that it intends to look at the issue again during the coming year.

### Fact of life

The watchdog role that the Committee is assuming is valuable, even if some of the judgments in its report are questionable. The miners' political muscle is a fact of life and may from time to time prevent the Government from pursuing an optimum economic course. But the long-run interests of the economy can only be served by the creation of a profitable coal industry which does not require export subsidies or barriers to import competition. That in turn requires persistent financial pressure on the NCB to shut its heaviest loss-making pits as soon as is practicable possible.

# Break for thought at Madrid

THE ADJOURNMENT of the Madrid Conference on Security and Co-operation in Europe reflects the state of detente in Europe and of the relationship between Nato and the Warsaw Pact. It is not exactly a breakdown, but rather a recognition that the 35 participating states have been conducting a dialogue of the deaf since martial law was declared in Poland last year.

Lord Carrington, the British Foreign Secretary, has said that events in Poland have dashed the hopes of all those who regarded the Final Act of Helsinki as the symbol of peaceful change towards greater openness, tolerance and humanity in Europe. The Final Act was signed in 1975, when detente was at its height, and is the basis upon which the Madrid conference was convened in November 1980.

It began with muted hopes that the conference might lead to negotiations for disarmament in Europe and to an improved climate for trade and other relations. But in its most recent phase Madrid degenerated into sterile polemics. The West fruitlessly asked for an end to martial law in Poland; the East rejected that as interference in Polish affairs.

### Lip service

The Helsinki Final Act at bottom amounts to a mutual understanding to respect existing political boundaries, human rights, and the need to improve trade and other co-operation. For the Russians the first point always was the most important: they gave at least lip service to human rights to attain a recognition of the dividing line between eastern and western Europe, especially in Germany.

That really reflects the feelings of insecurity *vis-à-vis* the West which the Kremlin feels or pretends to feel to this day. In 1975 no Westerner in his senses wanted to change the political map of Europe by force, and despite bellicose noises from Washington that remains the case today. Seen in this context, the adjournment at Madrid has changed nothing.

Much the same can be said about the hopes for disarmament. That issue at present is very much one between Washington and Moscow at the talks on theatre nuclear weapons and the prospective weapons. The Europeans have every interest to ensure that

Trade relations, too, are in an intermediate phase, where it is of paramount importance to co-ordinate Western policy. Most of the Europeans, with the Germans in the van, believe that Comecon trade, quite apart from its benefits for their exporting industries, provides a useful means to preserve what is left of detente. That view is not shared in Washington, providing Moscow with another means to exploit differences within the Western alliance.

### Overdue

Besides, there is not a great deal of point in arguing in Madrid about how to expand trade at a time when Western sanctions, however limited, and indebtedness of Comecon countries work in the opposite direction. The air would be cleared, at least by a little, if a return to more normal conditions in Poland were to facilitate the overdue rescheduling of Polish debt.

The main argument for the Helsinki process has been that it would put pressure on Communist regimes to grant more human rights. The argument remains valid, but in the present phase there is little to show for it. The Russians have arrested many members of the Helsinki monitoring groups in their country. They have reduced to its lowest level for more than a decade the number of exit permits granted to Soviet Jews.

### Reflection

All of this adds up to a case for putting the conference into cold storage in the hope that matters will have improved when it reconvenes in November. That is a case which the neutral and non-aligned group at Madrid has accepted, albeit reluctantly.

As M Claude Cheysson, the French Foreign Minister, has put it, the adjournment at Madrid will provide a pause for reflection. If the East is serious about wishing to continue the Helsinki process it should use that pause to restore a measure of normality in Poland. As for the West, it should seek to return to Madrid having agreed on a consistent line on nuclear armaments and on the use of sanctions as an instrument in the enduring East-West conflict.

### Keeping up to scratch

Whether the Abbey National has helped you buy your home or not Clive Thornton, chief general manager, it seems, can help you furnish it.

The energetic Thornton's spare-time hobby of restoring old furniture—learned at evening classes together with law as a youngster—has now developed to such an extent that he supplies two shops run by his wife.

Thornton's own home is almost entirely furnished with pieces he has restored after picking them up for a few pounds. That is the main attraction, he says, to bring back the original beauty to something that most people would regard as junk.

But it is also a good way of "switching off," at weekends and less hazardous than collecting silver, says Thornton, enthusiastically offering tips on working methods to readers of the April issue of *Antique Collector*.

Most scratches, marks and stains can be removed by applying a mixture of raw linseed oil, methyl and American turps with fine wire wool.

Water stains, of course, have to be treated differently. I use cigar ash with vegetable oil—in a paste, I go to enough meetings where they are smoking cigars and at the end I go round and just empty the ashtrays into one of those petticoats," he says.

### Treasury bond

After conducting what he calls the "Budget ballet" for 12 years, chief Press officer Stanley Godfrey is leaving the Treasury.

Under successive Conservative Labour Chancellors, it has been the congenial Godfrey's main task each year—and sometimes more frequently—to organise the distri-

bution to newspapers, radio and television of the stacks of script and statistics that accompany the Budget measures and to see that Ministers and mandarins are at hand to answer questions.

Godfrey is quitting now at the age of 55 because, he says, he finds it difficult to contemplate full retirement in another five years.

He is considering a number of information posts, including one in Hong Kong. "I want another full 10 years at work and if it involves some travel, so much the better," he says.

Godfrey entered Whitehall from Fleet Street where he worked for several national newspapers. For seven years he was the Central Office of Information's diplomatic correspondent and served three years in the Diplomatic Service itself before returning to a Government information post in the Cabinet Office.

He joined the Treasury under Lord Barber and, on his instructions, played a leading part in opening its doors a little more widely to reporters as the Government's economic policies became the dominant area of public and political interest.

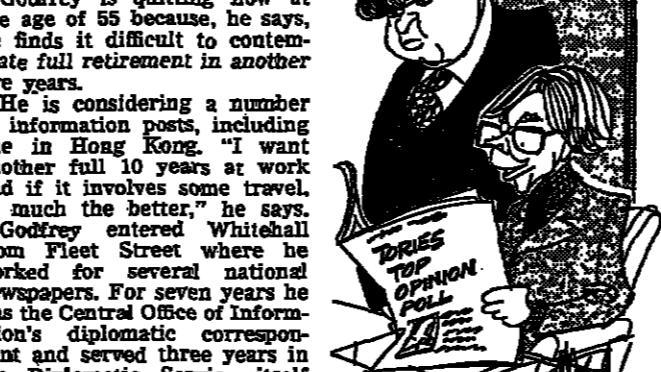
### Vogel's view

It may not bring you much comfort but the Germans are very impressed by the way we are coping with our stresses, tensions and conflicts.

Former Mayor of Berlin, the social democratic Hans-Joachim Vogel, is the latest visitor to London who has returned to Germany to marvel publicly at the way in which "an awareness of history and tradition" is enabling us to withstand pressures far beyond his countrymen's experience.

It's not just the way we have learned to live with "near civil war" in Northern Ireland or the extension of IRA terrorism to other parts of the islands that astonished Vogel.

He also admired the "equanimity" with which Britain had



"I suppose it's reassuring to find that it's possible to fool all of the people all of the time."

"mastered" its transition from that of a world power to that of a "European-oriented medium-ranking power."

This nonchalance, he noted, takes the sting out of many a conflict and leads to "well-considered and moderate reactions."

### Political notes

Edward Heath is not the only well-known European politician with impressive musical talents.

Now he is joined by Chancellor Helmut Schmidt of West Germany, who features prominently at the piano in a Mozart album which was presented to him in Bonn before its release this week. Schmidt plays third piano in the concerto for three pianos and orchestra in F major; the record, incidentally, being produced at London's Abbey Road Studio, home of the Beatles.

Schmidt, accompanied by the

London Philharmonic Orchestra, among others, will be donating his share of the royalties to the West German section of Amnesty International.

### Homing pigeon

This newspaper, I am pleased to report, is now refreshing readers in parts that other British newspapers rarely reach. In Papua New Guinea, the leading pidgin English newspaper, Wantok, has taken subscription rights to republish FT articles.

Regular readers here would have little difficulty with the piece on movements in the cocoa markets headed: "Kakao prals go down."

It takes a little longer, though, to interpret an article on tea farming, headed straightforwardly enough: "Ti fama." This tells us: "Ol ti fama bilong kantri save salim lip ti ol i kibung long New Delhi long India long bigin bilong mina February." My tame pigeon expert tells me it means:

"All tea farmers from the country who know about leaf tea went to New Delhi in India at the beginning of February."

### Animal crackers

I say, I say, I say. Heard about the taxi-driver who knocked down a hare in Epping Forest?

Well, being a compassionate chap, he radioed his office to call the RSPCA to tend the injured animal. Twenty minutes later, a van arrived, and a man and woman rushed over to the falling creature, opened a first aid kit, and gave it a hefty injection.

Within seconds, it jumped to its feet and bounded off into the forest. The dumbfounded cabby asked what magic formula they had used. With a twinkle in their eyes, they replied in unison: "Hare restorer."

Schmidt, accompanied by the

# New from Maxpax

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**maxpax**

*Observer*

AT Nippon Electric's main microchip plant in Kumamoto, southern Japan, absenteeism is rarely a problem. The company has seen to this by erecting a large dormitory on site. The women workers who live there have to walk only a few yards to clock in for one of the two nine-hour shifts a day. The arrangement also makes it easier for them to spend the required six hours a month — two in their own time—debating how to improve product quality.

The plant, one of 13 owned by the company in Japan, is among the largest and most efficient in the world. Yet management think it could do better and are spending \$50m a year on automation and expansion. Within two years they expect robots to have replaced about 90 of the 120 workers on each of the lines producing raw silicon chips.

The West is starting to run out of adjectives to describe such relentless striving for higher performance. But Nippon Electric (NEC) harbours still bolder ambitions. It has set its sights on the twin goals of becoming a genuine multinational, with manufacturing operations scattered around the globe, and a world leader in the creation of the high-technology information society of tomorrow.

It possesses formidable credentials. As well as being one of the world's three top microchip suppliers, along with Texas Instruments, National Semiconductor and Motorola of the U.S., it is a highly successful manufacturer of a comprehensive range of telecommunications products, semiconductors and computer equipment. Its first European plant, for assembly of microchips, was opened in Ireland in 1975. It is building a second, bigger chip factory in Livingston, Scotland, which it plans to equip with its own design facilities.

Other plants followed in neighbouring Asian countries, Latin America and the U.S., where NEC has three facilities making telecommunications products, semiconductors and computer equipment. It's first European plant, for assembly of microchips, was opened in Ireland in 1975. It is building a second, bigger chip factory in Livingston, Scotland, which it plans to equip with its own design facilities.

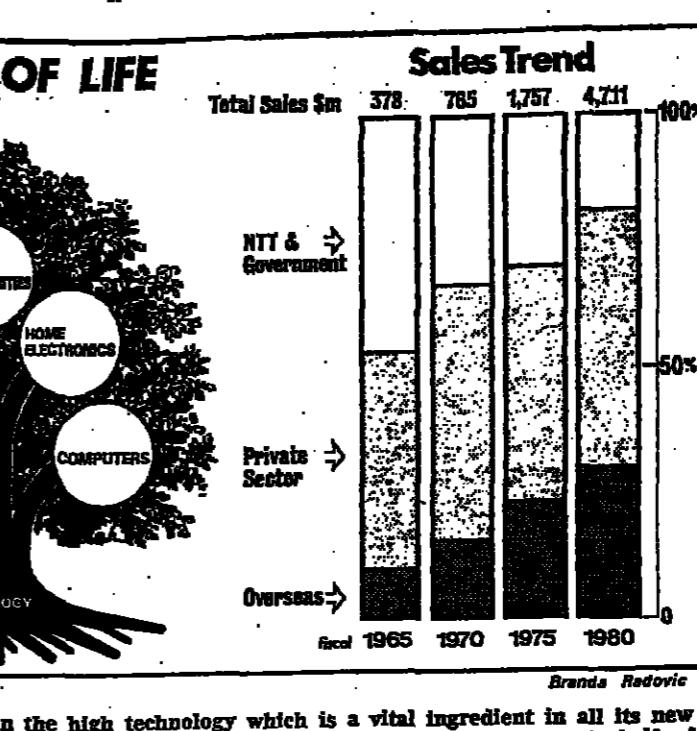
Until about 25 years ago NEC's main line of business was making telecommunications equipment for the domestic market. Set up in 1899 by American Telephone and Telegraph, it passed into the hands of International Telephone and Telegraph in the 1920s. ITT has since sold almost all its shares.

NEC first carved out a distinctive international niche because of its pioneering role in microwave radio, used to transmit long-distance communications. Soon after transistors became commercially available in the early 1950s, it launched an all-out campaign to catch up with the U.S. In 1964, its efforts were rewarded by a major contract in Australia.

Today, it claims world leadership in microwave with more than 30 per cent of "uncommitted" world markets (those which do not give preference to local suppliers). NEC's future in an increasingly volatile and treacherous business climate. An enthusiast of American futurist Alvin Toffler, Dr Sekimoto likes to describe this as "the Age of Drastic Change."

### Men & Matters

—Tadahiro Sekimoto (right), NEC chairman



Kawabashi, head of radio communications, the major reason for this success lies in NEC's strength in sem

# FINANCIAL TIMES SURVEY

Monday, March 15, 1982

## International Capital Markets

International bond markets are learning to cope with high real interest rates, but banks in the Eurocredit market have entered a new period of intense uncertainty as their customers struggle to service a growing debt burden.

### A critical look at credit ratings

BY PETER MONTAGNON  
Euromarkets Correspondent

IT HAS become almost axiomatic for international bankers and investors to blame the problems of the world's capital markets on the high level of U.S. interest rates.

Last year was again a year in which both the bond and credit markets had to contend with interest levels that were strongly positive in real terms. At the start of 1981, six-month Eurodollars cost 10½ per cent; by the end of the year they traded at 14½ per cent, but U.S. consumer prices had risen only 8.9 per cent during the same period.

An important change seems, however, to be occurring in the Europe, the bankers have been forced into a new awareness of the impact of higher interest rates on some of their traditional sovereign customers.

The bond markets, whose very existence once seemed threatened by the rigours of Federal Reserve monetary policy, appear to be flourishing again while the Eurocredit market seems to have entered a period of intense uncertainty.

Not all of this is, of course, due to high interest rates alone. The Polish debt crisis has set bankers looking much more closely at the wisdom of piling more and more balance of payments finance into deficit countries.

"There's nothing like a good bankruptcy," mused one senior banker recently "to make us bankers sit up and think."

As their thoughts have extended beyond the rather



Dealers at Chase Manhattan which heads the league among managers of syndicated Euroloans, with 149 deals worth \$44.2bn in 1981

it remained able to borrow to meet this higher charge. Some other countries were less lucky and, overall, according to research by Amex Bank, non-oil developing countries suffered a serious decline in their international liquidity.

Reserves of these countries fell \$15bn in the first 10 months of last year. At \$86bn they covered only 3.4 months of imports compared with over four months of imports in 1980 and a peak of 4.7 months in 1978.

Worse still, debts by these countries maturing in international banks last year exceeded their deposits with these banks for the first time in five years.

"This does not mean that there is a severe liquidity crisis as yet," the bank says, "since developing countries can also call upon \$59bn of unused credit commitments, which in

many cases can be drawn down to meet liquidity needs."

But it does mean that international banks have had to take on board an intrinsic decline in the creditworthiness of some of their major customers. This has happened at a time when margins in syndicated lending have been too low to cover all the risks incurred.

As a result, the market has become much more cautious, spreads have begun to rise and, prompted by the Polish debacle, bankers have become much more alive to the dangers of rescheduling and default.

Even some of the heavier borrowers in the industrialised world have not escaped the impact of this more critical look at credit ratings. Banking caution has been accentuated by the decline in oil prices which has led to a sharp reduction in Opec's balance of payments sur-

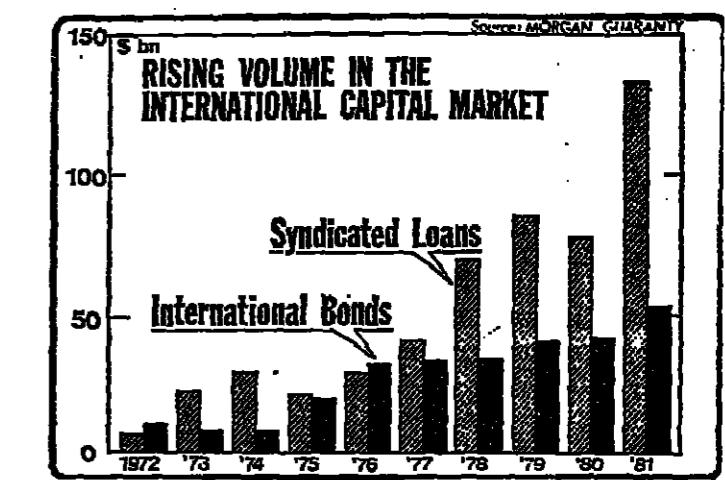
plus leading many bankers to fear a contraction of liquidity in the international banking system.

Figures for last year's volume on the Eurocredit market are thus misleading, at best sight. Morgan Guaranty Trust estimates that new Eurocredit last year amounted to \$133.3bn, sharply above the 1980 total of \$77.4bn.

But this total includes no less than \$54.8bn raised by U.S. borrowers, the bulk of which came in the form of gigantic credits arranged in connection with the take-over mania that hit Wall Street last summer.

Subtracting the U.S. total from the overall market volume left only \$78.5bn raised by other borrowers. If 1980 figures are adjusted in a similar way, the total raised by non-U.S. borrowers comes out at \$70.7bn.

It can, therefore, be argued that the flood of U.S. borrowings



### IN THIS SURVEY

Opec: oil exporters face up to double blow  
Interest rates: growing demand for currency forecasts  
Eastern Europe: radical change in credit rating  
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D-Mark foreign bond market: new strengths  
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UK bankers' acceptance market: rapid growth  
Certificates of Deposit: more U.S. banks offer high rates  
Editorial production of this survey was by Mike Wiltshire.

Part of the reason for the increase in bond issuing activity last year lies in an increase to \$6.9bn from \$4.8bn in new floating rate notes. These have become an increasingly popular medium for a broad range of investors as a hedge against the volatility of interest rates.

Yet perhaps another reason does also lie in the very high level of interest rates. Investors seem to have become increasingly immune to short-term shocks and there are still plenty of borrowers around who have to raise money whatever the price.

The World Bank, for example, has a borrowing programme of more than \$88bn this year all of which will be raised at fixed rates of interest. Last year it jumped to top place in the league of international borrowers in the bond markets with a total of \$3.85bn, according to figures compiled by the U.S. investment house Salomon Brothers.

It was followed by another development bank with a commitment to fixed rate financing, the European Investment Bank, with a total of \$1.5bn.

Another feature of the roll-call of top borrowers by volume in the international capital markets was the prominence of Canadian borrowers for whom there is no real long-term market at home.

As time wore on, other borrowers who, at the outset, might have resisted high interest rates, came back into the market so that the flow of new international bond issues has continued to increase over the past few months.

Figures from the Organisation for Economic Co-operation and

CONTINUED ON PAGE III

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March 1982

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## INTERNATIONAL CAPITAL MARKETS II

Oil-exporting countries face up to double blow

Evaluating the reduction  
in Opec surpluses

**BELIEVERS** IN economic cycles have had their hand strengthened over the past few months. The current account surplus of the oil-exporting states (Opec), which grew to crisis proportions in 1980 after the explosion in oil prices induced by the Iranian revolution, shows every sign of disappearing just as quickly as it did after the first oil shock of 1973-74.

The rapid reduction of the oil exporters' surplus revenues is having a number of important effects on the international capital markets. The flow of lendable deposits to the banks is falling—but so are the corresponding deficits in the oil-importing world which need to be financed.

But since the improvement in the non-Opec deficit this year is expected to be concentrated almost totally on the industrialised countries, led by Japan and West Germany, some of the heavy borrowers among the non-oil developing nations may continue to experience problems in attracting funds.

These countries' difficulties may be accentuated not only by their heavy volume of debt already built up since 1973 but also by the emergence of many Opec members as competing borrowers in 1982.

Opec as a group emerged as a net borrower of funds from the international banking system in the third quarter of 1981, reverting to its position in the fourth quarter of 1978. This partly reflects the overall contraction of the Opec surplus—estimated by the Organisation for Economic Co-operation and Development (OECD) at \$35bn this year, after \$60bn in 1981 and \$110bn in 1980. But it has also been caused by the diversion of large sums of Opec money to longer term investments in the bond, equity and property markets of the industrialised countries. This marks a change from the post-1973 pattern, when the bulk of surplus oil revenues was placed in short-term bank deposits.

Both these factors will affect non-Opec countries' borrowing ability, offsetting to some extent the favourable impact on these nations of the recent reduction in U.S. interest rates and the small upturn in the world economy expected this year. Of course the fall in oil prices itself tends to benefit developing country economies. But a number of non-Opec members—notably Mexico, Egypt and Argentina—are themselves now important oil producers, and will suffer to some extent to the latest price decline.

First, with all the high-population Opec members (led by Algeria, Indonesia, Nigeria and Venezuela) expected to be big borrowers this year, banks may be channelling a smaller portion

of available credit to the high-risk economies in Eastern Europe and the rest of the developing world.

Second, the low-population states of the Arabian peninsula (led by Saudi Arabia and Kuwait) on which the residual surplus is now concentrated are not likely to change their policy of gearing their longer term investments almost exclusively towards the industrialised countries. Since these nations now need the funds far less, however, than in 1980 and 1981, this arrangement effectively leaves the non-oil developing countries out in the cold.

Third,

The equation should of course be balanced in 1982 by an increase in bank lending to the needy developing countries from those industrialised nations which continue to be large net recipients of Opec funds. But this form of "indirect recycling" represents a more costly and less efficient process for the borrowing countries compared with the alternative route of direct placement of oil money in the deficit areas of the world.

Arab banks have already taken a more active role in this "direct recycling" by sharply

stepping up their share of the syndicated Eurocurrency credit market. An important part of this activity, however, represents "intra-Opec" recycling, under which money is channelled from the high surplus Gulf states to needy countries like Iraq (which has borrowed heavily in the wake of its disastrous war with Iran) or Algeria.

Bankers involved in international lending would breathe a sigh of relief if this type of lending could be extended further this year to deficit countries in Latin America—to say nothing of Eastern Europe.

Apart from affecting the international lending market, the Opec factor has provided an important influence in several related areas. On the currency markets heavy purchases of D-Marks by Saudi Arabia during 1980-81 have helped support the German currency at a time when the rest of the world has been selling it. The Saudis must be hoping that the fall in the Opec surplus during 1982 and the corresponding improvement of the German current account (expected to swing back into the black this year) will boost the fortunes of the D-Mark and vindicate the Kingdom's strategy of counter-cyclical currency purchases.

An important influence behind the rapid improvement in West Germany's current account deficit last year was a 53 per cent increase in exports to Opec, helped above all by the weak D-mark and the depressed state of the German economy. The Bundesbank, Germany's central bank, has been making much in recent months of the swing in German bilateral trade with Opec back to surplus last autumn for the first time since 1978.

Second, the world recession, together with increased Western success in energy conservation, has dealt the Opec surplus a double blow by reducing the oil price and forcing production cuts. Demand for Opec oil has fallen to the lowest level since 1980. Adding to the oil states' plight, non-Opec producers in the rest of the world have taken steps to increase output (notably in the North Sea, Mexico and Alaska) to maximise budget revenues.

Although the general view is that Opec's current account will be close to balance next year, there are even some economists predicting a small deficit for 1983. But whatever happens, nobody should bank on the surplus disappearing for good. The lesson of the 1970s was that the world economy seems unable to grow at more than a modest pace without generating energy supply bottlenecks.

This factor, together with the more potent influence of political instability in the Middle East, will almost certainly lead to a resurgence of the surplus later in the 1980s and a renewal of the problems it brings. At least the world will be able to say it has been here before.

Opec and the  
world economy

DAVID MARSH

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Jan 1982

## INTERNATIONAL CAPITAL MARKETS III

Techniques improve in the prediction of seemingly irrational swings

# Why currency forecasts grow more popular

**INTERNATIONAL** bond market investment, to an even greater degree than the management of an equity portfolio, is often as much a matter of judging currency exposure as of the correct reading of bond prices. For the trader a few points of capital gain can easily be wiped out by an adverse currency movement, while for the long-term investor the remittance of coupons over a falling exchange rate can make nonsense of rates of return calculations in the investor's home currency.

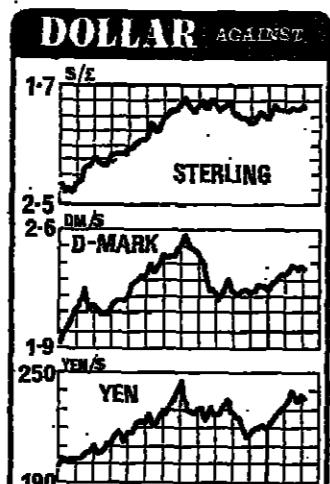
In the middle to late 1970s, although the timing of currency movements was unpredictable, for most of the time the general trends were clear and easy enough to rationalise. Dollar-based investors were happy to buy Swiss franc bonds yielding, say, 4 per cent in the confident expectation that an appreciation of the franc would make up for the initial sacrifice of yield.

### Hindsight needed

They can no longer be so sanguine. Currencies have been doing all the wrong things—things that look irrational at the time, although it is usually easy enough to rationalise market movements with hindsight. The demand for currency forecasts has grown out of all proportion to the success of the forecasters. Technical analysis based on charts seems to be becoming more fashionable as a means of attempting to predict currency swings—probably because fundamental analysis has proved so faulty over the short run, since currencies no longer seem to obey the fundamentals.

Current account balance of payments flows now seem to have the most tenuous relationship with exchange rate movements. Very large shifts of capital, acting autonomously rather than as the obverse of current account positions, regularly overwhelm the exchange markets and stubbornly high inflation. They are just as likely to reflect determination to control the growth of the money supply, which may well be approached almost exclusively as a domestic problem.

Part of the explanation for this seems to be the size of accumulated Opec surpluses, the bulk of which remain in



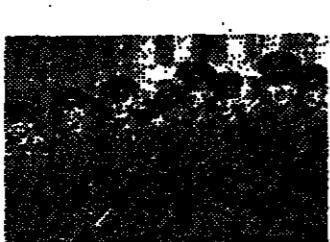
Interest rate and exchange market trends

MARTIN TAYLOR

the short money markets and are switched between currencies in search of the highest available return. If interest rates were manipulated by central banks principally as a means of currency management, this would not matter since large inflows into one financial centre would rapidly drive interest rates down.

But floating exchange rates have released monetary authorities from the obligation to adjust interest rates to capital inflows and outflows. Inflows may be allowed to push a currency up considerably, and when a currency is under attack the money market in question may be kept deliberately liquid to allow the exchange rate to drift down. High interest rates are no longer necessarily associated with weak currencies, intractable balance of payments problems and stubbornly high inflation. They are just as likely to reflect determination to control the growth of the money supply, which may well be approached almost exclusively as a domestic problem.

## Freeze spreads to rest of Comecon



### Eastern Europe after the Polish rescheduling

PETER MONTAGNON

arrangement between Poland and commercial bank creditors who were owed more than \$3bn over the year as a whole.

But led by the hawkish U.S. banks, the banks took a harder line. They were worried that a blanket rescheduling on easy terms left Poland without the incentive to repay the debts at a later stage. What they wanted was evidence of an economic programme that would really pull the country round so that eventually it could once again accumulate enough foreign exchange to pay off its debts.

This turned out to be easier said than done. As 1981 wore on Poland's economic and political situation deteriorated steadily. Finally, on December 14, the military authorities took over. And many banks, already alarmed by the extent of Poland's indebtedness began to worry that default could become inevitable.

It was only after a concerted effort was made by Poland to catch up on interest arrears of some \$350m that

the way seemed to have been paved for an eventual signing of a rescheduling agreement.

By then, however, lenders had learned two new important lessons about Eastern Europe as a whole. The first was that politics were inseparable from lending and as the politics became more dangerous so did the lending. This was already true after the Soviet invasion of Afghanistan, but recently the military takeover in Poland has prompted U.S. Defense Secretary Caspar Weinberger to declare openly that debts to Poland should be formally called into default as a means of political retaliation.

The second was that the much vaunted "umbrella theory" was an illusion. Under the umbrella theory banks believed that the Soviet Union would cushion them from the impact of insolvency in any of its satellite countries.

Moscow could not afford, they argued, to see the credit rating of Comecon plunge just because one of its members was in trouble. In the event, Moscow's willingness to help out Poland was grudging at best; aid was always sparing and at some of the most critical times non-existent.

Worse still it has become increasingly apparent that the Soviet Union simply lacks the means to bail out its allies when times get hard. In the first six months of last year its deposits with Western banks plunged by \$5bn, and although they have now increased again severe grain shortages have forced the Soviet Union into distress selling of gold and other primary commodities.

Even the most reckless of lenders might be tempted to exercise caution in circumstances such as these. In fact, the mood of caution among banks has now become so pronounced that there has been scarcely any medium term lending to the Soviet bloc for several months.

Such assumptions may always prove misplaced in the course of time, but for the moment the decline in world oil prices does offer the hope of a lasting deceleration of world price increases. This, in turn, should help nudge interest rates lower, even if there is still no guarantee of a sustained downward movement.

Perhaps this new attitude among investors is epitomised by their response to the flood of zero coupon eurobonds launched on to the market in the first weeks of this year, many of which bore an effective yield below those of conventional bonds from the same secondary markets.

Zero coupon bonds offer no interest, but are priced at a very

deep discount, showing dramatically how fast money grows at current high rates of interest. The first such issue, a \$250m 10-year bond for General Motors Acceptance Corporation, was launched in January by Salomon Brothers at a price of 25¢. Investors were, in the words of one banker, "mesmerised" by the opportunity to quadruple their money in 10 years.

Whatever happens to interest rates in the short-term this does not involve much of a gamble if one assumes that over the medium term both inflation and interest rates will decline.

Among the few exceptions have been a \$100m credit to the Moscow-based International Investment Bank (IIB) and a \$75m acceptance facility for Hungary's chemicals trading concern.

Moscow has, meanwhile, found it extremely difficult to

to West Germany's central bank, the Bundesbank. European complaints about the alleged irresponsibility of U.S. monetary and fiscal policy and the international strains it imposes are unending, but they have lacked a little conviction lately. The strength of the dollar in 1982 has been more pronounced against commodities—from oil to base metals—than against other currencies. In these circumstances weakness against the dollar is by no means an unmixed disaster. Recent Bundesbank warnings against the perceived attractions for some European countries of competitive devaluation become more pointed with every dollar off the oil price.

By early March this year it had become possible to hope that the immediate future would be less harrowing for exchange markets than the recent past. Under the pressure of a rapidly weakening economy U.S. interest rates were once again clearly heading downwards—but their volatility over the last couple of years suggests there is no guarantee the trend will be long-lasting. The Open market purchases are shrinking as the oil price falls, and footloose cash swilling around the money markets becomes less of a problem, particularly if a rising bond market sucks money out of deposits into longer-dated investments. An apparently more flexible attitude to monetary policy over the short run in the U.S. makes the weekly money supply figures somewhat less destabilising to the foreign exchange and fixed interest markets.

One major risk, particularly in Europe, is that the desperate keenness of administrations to get interest rates down after the last two or three years of austerity will lead to an overindulgent attitude by the central banks. If they overdo the relaxation, early 1982 may come to be regarded with hindsight as the time when another major wave of inflation was rekindled by monetary means. Bond investors riding bull markets in this first quarter must be more aware of this danger than anybody.

Issues for these borrowers or guarantors having been managed by Kleinwort, Benson Limited and its subsidiaries since 1st January 1981 this announcement appears as a matter of record only.

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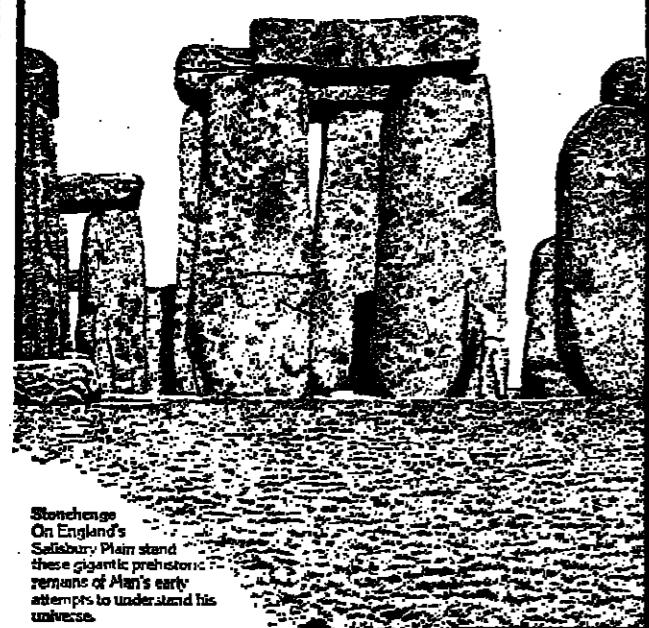
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## INTERNATIONAL CAPITAL MARKETS IV

To Future Generations,  
Security



Stonehenge  
On England's Salisbury Plain stand these giant stones, remnants of man's early attempts to understand his universe.

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The sector has shown resilience in coping with volatile interest rates

## Living with the unexpected

THE EURODOLLAR bond market is alive and kicking. With the first quarter of 1982 nearly over, this market has proved its ability to function despite the overhanging problems of volatile interest rates and an uncertain U.S. economy.

By the first week of March the primary sector had seen \$2.9bn of new fixed-interest paper, \$2.4bn of floating rate note offers and \$620m of new convertible bonds. The vogue for zero coupon bonds was such that within the first two months of this year a nominal total of \$7.2bn was issued, raising an actual amount of \$1.87bn.

But the volume of new issues is not a foolproof indicator of the market's success. Last year saw the total international bond volume grow from \$41.5bn to \$53.5bn (Morgan Guaranty figures). Eurobond volume rose to \$31.5bn from \$23.97bn in 1980. None the less, few bond traders would cite last year as the most successful period they can remember; the latter months provided a strong rally but the earlier volume growth was not accompanied by a healthy market all the time.

A better measure of the Eurodollar sector's health in 1982 has been its relatively smooth integration of primary and secondary market operations.

When, during one week last month, the dollar sector churned out \$1.2bn of fixed-interest paper, the market absorbed it with ease and moved into moderate trading in the offerings.

One of the reasons why the recent flood of new issues has been readily digested has been the comparatively high quality of much of the paper. Major U.S. corporate names such as AT and T and Burroughs have come to the market along with other quality borrowers such as World Bank and Citicorp.

The appearance of AT and T, America's telecommunications giant, has provided a psychological fillip to Eurodollar market participants. The group's \$400m issue over seven years is the first ever for AT and T in the Euromarkets. The coupon first indicated, 14.1 per cent, was at least 100 basis points below any other Triple A-rated borrower in the market at the time of launch. AT and T is also paying around 35 basis points less than it would have done had it borrowed on the New York bond market.

### The Eurodollar bond market

ALAN FRIEDMAN

With fifteen co-managers in this Credit Suisse/First Boston-led deal, nearly everyone in the Eurodollar market has been getting into the act. The borrower formed its Dutch finance vehicle last May, planning carefully for its assault on Europe's capital markets.

AT and T's debut in Europe was not just a testimony to the growth and sophistication of the Eurodollar sector; it was symptomatic of the trend which has been bringing many U.S. traders to Europe for cheaper money.

The Eurodollar bond market has historically been less volatile than the New York bond market in its trading operations.

The Eurodollar market has always been more cautious cushioned in its actions by the time difference between Europe and New York.

Thus when the long U.S. Treasury bonds fall by two points on a particularly bad day, Eurodollar prices may decline by less than a point. The market's mentality is different from that of the U.S., where a harsh word from the chairman of the Federal Reserve can send investors running for cover.

This is not to say the Eurodollar sector has totally detached itself from the all-

important U.S. economy. Rather there is a tendency in Europe towards moderation in the secondary market.

In terms of absolute growth the Eurodollar bond market continues to develop. According to Euroclear, the bond clearing system operated by Morgan Guaranty, the value of securities in the system grew from \$40.7bn to \$58.8bn in the year to November 1981.

Of the \$58.8bn of paper in the Euroclear system, 84 per cent was denominated in Eurodollars. Around 40 per cent of the \$58.8bn was made up of floating rate notes, demonstrating the dramatic growth of this instrument as institutional investors look for a hedge against volatile interest rates.

Although not a complete picture—Euroclear is only one of two clearing systems and not all paper goes through either or both—these figures help to show the predominant position of the dollar sector in Europe's bond markets.

What is the outlook for the Eurodollar bond market during the rest of this year? New issue managers, bond traders, investors and borrowers have all learned in recent years to expect the unexpected. Last autumn Dr Henry Kaufman, Salomon Brothers' economic guru, made a series of predictions in which the Euromarket's rally was at first described as "two thirds over" and then "75 per cent over."

It is hard to play this kind of percentage game in the Eurodollar market. While certain general predictions can be made—the market will prosper if the U.S. economic recovery

proves slower than anticipated—or rejected. So far this year the market has functioned much more smoothly.

It is to continue this self-discipline and healthy atmosphere the borrowers will have to be good quality and interest rates will have to show some sign of sustained downward movement. Neither factor can be guaranteed.

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If it is to continue this self-discipline and healthy atmosphere the borrowers will have to be good quality and interest rates will have to show some sign of sustained downward movement. Neither factor can be guaranteed.

## Canada in the spotlight

### The smaller sectors flourish

PETER MONTAGNON

issued to a total value of \$525m compared with \$572m in 1980 when this sector was being actively promoted by the previous government of President Valéry Giscard d'Estaing.

Most of the new issuing market took place in the first quarter of 1981 when bonds for Canadian dollars offered a return of 11.7 per cent, the highest return in any fixed interest markets measured in U.S. currency. Moreover, the volume of such paper increased substantially.

Last year new Euro-Canadian dollar bonds amounted to a total equivalent to some U.S.\$841m compared with only \$280m in 1980. The bulk of the issuing activity came in the first quarter as investors became more and more anxious to profit from the high coupons available in such paper.

Canadian dollar issues consistently offer higher coupons than U.S. dollar bonds—with rates as high as 18 per cent being paid by Hudson Bay, Province of Quebec and GMAC Canada, last Autumn.

Borrowers in the Canadian dollar sector last year were all Canadian, and they were prepared to pay such high coupons because the Eurobond market still offered a relatively cheap way of raising money in Canadian currency. Indeed, there is virtually no domestic market for long-term Canadian dollar paper.

Some bankers will go so far as to say that Canadian dollars were the emerging currency of the Eurobond market during 1981. In January, however, the market rebelled against a saturation of such paper and one issue, a C\$60m issue for Canadian Pacific Enterprises, was withdrawn because of market conditions.

While last year saw the rise of the Canadian dollar sector, another minority cult went into sharp decline. Euro-French franc issues made up only 1.1 per cent of the total new issues in the international bond markets after a 2.5 per cent share in 1980.

French franc bonds were

but in early 1982 a successful domestic issue for Barclays Bank, followed by a Euro-sterling bond for Reed International, seemed to suggest that the way could be open for a resumption of more active issuing of bulldog bonds, especially for corporate borrowers who have figured less prominently in this market so far than sovereign and supranational borrowers.

New issue activity was also fairly strong last year in the guider sector which saw a total of \$460m-worth of foreign issues (compared with \$237m in 1980) and \$41m in Eurobonds (compared with \$61m).

But if these totals were little changed on the previous year, a fairly pronounced increase in activity came in some other sectors such as the Kuwaiti Dinar bond market which was reopened last summer after being closed since 1979 (with the exception of one issue for the City of Oslo in 1980).

The re-opening of the market was due to a vastly improved domestic liquidity which restored a positive cost of carry to the KD bond market.

It also reflected the desire of the new finance minister Mr Abdul Latif al Hamad to develop Kuwait as an international financial centre. At the moment about three new issues with a maximum amount of KD 7m are allowed every two months, which bankers in Kuwait hope will broaden the secondary market.

But secondary market volume last year was only around KD 106m which is small compared with the face value of all outstanding bonds in excess of KD 500m and as long as Kuwait interest rates are held well below those on U.S. currency it seems unlikely that there will be much genuine demand from retail investors.

Another growing market which still suffers from a lack of interest in secondary dealings is that for bonds denominated in composite currency baskets, such as European Currency Units (ECUs) and Special Drawing Rights (SDRs).

Issues in composite currencies took a total of \$727m last year, compared with \$58m in 1980. The market in ECUs was further boosted recently through an ECU 500m issue for Italy managed by the Kredietbank group of Brussels.

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## INTERNATIONAL CAPITAL MARKETS V

## Supply dries up as investor confidence ebbs

**THE GREATEST** irony surrounding President Reagan's efforts to reinvigorate the U.S. economy is that this most prominent of Presidents should have failed so dismally to inspire confidence on Wall Street — the nerve centre of the country's financial and commercial life.

Nowhere is this failure more conspicuous than in the credit markets, where interest rates and bond yields have been at record levels for much of the past 12 months and where the outlook — despite a modest rally in the last few weeks — remains dark.

Such is the depth of scepticism that declining inflation and economic recession — normally bullish for the credit markets — have failed to trigger more than a smattering of retail investor interest.

The focus of the markets' fear is of course the budget imbalance. Mr Reagan's policy of cutting taxes and raising defence spending has opened up huge deficits in the budget until at least 1985 and made investors acutely worried about the large level of government borrowing. Last year the Treasury borrowed \$87bn, a record. This year the figure will rise to about \$115-120bn. The Administration hopes to bring it down next year but few people are convinced this will

and force the Treasury to pay the full price for its deficit. But even if the Fed did back off a bit, the relief would be at best temporary. A facet of the prevailing wisdom is that painful though the Fed's tight money policy may be it is preferable to a loose one which would only rekindle the fire of inflation further down the road.

Looking ahead, it is also hard to escape the feeling that Wall Street is running into an impasse. Should the recent decline in interest rates go far enough to stimulate an economic recovery, a revival in private sector credit demand would follow quite quickly and add to the strains already being imposed by the Treasury.

If interest rates remain high on the other hand, they could provoke an unpleasant and potentially damaging political storm. Whether it would take the form of a public split between the White House and the Fed, or popular and Congressional appeals to Mr Reagan to modify his economic policies, is a matter for conjecture. But there appears to be an almost masochistic mood in the credit markets that a full-blown crisis will be needed to clear the air.

People hope this can be avoided, of course. But how else can one explain the deep-seated reluctance of investors

## Market absorbing much heavier new issue calendars

"WE have certainly come into our own. The D-Mark foreign bond market has its own life now."

These are the words of one of West Germany's top bond traders, commenting on the relatively happy state of the foreign bond market. Whereas a year ago it was shattered by a steep rise in interest rates and the decline of the D-Mark, today's foreign bond sector is handling large new issue volumes of around DM 1bn a month.

The difference has been made by interest rates lower than a year ago, a significantly improved current account outlook and a stronger German currency vis-à-vis the U.S. dollar.

The D-Mark foreign bond sector's monthly volume first rose above the DM 1bn level last autumn. At first dealers were not sure if the market was capable of absorbing that much paper but soon the D-Mark bonds were carried along with the rest of

## The New York bond market

DAVID LASCELLES

happen unless radical measures are adopted to put things right.

The impact of the deficit is psychological as much as technical. Convincing arguments can be made that the Reagan personal income tax cuts will stimulate a new wave of saving to supply these huge borrowing needs.

Plenty of people also believe that deficits in themselves are not inflationary and no cause for alarm so long as the Federal Reserve Board conducts a responsible monetary policy and refrains from printing new money to bail out the Treasury. Yet arguments like these seem to carry little weight.

The market is hooked on the idea that deficits are bad — a view reinforced by the much-publicised predictions of pessimists like Dr Henry Kaufman, the influential Salomon Brothers economist, that interest rates will almost certainly go up again, possibly to record levels.

Ironically, the presumption behind such forecasts is that the Fed will stick to its guns

foreign investors into this sector. There is speculation about a revaluation of the D-Mark this year, a helpful talking point for the bond market.

Another factor contributing to the health of the foreign bond sector is the present set of estimates about the current account for 1982. Against last year's large deficit this year could see a surplus of up to DM 5bn. Export volume appears to be much better than anticipated and the effect on the bond market is positive.

But the Bundesbank's cut in the all-important special Lombard rate, from 11 to 10½ per cent, brought a renewed sense of optimism to the sector. In early March the special Lombard rate stood at 10 per cent and was expected to decline further in the next few months.

The relative strength of the D-Mark against the dollar has also drawn a number of

for a two rather than one month period.

This was partly a result of efforts to accommodate the many borrowing plans being set in train. But the size and length of the calendar is also a testimonial to the improving health of this sector.

The present range of coupons in the market is from 9½ per cent for a top-notch borrower such as Australia to around 11 per cent for a higher risk Mexican borrower like Nafusa.

There has been some clumsy pricing in the market lately, with the Bayerische Landesbank pushing an aggressively priced Swedish Export Credit offer on to an un receptive market. The Spanish Telephones issue launched through Dresdner Bank recently was also tightly priced and sold slowly as a result.

Generally, however, the market has seen some good deals and good borrowers. The appearance of Philip Morris a few weeks ago was

to commit money to long-term bonds?

## Hardship

For potential borrowers, meanwhile, this reluctance is causing severe financial hardship. Apart from a hectic fortnight last November, there has not been a bond market rally strong enough to sustain a healthy bout of borrowing since the middle of 1980. Companies wanting to make bond issues have had to postpone them so often that most have been dropped from the calendar altogether. Those that have come to the market have done so for special reasons.

Most are utilities like American Telephone and Telegraph

which has created a great demand for short-term money. Fortunately, one of the great financial inventions of the post-war era — the money market mutual fund — was developed in time to meet these needs.

The funds have grown from virtually nothing in the mid-1970s to \$186bn at the beginning of this month, nearly the equivalent in assets to Citicorp and Chase Manhattan combined. Offering competitive yields, they have provided the small saver with a way of getting away from high interest rates without many of the attendant risks.

Aggressive participants in the credit markets have also been able to use the building financial futures contracts to hedge their positions or indulge in highly leveraged speculation.

Throughout the credit market these conditions have created big shifts in investor preference towards shorter-term maturities and higher quality. The Treasury market, the highest quality of all, is still fairly liquid, though even there trading can get sticky at times. In the corporate market there is a marked deterioration in liquidity in bonds with maturities of much more than five years.

This has driven most of the action into the very short end of the market — the money markets. Unable to sell bonds, corporate America is living largely off bank finance, or its substitutes like commercial paper,

which has created a great demand for short-term money. Fortunately, one of the great financial inventions of the post-war era — the money market mutual fund — was developed in time to meet these needs.

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The reason why the Eurobond market has been slightly transmuted over convertibles is that last September saw a dramatic and sudden slump in the Japanese convertible sector.

The slump occurred as Japanese borrowers rushed into Europe's bond markets with too many issues during a period of decline on the Tokyo equity markets. Convertible bonds are fixed-rate instruments which, throughout their lives, can be exchanged by the holder for a predetermined number of shares in the issuing company. Because of this conversion into equity, convertible bonds provide investors with a useful way of taking a view on the likely path of the share price and earnings while producing a steady yield.

In the Euromarket convertibles are denominated in dollars, Deutsche Marks and Swiss francs. The main type of borrower during much of last year came from the Japanese corporate sector. These were a few Swedish borrowers, but hardly any U.S. names.

Japanese companies like to issue convertible Eurobonds for a number of reasons. The rate of interest paid on the bonds is significantly cheaper than the coupon which would have to be paid on a normal fixed-interest dollar bond.

The issue of convertible bonds is also a useful way of attracting international shareholders. Until last summer another reason for the popularity of convertibles among Japanese corporations was the encouragement received from the Tokyo Ministry of Finance.

All this changed, however, when the bottom fell out of the market in September. From last June to September about \$1.5bn of Japanese convertibles were launched and this was fine while the Tokyo equity market was rising.

But the Tokyo market started falling late last summer and as it did the flood of new issues continued. Bond traders complained of a "lack of self-discipline" but it was to no avail. By the first week of September there was a real possibility that the Japanese would launch

## Sector loses some of its gloss



## The convertible bond market

ALAN FRIEDMAN

between \$2.5bn and \$3bn of new paper in the near-term.

As many as 30 issues a month were being planned and there was little indication of the flood abating.

What happened in the end was that the market realised there was no way of absorbing the flood. Heavy selling followed and a number of Japanese convertibles were cut or withdrawn from the market.

The flood was crystallised by the withdrawal of a planned \$100m convertible for Toshiba Corporation. The decision to halt the Toshiba issue was heavily influenced by Credit Suisse First Boston, which was to have been a co lead manager.

The Japanese convertible market next went into a period of hibernation. It was soon eclipsed by the November rally in the Euromarkets and little was heard until early December when a few small convertibles reappeared.

It was also announced that the various Japanese securities houses — Daiwa, Nomura, Nikko and Yamaichi — had agreed among themselves, and with the informal guidance of the Ministry of Finance, to place certain limits on new issue activity in 1982.

The system of self-imposed limits is set to begin operating in the second quarter. Whether the idea of controlling convertibles will work or not remains to be seen. The market will clearly be watching to see how well the system works.

In the meantime convertibles have taken a back-seat as the Euromarket's spotlight focuses upon straight, zero coupon bonds and floating rate notes. An upturn in the world's equity markets could bring convertibles back on to centre stage, but it is probably just as well that they play a low-key role for a while.

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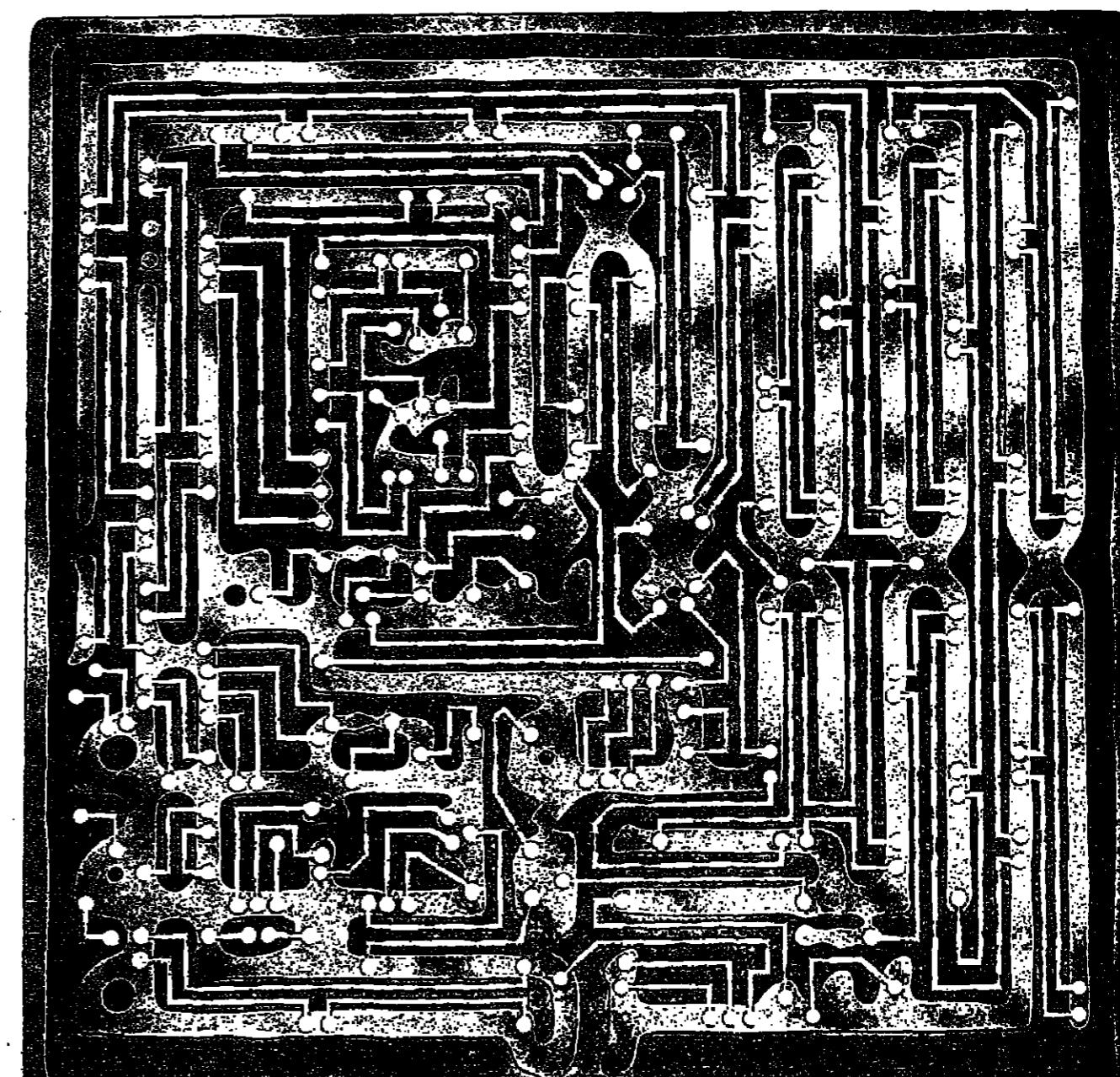
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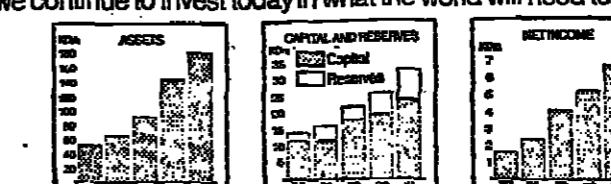


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Three ingredients provide right mixture for buoyancy

## Cautious optimism prevails

THE INGREDIENTS for a buoyant Swiss franc foreign bond market have suddenly come together in a way which would have been hard to imagine only a few weeks ago.

By early March short-term Eurofranc interest rates had declined from peaks above 9 per cent earlier this year to a range of 6½ to 7 per cent for three-month money and 7 to 7½ per cent for six-month money. Following a decline in short-term dollar rates the Swiss franc rates dropped enough to bring Swiss bond traders the all-important "positive carry."

Positive carry is the term used to describe a difference between the cost of financing bond inventories with short-term money and the coupons of the bonds being held. The Swiss foreign bond market was beginning to see a more positive yield curve in early March, with the cheerful result that traders could finance inventories and earn money by doing so.

The second key factor which has been bolstering the market is the Swiss national inflation rate. In sharp contrast to the darker days last autumn when the consumer price index stood above 7 per cent, the most recent figure was a comforting 5.3 per cent. This is a good omen for the bond market and is providing encouragement to investors and dealers.

The third ingredient is the position of the Swiss currency



against the U.S. dollar. After a weaker period in February the Swiss franc recently strengthened, providing foreign investors with more of an incentive to take part in this market. Of all the various factors which can affect the Swiss franc foreign bond market, the currency question is among the most crucial.

As Swiss bond traders have become cautiously optimistic in recent weeks, secondary market activity has increased dramatically. Trading volume has been high in both the domestic and foreign Swiss franc bond sectors. There has also been a heavy net new issue schedule, with the appearance of traditional names such as Swedish Export Credit Corporation and also rarer borrowers of top quality—Australia and Philip Morris are examples of the latter category.

The new issue "overload" has become much less of a problem as the buoyancy of the market compensates for the large volume. There are in-

formal new issue ceiling in the market and it is generally understood that the three lead-

ing new issue managers—Credit Suisse, Union Bank of Switzerland and Swiss Bank Corpora-

tion—will offer no more than SwFr 600m of public issues a month. This is designed to allow smaller houses to partic-

ipate in the primary market as well.

Public foreign bond issues

have a ceiling of SwFr 100m,

but the private placement

market has no such limitation.

Thus, it is not surprising to

see Australia in the private

placement sector with a

SwFr 300m issue.

Australia paid a rather low

7½ per cent coupon on its recent

issue. This has been among the

lowest foreign bond coupons in

recent weeks; the highest was

Mexico's 8½ per cent coupon on

its SwFr 100m private placing.

What is the outlook for

coupons during the rest of the

year? If the confidence which

has returned to the market con-

tinues to grow then it is entirely

possible that coupons could fall to 6 per cent for top-quality names. For this kind of coupon to be paid, interest and inflation rates will also have to fall significantly.

A number of bankers in Zurich believe, however, that there is scope for a further improvement in key economic indicators over the next few months. The possibility of inflation below 5 per cent does not seem so remote now that it has come down 5.3 per cent.

Like other Eurobond markets the Swiss franc foreign bond sector is not protected from the vicissitudes of the U.S. economy. The problems of Mr. Reagan's budget programme are very much on the minds of Swiss bond market participants and the U.S. deficit could well inhibit the extent to which Swiss franc interest rates decline.

One of the Swiss market's main forms of insulation is its lag behind the U.S. bond market. Major U.S. interest rate changes may take as long as a fortnight to filter through to this market.

This year will certainly be

a testing one for the Swiss franc

bond markets. On the one hand

there is a desire to achieve a

healthy volume and secondary

sector; on the other there are

fears about the global impact

of U.S. economic policy. But

for the present, at least, the

ingredients for success are all

there.

THE JAPANESE bond market, one of the largest in the world, is likely to be quite tight in Japan's fiscal 1982, which starts in April. This is partly because of an anticipated decline in the net new issues of Government bonds. Liquidity in the market is meanwhile rising as a result of sluggish economic activity.

The Japanese Government, in line with its policy of spending cuts and reduction of current deficit-covering bond issues, lowered its plan for new national bond issues in fiscal 1982 to Y10,440bn (\$44.4bn) on a Government revenue basis from Y12,270bn (\$52.2bn) in the previous year—though if conversion of maturing issues on a

basis for purpose of comparison is included the total national bond issue will be Y13,975bn (\$59.5bn), slightly larger than the Y13,783bn (\$58.6bn) in fiscal 1981, according to securities analysts.

The Government may have to issue more bonds later in the year to prevent the economy falling into recession, though the amount is expected to be small.

The balance outstanding of national bonds will rise to Y93,000bn (\$47.93bn) at the end of fiscal 1982 (March 31, 1983).

Meanwhile, flotation of corporate bonds is expected to increase by 5.3 per cent to Y1,450bn (\$62.2bn) as a result of capital spending plans by large-scale Japanese industry and an improvement in issue terms. Convertible bond issues are expected to increase to a record Y800bn (\$2.5bn) from Y537bn in fiscal 1981, itself a record year.

Bank debenture issues will remain little changed at around Y13,000bn (\$55.3bn) as an increase in discount bank debentures will be offset by a decline in "coupon" bank debentures.

On the international borrowing front flotation of samurai bonds—yen bonds issued by foreign borrowers on the Japanese capital market—are seen as rising by about 16 per cent to around Y700bn (\$36bn) in fiscal 1982 in view of their popularity among Japanese investors. While issue terms for other bonds in Japan are strictly controlled within the rigid Japanese interest rate structure, those for samurai bonds are usually linked to actual yields on the secondary market—though this practice sometimes creates confusion.

When secondary market yields fall sharply for reasons such as a heavy depreciation of the yen (thus deterring foreign investors from buying Japanese bonds) the flotation of samurai bonds, at rates below national bond coupon rates, becomes awkward. The Japanese Government does not like foreign governments to issue bonds in Japan on better terms than its own.

In February 1982 the Finance

Ministry raised the permitted

volume of samurai bond issues

to Y70bn (\$397m), representing

about five bonds monthly, from

an earlier level of Y50-60bn.

At the same time the Ministry lowered the maximum size of an issue by foreign borrowers which have not obtained a U.S. bond market rating to Y10bn from Y15bn and shortened the maturity period to seven years from 10.

This is partly in response to the large queue of international financial institutions and foreign governments waiting to tap the market.

The Ministry has meanwhile expanded the market to allow one foreign corporate issue a quarter, with Dow Chemical

becoming only the second foreign company allowed in earlier this year. The framework for private placements has also been expanded to three issues of Y10bn every two months from one issue a month.

(China issued such a bond in February, its first foreign currency bond.)

Private financial institutions

this year will be relieved of

part of the burden of under-

writing the very substantial

list of national bonds. Under-

writing by this sector (which

includes various types of banks,

agricultural co-operatives,

credit associations, etc.) will

fall by 14.8 per cent to

Y10,804bn in fiscal 1982. This

is mainly because of a drop in

national bond issues.

Their share of Government-

related bond issues will decline

by 18.4 per cent to Y7,914bn.

The share of financial institu-

tions in the total underwriting

of national bond issues is ex-

pected to decline to 28.1 per

cent in fiscal 1982 from 33.7

per cent in the previous year.

### The Swiss franc foreign bond market

ALAN FRIEDMAN

### The Japanese bond market

SABURO MATSUKAWA

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## INTERNATIONAL CAPITAL MARKETS VII

Emphasis by the banks on safe and profitable business has reduced the volume of syndicated loans sharply.

## Reduced ability to meet needs of big borrowers



### The Eurocredit market

PETER MONTAGNON

ONE OF the most worrying things about the Eurocredit market in recent years has been the way in which margins on syndicated loans have been dropping like a stone.

As best-rated credits have been able to obtain funds on spreads of well below 1 per cent over Eurodollar rates, banks have become increasingly worried about the long-term profitability of doing such business at all.

Yet they have been trapped into maintaining a continuous flow of business by an abundant flow of liquidity fuelled principally by the surplus cash of oil producing countries.

At times there have been rather half-hearted attempts to "talk margins up"—to try to raise the profitability of such business by stressing the problems and the risks involved in international lending—but these have mostly failed under the sheer weight of competition for new business.

Now, however, many bankers genuinely feel that some relief is in sight. Not only has the market become much more cautious, but spreads have actually risen, in some cases dramatically.

Mexico, for example, which early last year was paying a margin of 3 points over Libor or 2 over U.S. prime for medium-term money is now paying 1 per cent over Libor or 1 over prime.

Argentina, which at its most popular moment was paying a split margin of 1-2 per cent over Libor, is now paying 1-14 and

has also introduced an expensive prime rate option into its borrowings.

In Europe, Italy is paying around 1-1 per cent whereas its famous "earthquake reconstruction loan" of early last year offered a margin of only 1-1 per cent over Libor or 1-1 per cent over U.S. prime.

Yet the question which, as yet, remains largely unanswered is how general such a hardening of conditions can really be expected to become.

There have been special reasons, peculiar to individual borrowers in most cases where margins have risen. Mexico has had to step up its borrowing programme very sharply because of the decline in world oil prices. Argentina has suffered from virtual collapse of its domestic economy and Italy has met problems arising simply from the sheer weight of its borrowing and its disorderly approach to the market.

The most special case of all has been Eastern Europe, which in the wake of the Polish and Romanian debt crisis, is barely in a position to raise any medium-term money at all.

Even Yugoslavia has been caught up in the backwash of these problems and failed in its first attempt to raise a \$400m credit from international banks in the autumn of last year.

In fact, a powerful argument in favour of a general hardening of margins is the Polish debt crisis, which has caused banks to look much more carefully at sovereign risk-lending all over the world.

Even highly rated borrowers in the industrialised world, such as Ireland, Belgium and Denmark, are being treated with far greater caution than they were before.

There are two other arguments in support of higher margins. First, banks are beginning to find themselves undercapitalised to sustain a very large amount of new business—the returns are simply not adequate to allow them to boost their capital and reserves enough to allow them to go on expanding their balance-sheets.

The other is the question of liquidity. Whereas Open countries were supplying the market with large amounts of fresh money in the immediate aftermath of the second oil shock, their balance of payments surplus has now declined and

in the third quarter of last year they became net borrowers from the international banking system.

If banks are short of liquidity and desperate to restore their levels of profitability, the argument goes, then margins are bound to rise.

Yet paradoxically, few banks

actually complain of having too little money to lend. Most say that there is still too much around and the spirit of competition which is led most aggressively by the Japanese banks is still very strong in certain areas.

Thus, while the lesser rated credits are having to pay more, it is still possible for top-rated borrowers to get away with very fine conditions, even though the

price is at only 1 per cent over Libor, down on the split 1-1 per cent margin awarded to the Korea Development Bank in late 1981.

So long as margins as low as

these persist it will hardly be possible for banks to claim that conditions in the market have become satisfactory again for lenders. Margins may appear to be rising, but this will simply reflect harder terms for those countries or groups of countries whose credit rating has actually deteriorated significantly, either as a result of political developments.

Indonesia and Malaysia were both able last year to raise ten year money at a margin of only 1 per cent above Libor. More recently, Korea's Eximbank has been able to obtain a loan

of the beat out of what had become a politically sensitive and contentious issue. But since the EEC is also perturbed about Japanese trading policy, it will be difficult for it to accept U.S. demands while leaving Japan in what it seems as a privileged position.

This has had two distinct effects. First, the broad alliance of view between the U.S. and Japan on the desirability of pegging export credit interest rates to those prevailing on domestic markets has been split.

U.S. irritation about the whole range of Japanese trading policy has led senior officials to accuse Japan of artificially holding down domestic interest rates, precisely so that the Tokyo Government can continue to offer export credit rates lower than the general Consensus.

This breach first became apparent when the U.S. at the October Consensus meeting accepted an EEC compromise proposal on the interest rates, leaving Japan isolated, but in a special position. So far there has been no indication that Tokyo is prepared to budge and it does not accept the charge that it maintains domestic interest rates artificially low.

This leads into the second effect. The U.S. remains anxious to bring the Consensus pattern of interest rates last year took a good deal

of the beat out of what had become a politically sensitive and contentious issue. But since the EEC is also perturbed about Japanese trading policy, it will be difficult for it to accept U.S. demands while leaving Japan in what it seems as a privileged position.

But the main problem for many banks now lies in the need to chase a diminishing amount of business that is both safe and profitable. As a result the syndicated credit market, throughout the ranges of credit risk, has become uncertain and volatile.

Loans are taking much longer

to price and sell than they were

before and the volume of actual

business being done seems to be

diminishing.

January figures from Morgan Guaranty Trust showed that

new Eurocredits during that month totalled only \$5.1bn, the

lowest total since last May. No one expects last year's record \$133.2bn volume to be matched in 1982—some \$45bn of this amount was in any case due to a unique borrowing spree by U.S. corporations in connection with the takeover fever that hit Wall Street last summer.

What this means for some of the world's heaviest borrowers such as Brazil, whose needs this year amount to some \$14bn and Mexico with gross requirements of \$20bn, is that they will have to look increasingly to other forms of finance.

The syndicated credit market as presently constituted seems to be reaching just about the limit of its ability to channel funds to where they are most needed.

### TOP LEAD MANAGERS OF SYNDICATED EUROLOANS 1981

	Sh. Deals
1 Chase Manhattan	44.2 149
2 Citicorp Int'l.	38.1 143
3 Morgan Guaranty	31.0 81
4 Bank of America	26.0 111
5 Man. Hanover	24.5 119
6 NatWest	22.6 89
7 Bank of Tokyo	21.0 131
8 Banq. N. de Paris	16.2 57
9 Bankers Trust	16.0 65
10 Barclays Bank	15.0 68
11 Ryl. Bk. Canada	14.6 55
12 BK. Nova Scotia	14.1 64
13 Arab Bdg. Corp.	14.0 66
14 BK. of Montreal	13.7 53
15 Cred. Lyonnais	13.7 86
16 Samitomo Bank	13.4 70
17 Gulf Int'l. Bk.	12.5 69
18 Ind. Bk. of Japan	12.2 48
19 Lloyds Bk.	12.0 85
20 Fuji Bk. Grp.	12.0 68

Source: Capital International Finance Data

## Obstacles to rate negotiations



### Export credits

PAUL CHEESERIGHT

INDUSTRIALISED nations are being forced again to consider the interest rate structure for export credits, with a maturity of two years or longer, granted mainly to developing countries for the purchase of capital goods.

The level of interest rates settled last October came into force in November to last for six months—so, the negotiations for a new agreement are likely to reach a climax at the end of April or the beginning of May.

But agreement will not be

easy and it seems likely that the

rate points higher. But as the EEC is also perturbed about Japanese trading policy, it will be difficult for it to accept U.S. demands while leaving Japan in what it seems as a privileged position.

This has had two distinct effects. First, the broad alliance of view between the U.S. and Japan on the desirability of pegging export credit interest rates to those prevailing on domestic markets has been split.

Export credit interest rates will remain at sharp variance with the general level of interest rates on the main financial markets, except Tokyo and Zurich. The present minimum export credit rates move between 10.0 and 11.25 per cent, depending on the maturity and the nature of the borrower.

The exception is for credits made in the low interest currencies—primarily the yen, but also the Swiss franc—where the minimum is 9.25 per cent.

The rates and conditions for making export credits are settled within the "Arrangement on guidelines for officially supported export credit," usually known as the Consensus. The arrangement is informal and is worked out under the aegis of the Organisation for Economic Co-operation and Development. The members are 22 industrialised nations, but the main negotiations take place between the U.S. and the EEC.

This breach first became

apparent when the U.S. at the October Consensus meeting accepted an EEC compromise proposal on the interest rates, leaving Japan isolated, but in a special position. So far there has been no indication that Tokyo is prepared to budge and it does not accept the charge that it maintains domestic interest rates artificially low.

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At least as far as East European countries are concerned, the rising political temperature following the imposition of martial law in Poland may provide the impetus for change.

In the past, borrowers have resisted pressure to pay higher interest rates. The Soviet Union has been particularly firm in its demands for credits at the most advantageous rates of interest and European companies and governments especially have been prepared to acquiesce in the hopes of winning major project contracts.

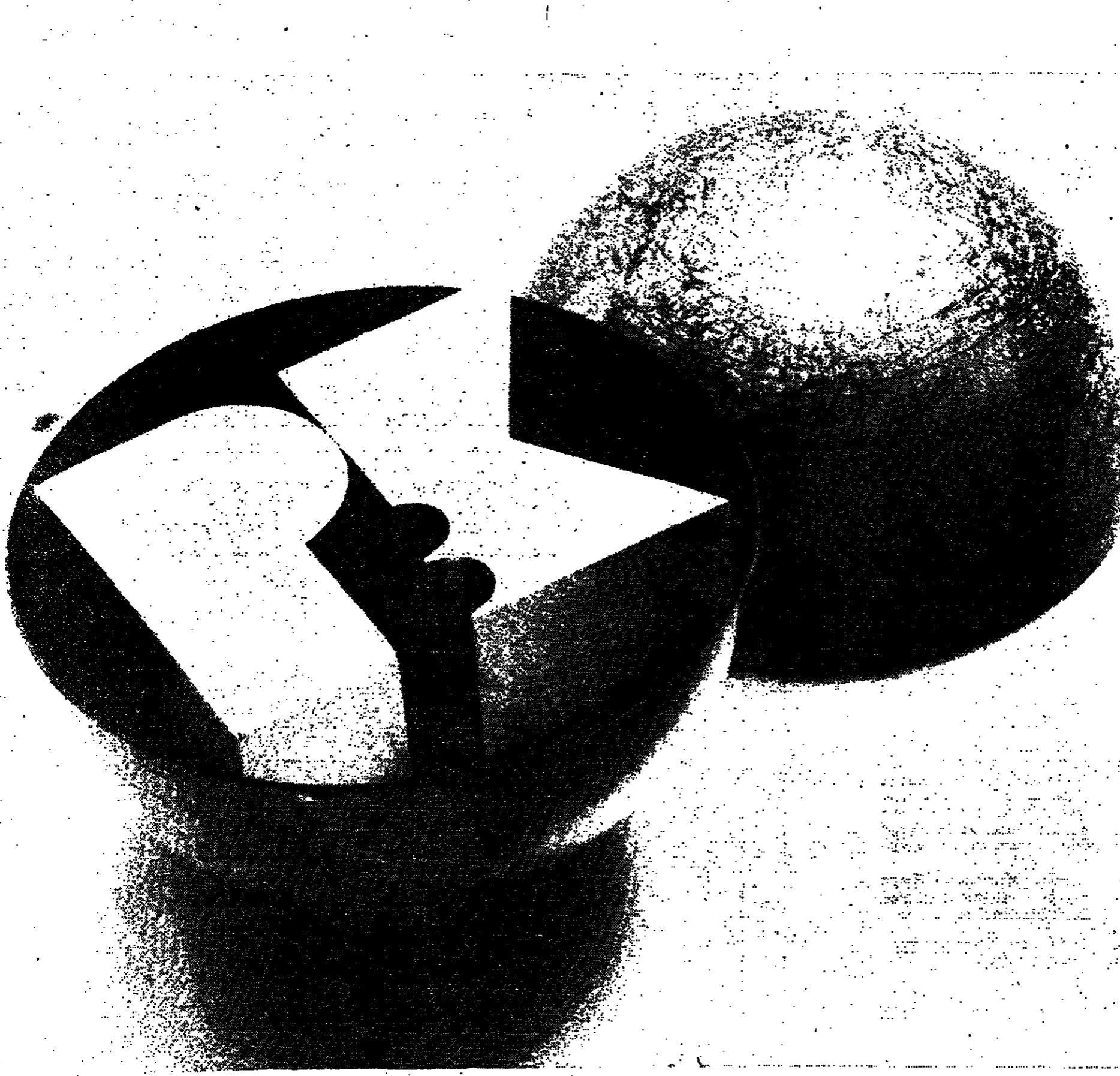
The second area where alterations seem probable is within the Consensus and relates to the classification of borrowers. They are split into three categories at present roughly according to per capita income.

There are anomalies, however, such as the classification of the Soviet Union and Comecon countries as "intermediate," meaning that the minimum rates of interest applied to them are lower than they are for the "relatively rich."

Part of the reason for the losses was the proliferation of high risk insurance schemes covering areas like cost escalation and exchange rate fluctuations. But all of this is coming on top of funds—estimated at \$6bn—which agencies paid out last year on meeting the gap between the Consensus level of interest rates and the market cost of funding the credits.

Export credits have thus become an increasing burden at a time when many Western Governments are retrenching. Over a period, financial pressures may force changes in the system. Certainly, this is what national treasuries would like—even if trade departments remain wedded to their vocation of encouraging exports regardless.

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## INTERNATIONAL CAPITAL MARKETS VIII

# How do you deal with cargo that is a solid one day, a liquid the next, and sometimes a gas?

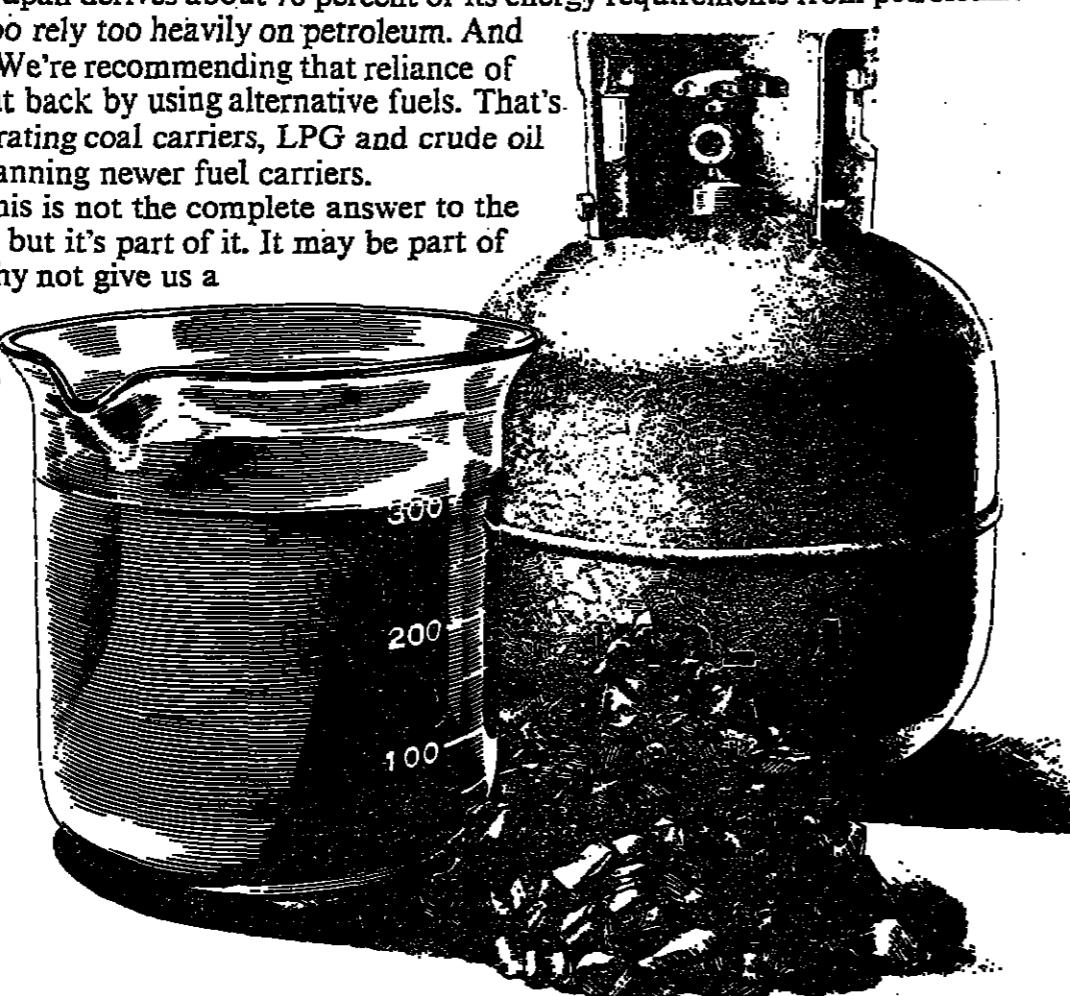
The cargo in question is energy, and it's coal from one destination. Crude oil from another. And more and more often, liquid propane gas as well.

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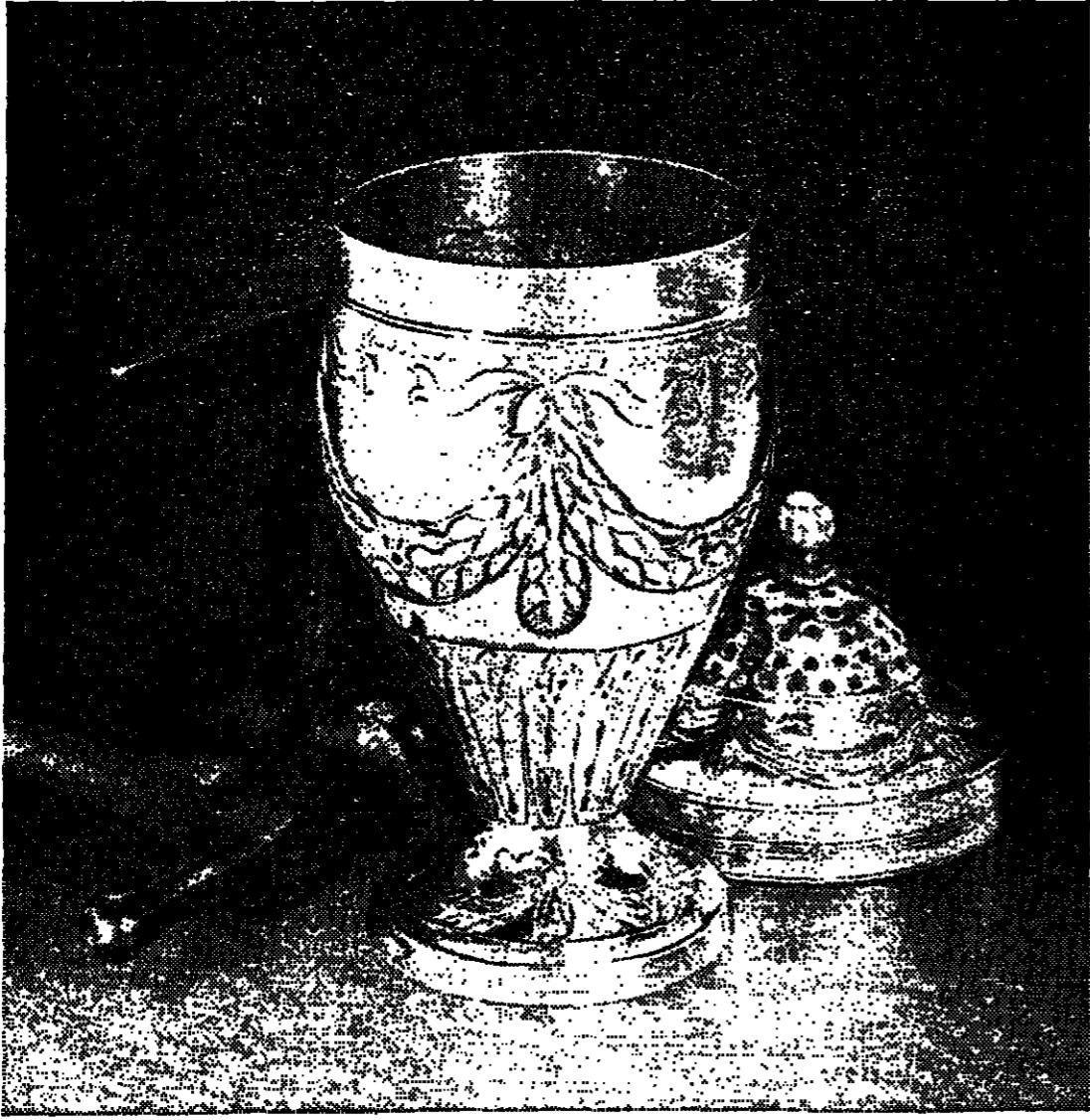


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The banks' success may have lulled them into a false sense of security

## Facing up to the future

THE SUMS of money the international banking community will have to find over the next few years to finance many of the projects on the drawing board around the world are awe-inspiring and underline the scale of the challenge facing the banks.

The international oil industry is probably the single biggest market for project-related lending and even though the sums involved have always been large the latest figures are worth repeating if only to underline the magnitude of requirements.

Chase Manhattan Bank, which keeps financial tabs on the oil industry, estimates that capital spending over the next decade will amount to \$2,700bn (£1,300bn). Much of this will be financed from cash flow but the oil companies will still have to borrow over \$100bn a year. New onshore oilfields can cost anywhere between \$200m and \$300m to develop.

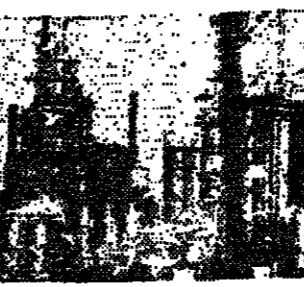
Aside from the scale of the financing required in many projects the international banks also have to face up to another problem. In many cases equity finance—historically the major source of risk capital for new projects—will not be available and traditional debt markets will be closed.

The banks are going to have to shoulder much of the burden and this is where project finance comes into its own.

Mr Marcel Sarnet, head of the project finance operations of France's big bank Credit Lyonnais, has defined project finance as "the financing of an economic unit which is viable technically, commercially and financially and whose future cash flow is judged high enough to cover, with a safety margin, operating costs, debt servicing and an adequate return on investment."

Bankers argue that if they can identify the risks involved in a project and then eliminate them project lending is no different in reality from conventional lending and can be considerably more profitable.

Not all bankers accept this argument. Some believe that banks are being asked to accept



**Project financing**  
WILLIAM HALL

unduly high risks in order to ensure a project's financial viability.

The other complicating factor is that whereas bankers have historically been able to cover themselves by taking security on easily identifiable assets such as land, many of the projects to be financed are undeveloped and in inhospitable areas.

It is virtually impossible to put a value on a half-completed pipeline at the bottom of the North Sea or a mine in a politically unstable African state. By contrast, a piece of prime property in central London can be easily valued as security.

For these reasons bankers can gain little comfort from the belief that if the worst comes to the worst and the project fails they can realise the asset value of their investment to cover their loans.

The purest form of project financing is where the lenders rely solely on the cash flow of the project to ensure the payment of interest and repayment of loans. This is known as "non-recourse" finance, meaning that the lender has no recourse other than to the project's cash flow.

In practice pure "non-recourse" financing is rare and lenders generally look outside the project for some extra guarantees or commitments to support the banks if the project turns sour. This type of lending, known as "limited recourse" lending, is becoming increasingly common in areas such as, for example, the North Sea.

Before a bank agrees to lend money to a project it often calls in outside advisers to help it analyse the risks involved.

In the case of natural resources projects these fall into four broad categories:

(1) the reservoir/ore body risk;

(2) the completion risk;

(3) the operating risk;

(4) the political/fiscal risk.

Each can affect the overall viability of a proposed project.

In the case of other projects in areas such as shipping the risks are different but the underlying principle is the same—the project has to generate sufficient cash flow to provide more than adequate cover for the loans.

Stripped of the jargon and mystique which has grown up around it the concept of project finance remains at heart very simple and is in line with one of the basic banking maxims: that loans should be linked to an underlying trade transaction which will provide the funds to liquidate the loan.

In this context it can be argued that project-type lending is a better bet for banks than large-scale sovereign risk lending, where the ability of the borrower to repay may be sometimes in doubt.

To date the banks involved in project finance have been very successful and there are very few cases where they have lost money. As a result there is a danger they might be lulled into a sense of false security. The rise in oil and other raw material prices over the last decade has disguised many mistakes in project lending. Whether the banks' track record over the coming decade will be as trouble-free in the project finance field remains to be seen. There are a number of areas of potential concern.

The most obvious is the degree of risk banks are being increasingly asked to shoulder. In the past for example, it was unusual for a bank to share some of the risk that a project might not be completed. This was regarded as the project sponsor's risk.

The frontiers of acceptable risk for the banks are advancing steadily, however, and now banks are prepared to shoulder some of the risk that the project will not be completed and to provide funds several years before a project starts to generate cash.

This trend reflects the confidence of banks that they can properly identify the risks involved and have eliminated them to their satisfaction. Ten years ago, for example, at the time of BP's Forties Field financing in the North Sea, many bankers found it hard to accept the risk that they would not be repaid if there was insufficient oil in the field. Today the "reservoir risk" as it is called, is accepted by most banks.

Nevertheless, the increasing sophistication of the banks in accepting project finance risks is being matched by fierce competition for a type of business offering higher margins than transitional lending. It is one thing where the majority of the ultimate risk is borne by state-backed export credit agencies such as Britain's ECGD, France's Coface and Germany's Hermes. It is quite another case when banks are required to put up effective risk capital, especially when they are not offered equity rewards in the form of royalties, etc.

At the end of the day there are only a few major banks which have the technical and financial capacity to put together the purer forms of project finance. The others in the market rely heavily on their expertise and reputation when forming their own decision on the extent of their involvement. It is a heavy responsibility.

## Boom looks set to continue

RECORD high and volatile U.S. interest rates may have nearly done the U.S. bond market to death, but they have worked wonders for the American commercial paper market.

This little-known, but increasingly popular, source of short-term funds is booming. It swelled by 25 per cent last year to more than \$160bn, and all the indications are that business will be brisk again this year with foreign participation growing especially quickly.

Commercial paper is little more than a corporate IOU, sold by companies which want to raise some short-term money. The buyers are usually institutional investors or other corporations which have some spare cash that they want to park for a while. The blossoming money market funds are also big participants.

The appeal of the market as it has evolved in the U.S. over the last couple of decades is its flexibility: the relative lack of regulation and—best of all—the attractive terms that first-rate borrowers can obtain there. Its recent boom also owes a lot to the thirst for short-term



**Commercial paper  
market in the  
United States**

DAVID LASCELLES

funds stemming from high interest rates.

The market can be sliced a number of ways. In terms of the type of issuer, about two-thirds of the money raised in the market goes to financial institutions, such as banks which use it as a funding source. Recently there has been a sharp growth in foreign bank participation: National Westminster Bank of the UK, the Bank of Montreal, the Bank of New South Wales and the Dresdner Bank have been among new arrivals during the last year or so.

The remaining third is raised by non-financial corporations, mostly large U.S. companies such as General Motors and Sears Roebuck, and the rest by a "dealer" or underwriter. Only

the very largest corporations and banks place their own paper, usually via their finance departments, which contact potential investors. This saves fees, but only the Exxons of this world can do it.

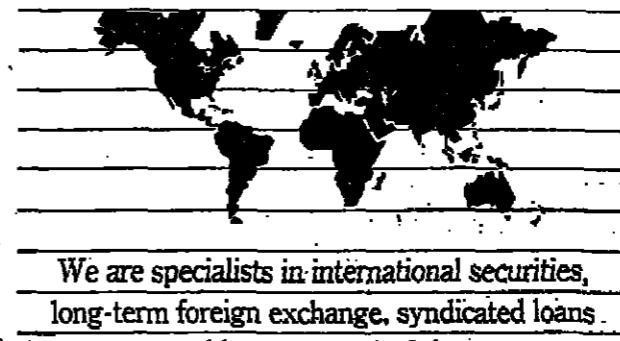
Most borrowers enlist the services of the half-dozen or so Wall Street firms which specialise in the market: Goldman Sachs, A.G. Becker, Salomon Brothers, Lehman, First Boston and Merrill Lynch. They take a fee of about 1 per cent of the amount raised.

Commercial paper occupies a special place in U.S. securities law and is exempt from much regulation. Issuers do not have to register with the Securities and the Exchange Commission, which means that borrowings can be arranged at comparatively short notice.

This exemption has its conditions, however. Paper may have a maximum maturity of nine months, it may not be sold directly to the public, and it must be used for current financing, with one or two exceptions.

CONTINUED ON  
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## INTERNATIONAL CAPITAL MARKETS IX

Brisk start for Euromarkets in the U.S.

### New competition hopes to challenge London

JUST OVER three months have passed since the U.S. took the historic step of admitting the Euromarkets to its shores. This new phenomenon on the world banking scene has clearly got off to a brisk and orderly start. Whether it will now go on to pose a major challenge to established offshore centres like London is a question that could take years to answer, however.

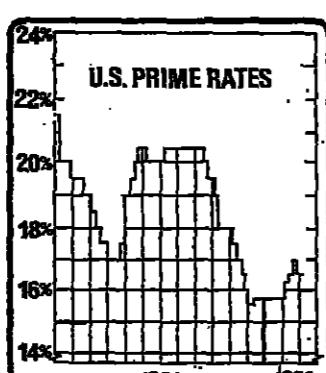
By the end of last month some 260 banks, both U.S. and foreign, had entered the U.S. offshore market with assets totalling \$65bn, equal to about 5 per cent of the Euromarkets worldwide. Most of them were in New York, but some were in less likely places like Laredo, Texas, and Detroit, Michigan.

Offshore banking was made possible when the Federal Reserve Board in the last year authorised banks to set up so-called International Banking Facilities (IBFs), exempt from certain U.S. bank rules which otherwise add to the cost of doing business in the U.S. and give the Euromarkets a strong competitive edge.

These were Regulation "Q," which limits the amount of interest banks may pay on demand deposits, and the requirement that banks in the U.S. put up a portion of their deposits as non-interest-bearing reserves with the Fed.

Several states, led by New York, also exempted IBFs from local taxation, which means that they enjoy the same tax advantages as American-owned offshore subsidiaries which are effectively subject only to federal tax.

The move was a triumph for U.S. international banks, which had argued for years that the Fed's strict rules were driving good banking business abroad. After lengthy study the Fed was eventually persuaded that IBFs would bring benefits in the form of greater banking competitiveness—and therefore better profits—that would outweigh what it perceived to be the disadvantages. Chief among these was the danger of "leak-



#### New York offshore banking facilities

DAVID LASCELLES

"age" between the domestic and offshore banking systems which would lead to abuses and even complicate the task of implementing monetary policy.

Because these anxieties were not wholly dispelled the Fed slapped a number of conditions on IBFs. The major one is that IBFs may not issue negotiable instruments like certificates of deposit (CDs)—a restriction which irks the banks because it looks unnecessary and reduces the market's liquidity.

By the some token IBFs may only lend to and take deposits from foreign residents and corporations, including the foreign subsidiaries of U.S. corporations, and other IBFs. Non-bank depositors must also give two days' notice of withdrawal, and transactions must be a minimum of \$100,000.

U.S. banks are not altogether happy with these constraints, which are totally unknown in the Euromarkets.

Especially annoying is a requirement that banks must obtain a letter from U.S. corporate clients pledging that IBF transactions will be connected with offshore activities.

A note of uncertainty has also been injected by New York State's failure to spell out the exact tax status of IBFs and answer questions like how costs should be allocated between the parent bank and the IBF on the basis of assets or what?

Congress provided relief on one score. The Federal Deposit Insurance Corporation, the Government agency that levies premiums on banks to insure depositors against bank failures, had ruled that IBF deposits must be insured. This would have added to the cost of carrying IBF deposits—not very much but enough to make a difference in the hotly competitive offshore markets. But in December, only weeks after IBFs started, Congress enacted a special exemption sponsored by a Congressman from New York.

The Fed is understood to be happy with the way things are going and may make some small adjustments to help them along. But allowing negotiable CDs is "out of the question," say sources there.

Banks were allowed four weeks to transfer assets from their various units into their newly-created IBFs. So there was a strong initial burst of growth which levelled out quickly once the grace period was over. In an analysis of IBFs after six weeks, Salomon Brothers, the Wall Street investment firm, found that they had assets totalling \$6.2bn. Over half of these consisted of assets transferred from offshore facilities, usually by U.S. banks "repatriating" offshore business from "shells" established in the Caribbean.

The rest came in the form of assets transferred from the books of the U.S. parent. In this case, it was mostly foreign-owned IBFs shifting across business already booked in the U.S.

Banks are still cagey about disclosing their IBF performance. Some say that depositors have been keen to place their money in the U.S.—a safe political haven. Others report a slight hesitance, particularly

#### Assets of international banking facilities operating in the U.S. by type of parent

Figures in \$bn as at January 20, 1982

Type of parent*	Domestically chartered U.S. commercial banks	U.S. branches and agencies of foreign banks	Total
Assets transferred from books of U.S. parent	4.8†	22.5†	27.3
Assets transferred from abroad, etc.	28.1	5.8	33.9
Total Assets	32.9	28.3	61.2

\* Reported in Federal Reserve weekly release H4.1.  
† Estimates based upon preliminary data for January 13, 1982, of \$4.7bn and \$22.2bn, respectively.

Source: Salomon Brothers

on the part of depositors in the Middle East who fear a possible repeat of the Iranian assets freeze ordered by President Carter.

The New York IBF market has not, however, thrown up a new tier in the Euromarket interest rate structure, as some analysts had predicted it would. On the face of it New York might have been expected to have lower rates than the Euromarkets—a NYBOR to challenge the LIBOR. Competition for funds has been surprisingly strong, however, and this has kept upward pressure on rates. The Japanese banks, barred by their domestic regulators from participating in the Caribbean offshore market, appear to be making up for this by being specially active in New York.

On the assets side IBFs offer banks a new centre to book their loans. But in practice it makes little difference. Loans may be—and usually are—booked in the centre that is most convenient from an administrative and tax point of view. Before IBFs were opened Western hemisphere loans were usually booked in the Caribbean, though still administered from New York. Now they can be booked directly into New York.

"IBFs do not allow us to do anything that could not be done before. They just allow us to do it more conveniently," says Mr Donald McCouch, senior vice-president at Manufacturers Hanover, one of the big New York banks which has been happy with these constraints, which are totally unknown in the Euromarkets.

The rest came in the form of assets transferred from the books of the U.S. parent. In this case, it was mostly foreign-owned IBFs shifting across business already booked in the U.S.

Banks are still cagey about disclosing their IBF performance. Some say that depositors have been keen to place their money in the U.S.—a safe political haven. Others report a slight hesitance, particularly

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### Flexibility for borrowers

CONTINUED FROM PREVIOUS PAGE

There is additional flexibility in the fact that the borrower can usually choose exactly how much he wants to borrow and for how long to the day, with the average maturity running 30-35 days.

Most instruments in the short-term debt markets have set maturities, usually measured in months. But commercial paper issues tend to be closely tailored to the borrower's needs.

Because commercial paper bypasses all the usual financial intermediaries, the cost of borrowing is almost always lower than the main alternatives, bank lending and the Euromarkets. Last year, the average rate on 30-day commercial paper was exactly 1 per cent below the London Interbank Offered Rate (Libor) and a substantial 2.85 per cent below the prime rate.

Foreign borrowers usually have to pay a slight premium over the going rate, about 0.05 to 0.50 per cent.

Although foreign borrowers first tapped the market in the early 1970s, they did not come in a big way until late in the decade. Currently, some 200 non-U.S. companies have about \$12bn to \$15bn outstanding, which is less than 10 per cent of the total market. However, since overseas borrowers are almost exclusively in the dealer-placed market, their weighting there is higher: about one-fifth.

Mr Roger Vasey, chairman and president of Merrill Lynch Money Markets, the commercial paper arm of the large broking firm which has made a point of developing foreign business, says he has "10 to 15" issues in the pipeline for the first half of this year, a record for the firm. He also believes more foreigners are coming into the other side of the market as investors.

Commercial paper has not escaped controversy, however. The market has become a

board, which regulates the banks and believes they should be allowed to deal in commercial paper.

Last year, a Washington court ruled that commercial paper was a security, which was a setback for the banks and the Fed. However, the court did not find that banks were "underwriting" the paper they issued, implying that there was nothing illegal in what they were doing. The Fed is now appealing that ruling to try and clear the matter up once and for all. The banks, meanwhile, continue to offer the service.

If the banks win, they will establish a useful bridgehead in Wall Street's traditional territory. But for precisely that reason, Wall Street is fighting tooth and nail.

Bankers' Trust carefully describes itself as "sales agent for placement" of commercial paper, "not an issuer or dealer." It has a client list of about 15, including big names such as Coca Cola, ITT, RCA, Thomas Lipton (or the Unilever group) and Total International (part of CEP).

The question hanging over the future of commercial paper is whether it will turn out to be a temporary phenomenon, fuelled solely by the rush to borrow short-term money while interest rates are high. Some analysts believe the market will cool down once interest rates abate and enable companies to borrow long again. But the way U.S. interest rates have been behaving for the last couple of years, that time could be some way off.

The market's backers, not surprisingly, believe commercial paper is here to stay. The sheer convenience and flexibility of borrowing there, to say nothing of the relatively low cost, have established it as a permanent alternative source of funds, they claim.

#### U.S. COMMERCIAL PAPER MARKET

Amount outstanding at year end, figures in \$bn, seasonally adjusted

1970	33.4
1971	32.4
1972	35.1
1973	41.6
1974	50.0
1975	48.4
1976	52.9
1977	65.1
1978	83.4
1979	112.1
1980	123.6
1981	164.0

Source: Federal Reserve Bank of New York

major battleground in the long-running war between U.S. commercial and investment banks over the right to underwrite securities. Commercial banks are barred from this by the Glass-Steagall Act which creates the dividing line between the two realms of banking. Commercial paper, however, is a legal grey area which the big commercial banks think they can penetrate.

Led by Bankers' Trust, the large New York bank, they started issuing commercial paper on behalf of clients a couple of years ago, arguing that it is not a security and not therefore subject to the constraints of Glass-Steagall. The Wall Street investment banks quickly responded by filing a suit against the Federal Reserve



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The illustration is of the eye of a Peregrine Falcon, prized by falconers in the Middle East for its speed and tenacity.

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# INTERNATIONAL CAPITAL MARKETS X

The UK acceptance market has grown by two-thirds since late summer

## A useful alternative source for borrowers

IT IS only six months since the UK Government opened up the London acceptance credit market to foreign banks, but in that time it has established itself as a useful alternate source of funds for Euromarket borrowers.

Pemex, the New Zealand Government, Gaz de France, the Agricultural Marketing Authority of Zimbabwe, Petrobras and Chemolimpex Hungarian Trading Company for Chemicals, are just a few of the names which have arranged sterling acceptance credit facilities in recent months.

The variety of the borrowers underlines the fact that the bill on London, once one of the premier instruments of international trade, is making a useful comeback. The UK acceptance credit market is unlikely to rival the U.S. bankers' acceptance market in size, nevertheless, it has grown by two-thirds to around £10bn since the last summer.

One experienced discount house observer, who had been initially suspicious of the impact of the new banks on what is a very traditional market, says that the past six months have "gone much better than expected."

Whilst international bankers are generally more concerned with margins and profitability, the traditional London discount houses are much more interested in the "quality" of the paper going through the market. And here the verdict seems to be that after some early lapses the quality has held up well.

It is sometimes overlooked that in the UK acceptance market, unlike some others, the paper has to be linked to an underlying trade transaction. If there is no evidence of this transaction, the Bank of England can, and does, refuse to buy the paper in the course of its money market operations.

The recent expansion of the acceptance credit market in Britain dates from last August when the UK Government introduced its new monetary control measures. One of the key elements in the new arrangements was a switch in the emphasis of the authorities' money market operations from discount window lending to buying and selling commercial bills.

In order to do this successfully they needed to boost the flow of bills through the mar-



### The UK bankers' acceptance market

WILLIAM HALL

ket. In addition, the authorities were sensitive that the UK acceptance market was a closed shop in the eyes of many of the world's international banks.

The list of banks whose paper was eligible at the Bank of England had been looking out of date for some time. The privilege was largely confined to the British clearing banks, the accepting houses a motley collection of other UK banks and various Commonwealth banks. On top of that there were one or two "Bank of England customers of long standing," such as Ogilvy, Gillanders and Co., the tea merchants, based in Sevenoaks.

In order to bring the list up to date and encourage a more plentiful supply of bills, the Bank of England has added another 50 or so banks to its list of recognised banks whose bills are eligible for discount at the Bank. The biggest contingent (17) came from the U.S. Japan supplied seven names and the bulk of the rest are from Europe.

The Bank of England is prepared to grant eligibility to recognised banks which have and maintain a "broadly-based and substantial acceptance business in the UK and which can command the finest rates in the market." Foreign banks, in addition, have to prove that British banks enjoy reciprocal opportunities in their domestic markets—which now comprise nine U.S. commercial banks.

This last criterion has proved a sore point with some banks and led to the Italian banks being left off the list. They have since been included but some other banks are still not particularly happy about the way the Bank of England seems to be applying the rules. In the case of Nordic Bank and Scandinavian Bank, the authorities have said they can have eligible status provided they do not engage in non-Nordic related business.

For the London accepting houses, acceptance credit business was their original raison d'être, and many of them are unhappy about the authorities' decision to virtually double the

numbers of players in the game by opening the doors to foreign banks. For years they have dominated the market and the handful of Canadian and Australian banks in the market had never taken advantage of their position to generate new business.

The arrival, however, of the new eligible banks has hit the

merchant banks' market share and, even worse, undermined margins. Prior to the widening of the market, the accepting houses had well over a third of the market, but over the past six months their share has dropped to just over a quarter. By contrast, the U.S. banks have more than doubled their business and the Japanese banks have more than trebled theirs.

The market has grown very substantially, however, and even though they have been losing market share the accepting houses' business has grown significantly.

On balance, the authorities appear reasonably pleased with the initiative. The supply of

bills has been increased sufficiently to give the authorities considerable flexibility in their money market operations, the competition has driven down margins which is a useful spin-off for borrowers and the market's growth has enhanced the City's role as an international financial centre.

One of the authorities' primary concerns has been to ensure that the growth of the market did not lead to a proliferation of paper which has little relation to underlying trade transactions. The Bank made an exception for the £150m revolving acceptance credit for New Zealand, but has generally insisted that the bills

should identify the underlying trade transaction for which the financing is being arranged and they should be in the terms of the Bank's aide memoire "short-term and self-liquidating."

The Bank has circulated a couple of these aide memoires to give newcomers a guide to the groundrules. The Bank, for example, does not like bills whose drawer and acceptor have a shareholding link ("pig on Pork" bills).

It also does not like bills drawn for a tenor of longer than 180 days and foreign "inland finance" or "hire purchase" paper. However, it is prepared to make exceptions in special cases where sovereign

\*Prior to market's expansion  
Source: Bank of England monthly banking figures.

\*\*Includes consortium banks.

rather old fashioned to many bankers but they have worked well over the years and judging by the growth in the market over the past six months, the regulations are not proving an impediment to future expansion. Indeed, some bankers find the need to identify the underlying trade transaction a welcome discipline when arranging finance for some borrowers.

The Bank of England's money markets division, which monitors the acceptance market, also attaches considerable importance to the "clausing" on bank bills and reserves the right to reject any bill with inadequate clausing.

The Bank's rules may seem

## More U.S. banks are offering finest rates



### The Certificate of Deposit market

DUNCAN CAMPBELL-SMITH

THE SINGLE most important development in the international market for Eurodollar certificates of deposit over the last year has been an increase in the number of leading U.S. banks able to offer investors their paper at the finest prevailing rates.

Investors buy certificates of deposit (CDs) as a marketable alternative to putting their funds into a straightforward deposit. They pay for the marketability by accepting a yield just under the going deposit rate. But the acceptable discount is not large and typically fluctuates around only 1-1½ per cent on the yield even for the very best names—which now comprise nine U.S. commercial banks.

The nine in fact comprise the top ten New York money centre banks less First National Bank of Chicago, which suffered an embarrassing earnings decline and boardroom battle in 1979 from which its image for investors has still not fully recovered.

Investors in the CD market, it must be said, are notoriously finicky. They can afford to be, having the run of a secondary market worth \$78.2bn at the last count in mid-January and supported at its centre by the sophisticated trading operations of several

major transatlantic broking houses in London, where the market is based. This London base is in some ways an oddity, since many U.S. regional banks, as well as the New York banks, are among the issuers, giving the primary market a heavily North American flavour. At the same time, the great majority of CDs which find their way out of the professional trading market into retail ownership are bought by U.S. investors.

As much as 80 per cent of the market's outstanding paper is probably held in the U.S., though it is impossible to gauge this figure accurately. North American interest in CDs—both in the domestic U.S. market and in the quite separate Eurodollar CD market—has undoubtedly been boosted by the massive shift in the U.S. investor's attention towards money markets in the last few years. It is the consequent need of these investors, particularly

the huge money market funds, to enlarge their category of eligible securities that has helped expand the first tier of issuing banks.

Other tiers enjoy progressively smaller discounts to the interbank Eurodollar market. Thus, on one day late in February, the offer rate for 6 month Eurodollars was 151 per cent. Top tier CDs were trading to yield about 14.55 per cent. Other New York money centre banks were around 14.65 per cent.

Regional U.S. banks were offering yields beginning at this level and going up to around 14.80 per cent, where the UK clearers and the major Canadian banks were trading. A range of miscellaneous banks, including Japanese names, benefited from little or no discount at all to interbank rates. This spectrum of yields—always expressed for CDs in decimal terms—reflected a typical situation in the Eurodollar CD market.

The other significant differen-

tial is that separating Eurodollar from domestic dollar CDs. The U.S. market generally, though not invariably, yields around 30 basis points less than the Euromarket. This reflects the cost to the U.S. issuers of domestic reserve requirements, however, and if adjustment is made for this then the differential effectively evaporates.

London traders freely acknowledge that their market closely tracks the domestic market, only occasionally taking a sustained lead. Both markets now use a same day settlement basis. This has only been the case since last October—when London's U.S. clearing system switched from two day settlement—and the change may have helped align the two markets even more closely by facilitating arbitrage trades.

New traders, though, believe arbitrage in the secondary CD market is of much importance. Yields on the two sides of the Atlantic are really prevented from diverging much by the weight of new issues coming constantly to the markets and choosing between one and the other.

A far more important change, for both the markets, could be the influence of the new financial futures markets. Eurodollar deposit futures were introduced on the U.S. market in Chicago last December,

where domestic CD futures were already available. Futures contracts on three-month Eurodollar deposits will also be available on the new London International Financial Futures Exchange (LIFFE), due to open in September.

Eurodollar deposit futures could be used increasingly by CD traders to hedge their CD operations, matching futures contracts against current trading positions. Many professionals are also confident that a growing turnover in deposit futures will spur a reduction in margins and boost volume for the CD markets.

It is still a little early to discern the precise working of this effect. The relationship between Eurodollar CDs and Chicago's Eurodollar deposit futures is being watched very closely and compared with the relationship between U.S. dollar CDs and dollar CD futures.

The first relationship seems bound to be less straightforward. Eurodollar CDs are not directly involved with Eurodollar deposit futures, since the latter are settled in cash in the U.S. and (putatively) London, with a running bank deposit alternative in London.

The introduction of a Eurodollar CD future contract, or even of a settlement arrange-

ment for Eurodollar deposit futures which use CDs, holds the promise of a further catalyst for the cash market. In less arcane respects, meanwhile, the physical expansion of the investor pool holds out more immediate growth prospects. The London secondary market, for example, features an increasing number of "semi-professional" participants. These are often subsidiaries of major banks, based perhaps on the continent or in Bahrain. They will quote two-way prices as and when it suits their book without feeling obliged to make a market.

The principal market-makers, which do accept this obligation, remain the London offices of such houses as Salomon Brothers, A. G. Becker, Bankers Trust, Kuhn Loeb, Leadenhall, Credit Suisse First Boston and the UK discount houses, particularly Gerrard and National.

They appear generally confident of another year of substantial growth. A change in the regulatory arrangement for resident Japanese investors on April 1 has next item on the agenda, stirring expectations of a whole new area of demand.

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<b>FOR RECONSTRUCTION AND DEVELOPMENT</b> WASHINGTON, D.C. U.S. \$210,000,000 9% Notes Due April 1, 1985 U.S. \$80,000,000 10% Notes Due May 6, 1988	<b>NEWFOUNDLAND AND LABRADOR HYDRO</b> NITRO 75,000,000 U.S. Dollars 27 1/2% Bonds due 1989 Guaranteed by Province of Newfoundland	<b>BLADEX</b> Banco Latinoamericano de Exportaciones, S.A. Casa Azteca Export Bank U.S. \$30,000,000 Floating Rate Notes due 1986	<b>U.S. \$100,000,000</b> <b>BFCE</b> BANQUE FRANCAISE DU COMMERCE EXTERIEUR 15% Guaranteed Notes Due 1990 With Option to Purchase U.S. \$120,000,000 10% Guaranteed Notes Due 1990
<b>\$200,000,000</b> Province of Saskatchewan 16% Debentures Due October 1, 1991	<b>Security Pacific Overseas Finance N.V.</b> Guaranteed by Security Pacific Corp. 10% Debentures Due October 1, 1991	<b>U.S. \$50,000,000</b> Daiwa Securities Co. Ltd. 5 1/2% Convertible Bonds Due 1995 Guaranteed by The Republic of France	<b>NOVO INDUSTRIAS</b> Yanacol Securities Company, Limited 1,500,000 American Depositary Shares Per 360 U.S. Dollars Guaranteed by The Republic of France
<b>U.S. \$100,000,000</b> Standard Chartered Finance B.V. Guaranteed Floating Rate Notes Due 1991 Standard Chartered Bank Limited	<b>CAISSE FRANCAISE DES MATIERES PREMIERES</b> 100,000,000 United States Dollars Convertible Bonds	<b>SEEK</b> AB Svensk Exportkredit Guaranteed by Transamerica Financial Corporation	<b>SANYO</b> U.S. \$30,000,000 SANYO ELECTRIC CO., LTD. 5 per cent. Convertible Bonds due 1996 Guaranteed by The Republic of Finland
<b>\$600,000,000</b> International Bank for Reconstruction and Development \$220,000,000 11½% Five Year Notes of 1981, due December 15, 1986 \$280,000,000 12½% Seven Year Notes of 1981, due December 15, 1988 \$200,000,000 12½% Ten Year Notes of 1981, due December 15, 1991	<b>SOCIETE D'HYPOTHEQUE PROCAN</b> EMPORTE INTERNATIONAL de S. Can. 100,000,000 17.50% 1981-1986 guaranteed by Banque Nationale du Canada	<b>SEK</b> AB Svensk Exportkredit Guaranteed by Transamerica Financial Corporation	<b>CANNE CENTRALE DE COOPERATION ECONOMIQUE</b> 100,000,000 United States Dollars Annual Option Note due 1993 Guaranteed by The Republic of France
<b>\$65,000,000</b> European Economic Community 14½% Bonds due April 20, 1993	<b>PROGRESSIVE</b> Transamerica Financial Corporation N.Y. 15% Notes Due September 3, 1986 With Options to Purchase 15% Notes Due September 3, 1988 Guaranteed by Transamerica Financial Corporation	<b>U.S. \$75,000,000</b> Household Finance International N.V. 15% Guaranteed Notes due December 1, 1988 Guaranteed by Household International, Inc.	<b>SCOTLAND INTERNATIONAL FINANCE B.V.</b> U.S. \$100,000,000 Guaranteed Floating Rate Notes Due 1992 The Governor and Company of the BANK OF SCOTLAND
<b>U.S. \$150,000,000</b> Cities Service Overseas Finance N.V. 17½% Guaranteed Notes Due 1985 U.S. \$100,000,000 U.S. \$100,000,000 U.S. Dollars 13 1/2% Bonds due 1990	<b>PROGRESSIVE</b> Transamerica Financial Corporation N.Y. 15% Notes Due September 3, 1986 With Options to Purchase 15% Notes Due September 3, 1988 Guaranteed by Transamerica Financial Corporation	<b>U.S. \$40,000,000</b> Simmons-Sears Acceptance Company Limited Guaranteed by Co-operative Bank Public Limited Company	<b>JVC</b> U.S. \$100,000,000 JVC Corporation Guaranteed by Continental Illinois Corporation
<b>\$500,000,000</b> International Bank for Reconstruction and Development \$300,000,000 19½% Five Year Notes of 1981, due November 1, 1986 \$200,000,000 19½% Ten Year Notes of 1981, due November 1, 1991	<b>LLOYDS BANK</b> Lloyds Bank Limited	<b>U.S. \$50,000,000</b> Ford Credit Overseas Finance N.V. 10% Guaranteed Notes Due January 1, 1985 Guaranteed by Ford Motor Credit Company	<b>ARMCO</b> U.S. \$100,000,000 15½% Guaranteed Notes Due December 1, 1985 Guaranteed by Armco Inc.
<b>\$65,000,000</b> European Economic Community 14½% Bonds due April 20, 1993	<b>REPUBLIC OF FINLAND</b> U.S. \$100,000,000 14½% Notes Due 1986	<b>U.S. \$25,000,000</b> Federal Business Development Bank Guaranteed by the U.S. Agency for International Development<br	

## PUBLIC SPENDING IN BRITAIN

# The unfunny money puzzle

By Sir Leo Pliatzky

THIS YEAR'S public expenditure White Paper\*, which appeared on Budget Day, is a milestone in the onward march of monetarism. At the same time, if you know how to decipher the inscription, you will find there the epitaph for the expenditure leg of the medium-term financial strategy. It is of course this setback on the expenditure side which required the Chancellor to effect increases on the taxation side last year—and to do something similar this year when National Insurance contributions are taken into account—if he was to stick to the objective of borrowing less and thus to adhere in principle to the strategy as a whole.

The White Paper has a new look, wide-screen appearance, with a lot of coloured charts. But the really important break with the past is the abandonment of planning in volume terms (or real terms) which has prevailed since the first medium-term public expenditure survey in 1980. This time the forward plans are expressed entirely in cash terms; the cash figures have been worked out on the basis that public sector costs in 1982-83 will go up by 4 per cent for pay and 9 per cent for other prices, and that in the two following years public sector costs will go up by an average of 6 per cent and 5 per cent respectively.

To oversimplify a little, the difference between the two methods is this. Under the old system future plans were made for a physical volume of roads, schools and so on which were costed at constant (i.e. unchanged) prices—known to the irreverent as funny money; the actual amount of money required to pay for this volume, at prices of the day, was worked out year by year when the time came.

Under the new system, the amount of money for each programme is planned for a period of years ahead, with a predetermined allowance for price changes, and the physical volume of each programme will have to fit this amount of money. Cash planning could therefore easily turn out to be a bed of Procrustes. Some flexibility is provided, however, by the contingency reserve which forms part of the planning total and from which extra amounts can be allocated to particular

TABLE 1	
Central and Local Government Expenditure* in Real Terms	Year-on-year % change
1977-78	-6.5
1978-79	+5.7
1979-80	+2.5
1980-81 (provisional)	+2.9
1981-82 (rough estimate)	+2.0
1982-83 (projection)	+0.6
1983-84 (projection)	-1.8
1984-85 (projection)	NIL

\* Including net debt interest.

(Note for the experts: these calculations for future years differ a little from figures on the front page of the Financial Times on March 15 because of the different coverage and because of the assumptions used for the GDP deflator.)

TABLE 2	
Ratio of Public Expenditure to GDP at Market Prices	
1975-76	46%
1976-77	44%
1977-78	40%
1978-79	41%
1979-80	41%
1980-81	43%
1981-82 (estimated)	45%

programmes if Ministers so decide; the large amounts in the contingency reserve play an important role in the credibility of the plan. In a book called *Getting and Spending*, which is published later this week, I discuss cash planning more fully in a chapter headed "Will funny money have the last laugh?" and give a guarded welcome to the new system, while pointing out some of the pitfalls if inflation does not come down as is hoped.

But it is something of a shock to find that all the White Paper figures are expressed purely in cash terms—not merely for future years but for past years as well, with no adjustment to take account of inflation. As a result, you cannot tell from the White Paper what has been happening to public expenditure in real

terms from year to year, or what is planned to happen in real terms on the Government's own assumptions about inflation. Given that public expenditure accounts for such a large proportion of GDP, this is surely something we need to know, just as we need to know what is happening in real terms to GDP itself.

I dare say that the Treasury agonised a good deal about this, but I feel that the commitment to the new monetarism has gone too far in failing to give a series of public expenditure figures in real terms, and it is to be hoped that the omission will be made good next time. It is one thing to plan in cash terms; it is another thing altogether to refuse even to take cognisance of what is happening to the real value of cash and of the results in real terms.

There are two other features of the White Paper which make it difficult to see how public expenditure and the Government's plans have been going. First, the definition of public expenditure used in the "planning totals" is rather esoteric, and in particular excludes over £6bn of net debt interest. And then, though the new White Paper figures are compared with those in the 1981 White Paper, no comparison is made with the figures in the 1980 White Paper which corresponded to the original medium term financial strategy. Thus the tables do not bring out the fact that in a single year, between the 1980 White Paper and the 1981 White Paper, there was a large upward revision of the strategy figures; and now we have a further upward revision.

What has actually taken place, in summary, is this. An initial short White Paper in November 1979 (Cmnd. 7745) stated that "the Government's economic strategy must be to stabilise public expenditure for the time being." The Government's first full public expenditure White Paper at the time of the 1980 Budget (Cmnd. 7841) went further and announced that "the Government intend to reduce public expenditure progressively in volume terms over the next four years." But the next White Paper (Cmnd. 8175), in March 1981 accepted that "the totals of expenditure... are higher than the Government would like." In this year's White

Paper we find that there has been a further upward revision, including the addition of £5bn to programmes for 1982-83.

In *Getting and Spending* there are definitive tables of the growth of public expenditure, including net debt interest, that is the chart showing the ratio of public expenditure to GDP, and it gives the progression shown in table 2.

The recent increase in the public expenditure: GDP ratio reflects not only the growth in expenditure but also the fall in GDP during the slump.

I am sure that it is right to accept the inevitability of the increase in this ratio during the slump. I also think it right—if we are to get a reduction in the burden of taxation plus nations' insurance, especially on the less affluent—to hope that the ratio will come down in any genuine upswing in the economy, through an increase in GDP and a reduction in unem-

ployment, rather than through additional economies in basic services.

For the fact is that existing plans involve quite a squeeze in many areas of expenditure. There are three broad reasons why total public expenditure has never been less gone up. First, the government came to office with a number of perfectly honourable commitments to increases in programmes, including defence, health and pensions, which account for a large part of the total bill. Second, their hopes of over-compensating for these increases by savings in the nationalised industry and local authority fields were over-optimistic. And then the stamp has resulted in more being spent on unemployment benefit and schemes to help industry and employment.

But of course it is impossible to come to a full verdict without the interest rate side of official policy, which is decided on a much more short-term basis. Quite clearly the Government and Bank would like to get interest rates down as far as they can without jeopardising the present trade-weighted sterling exchange rate. The UK is much nearer to having a target range for the exchange rate around the 90 point than the Chancellor has ever admitted; and a break-out of the monetary aggregates beyond the stated guidelines will be taken much less seriously if the exchange rate remains reasonably stable.

An exchange rate constraint will, however, be anti-inflationary only if the rest of the world is following domestic sound money policies. But with many European countries trying to reduce interest rates for anti-recession reasons, and dollar vulnerability high, an exchange target is an inadequate safeguard. Movements in currency markets could well at times permit excessive interest rate reductions in the UK as in other countries.

The pressures in this direction are enormous. British business leaders were asked in the Marplan Survey, published in Saturday's Financial Times, which change in government policy they would most like to see; and "lower interest rates" was by far the most popular single suggestion.

The one point on which all the diverse factions of the Reagan Administration agree is that the Fed is culpable for the high level of interest rates. One of the hazards of travelling in Europe—even in the German speaking hard currency countries—is that one may be asked to sign a petition against U.S. interest rate policy.

Capital market indexation is not a panacea, merely sensible, like stopping knocking your head against a wall in the hope that the wall will go away instead.



Terry Kirk  
Sir Leo Pliatzky: the new White Paper plan—a familiar case of less jam tomorrow?

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ployment, rather than through additional economies in basic services.

A BUDGET which provides for an estimated cut of £1bn in the PSBR between 1981-82 and 1982-83—and even more significantly for a drop from 3% to 2% per cent as a proportion of the GDP—undoubtedly represents a tightening of fiscal policy. It is contractionary rather than stimulative in its effect on total cash spending.

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Lombard

## A hint for the private sector

By Samuel Brittan

in general is peculiarly difficult to determine. Falling inflation rates are driving nominal interest rates down, while real interest rates are being pushed upwards by forces largely outside government influence. (The 85 per cent positive balance of businessmen polled by Marplan intending to increase investment, is astonishing at this early stage of recovery from a deep recession.)

What is this craze for lower and lower interest rates? Let an expert financial voice—Tony Rudd of Rowe, Rudd—explain:

"The whole problem of investment these days is that the initial years of adverse cash flow are more than many companies can bear. Interest rates are immediately at horrific rates, albeit in inflation-adjusted terms at apparently reasonable rates. But the fact that in real terms the rates may not be all that high is no comfort to the corporate treasurer who actually has to find the cash flow to fund the initial unreqd. interest rates. It's that which is the killer."

Yet the answer to this conundrum may be found in the revolutionary extension of indexation in last week's Budget (no doubt on Bank of England insistence). If indexation is safe for the Government goose, is it not also safe for the corporate gander?

If the harassed corporate treasurer of Tony Rudd's example "can issue indexed debt and pay only 2 or 3 per cent then he's off to the races. He can afford to fund all kinds of capital expenditure which up till now had been barred."

The indexation of capital gains tax has removed one bar to indexed corporate bonds. The remaining obstacle is that corporation tax is levied quite unreasonably on the indexation element in capital repayments.

By encouraging a switch back to long term forms of finance, indexed corporate bonds would take some of the pressures off bank lending and thus reduce some of the hysteria surrounding short term, as well as long term, nominal interest rates.

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## Letters to the Editor

## The EEC: a fair standard of living for agriculture

From Lord Brookeborough  
Sir—On March 11 your correspondent commented upon the failure of the Common Agriculture Policy to generate a "fair standard" of living for agriculture in the European Community. Farm income in the United Kingdom in 1980 had dropped by 20.4 per cent since 1974; but that was an average for the whole of the country. In Northern Ireland the drop in income was a massive 35 per cent. The implementation of the CAP has proved a disaster to Northern Irish agriculture up to date; and the future proposals for the CAP as outlined could produce a collapse, with enormous social consequences to our most important industry. Over 90 per cent of our

income is generated by livestock. Due to our climate and farm structure the only area for expansion and therefore for a "fair standard" of living is in dairying but dairy products are in structural surplus in the Community as a whole, though not in the UK. Yet the UK, including Northern Ireland may be seriously inhibited by punitive levies introduced to curb the general Community surplus. Or more urgency is the proposal to strengthen the fortress of Europe to restrict the importation of cereals substitutes either by quotas or by levies. The facts are that any extra cost will destroy an industry already decimated by the CAP and throw at least another 5,000 people out of work at an annual

cost to our Treasury of £25m to say nothing of the social consequences.

In the past, and hopefully in the future, agriculture in Northern Ireland has been saved from collapse by the use of national aids by Her Majesty's Government, ie by the distortion of the CAP. These aids have been agreed by Brussels after laborious negotiations, and no doubt at the expense of some other need for agriculture in the UK as a whole. The irony of all this is that our agriculture is everything that an industry should be. It is efficient, thorough, and ingenious. We deserve a "fair standard" of living from the EEC, not annual cutting.

House of Lords, SW1.

## The argument about lead-free air

From the Secretary, Transport and General Workers' Union Shift Branch, Associated Octel

Sir—The activities of CLEAR—the Campaign for Lead-free Air—have been receiving a lot of publicity recently. I am the secretary of the TGWU Shift Branch at Associated Octel, the company which manufactures lead additives for petrol.

I speak on behalf of all our members when I say that I am seriously disturbed by the allegations being made by the campaigners and in particular by Des Wilson, their chairman. A lot of their statements are misleading in the extreme. We fully support Octel in the steps it is taking to present the true facts of the case.

CLEAR claims that other countries, such as the US and Japan, have banned leaded petrol or are phasing it out on health grounds. This is not true. There is no country in the world which has introduced such a ban. In the US as much leaded fuel is sold as unleaded and the reasons they introduced leaded petrol in the first place was nothing to do with health. It was because of smog problems caused by climatic conditions not experienced in the UK.

CLEAR claims that Associated Octel is not a responsible company. Octel has an excellent safety record and has made a major contribution to health and safety within the lead industry. The company is widely recognised for its high safety standards and that's one of the reasons why it wins contracts all over the world. The TGWU often doesn't see eye to eye with

## Index-linked pensions

From Mr R. Wallace

Sir—Your correspondent (March 8) comments on the myths remaining about public sector index-linked pensions.

I have recently been involved in setting up a new company pension scheme. We were unable to get a quotation for full index-linking. This is despite frequent letters in your columns from civil servants proposing that private sector workers could enjoy such benefits if only their employers would pay up. I suggest that the civil servants' "81 per cent notional deduction" be offered to an insurance company of their choice, together with the Government's (ie the taxpayers') contributions. We would see then exactly what pension benefits could be obtained.

Further, we are asked to feel sorry for male civil servants who normally retire at 60 and are not able to receive a state pension until age 65. Male workers in the private sector who elect to retire at 60 do so on substantially reduced pensions and they too have to wait until 65 for a state pension.

R. Wallace  
"Prest Fields,"  
259, Greys Road,  
Henley on Thames.

## The Trident dilemma

From Mr M. Stadler

Sir—The article by Ian Davidson (March 8), "The Trident dilemma," raises some interesting questions about British foreign policy assumptions. During a Commons debate on November 23 1984, Sir Alec Douglas-Home said that "It is clear that without the nuclear deterrent, we shall certainly lose a great deal of influence, authority, and power in the international councils of the world."

At that time, it was possible to envisage that the balance could be maintained between conventional and nuclear strength, neither element being so small as to encourage an aggressor to seek a quick advantage or to risk a provocative local incident escalating into a major war. Now, the scenario has blackened, costs have escalated to the point where one side of the balance is going to have to be sacrificed. It would seem that Sir Alec's statement is apposite. Britain seems to believe that the country has an independent role and independent interests that have to be guaranteed by an independent nuclear deterrent. This is not realistic. The foreign policies of Britain's partners within both the EEC and Nato have shown a remarkable degree of unanimity in recent years. Our interests are equated with those of our partners, there is no longer a special role for Britain, as there are few significant commitments which we do not share with our allies.

What needs to be achieved, so long as nuclear weapons form part of Nato's strategy, is the European adoption of Trident. A multilateral mixed-manned force, with vessels as well as missiles owned by Nato countries, and no provision made for withdrawing elements of that force for national purposes under any circumstances. There seems to be no difference in terms of effectiveness of a force of such composition, compared with a British-owned and British-managed component which is assigned to Nato in peace and in war but can be used to defend Britain's special interests.

The advantages are obvious, the burden on the British defence budget would be lessened, allowing for an increase in expenditure on our conventional fleet. A larger fleet could probably be afforded, thus increasing effectiveness, and allowing Europe to discuss disarmament from a position of strength.

Mark Stadler

## UK COMPANY NEWS

## PENDING DIVIDENDS

**Stewart  
Nairn cuts  
deficit**

PRE-INTEREST losses of the Stewart Nairn Group, the hosiery and knitwear manufacturer, have been halved to £27,153 in the six months to September 30, 1981, compared with £54,402 for the same period of 1980.

Bank interest was reduced from £22,585 to £12,582 and there is again no tax, leaving the attributable deficit at £39,745 (£77,037). Stated loss per 5p share was cut from 0.83p to 0.43p.

The group has continued to suffer from the adverse economic conditions, but steps have been taken to reduce losses. Certain activities are being closed down and parts of the group are being disposed of.

Opportunities outside the textile sectors have not been ignored and agreement in principle has been reached for the purchase by the group of certain overseas property interests.

In conjunction with this major acquisition, it is intended to seek a relisting on the Stock Exchange of the company's shares.

**Martin-Black loss  
reduced to £0.47m**

A REDUCED loss of £470,000, compared with £963,000, is reported by Martin Black, the Scottish wire rope manufacturer, for 1981. Last year's loss included two exceptional items amounting to £260,000 while this year there is an exceptional credit of £80,000 in respect of a bad debt provision no longer required.

Excluding these items, the group loss, before tax, for the group's continuing operations comes out at £550,000, compared with £703,000. After provision for the results of the Canadian subsidiary up to the date of sale in November 1981, taxation, and a net extraordinary gain of £716,000 — reflecting proceeds from the Canadian sale of £622,000, less the cost of redundancies — there is a surplus for 1982 of £179,000, against a loss of £621,000.

The directors state that the results reflect the unfavourable economic environment in which the group is operating and the year has been one of continuing struggle to maintain markets

AN INCREASED emphasis on investment overseas, at lower yields than those obtainable in the UK, has shown through in little changed net earnings for the Merchants Trust in respect of the year ended January 31 1982.

After-tax profits for the year were £2.3m, against £2.1m last

time, while at the pre-tax level there was a reduction from £3.45m to £3.3m.

The year's dividend is a same again 4.15p net per 25p share after an unchanged final of 2.4p.

Net asset value per share was up from 121.4p to 136.4 fully diluted.

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The shares are to be issued to the Belgian authority at 125p, thus restoring the price at which Airships, then Thermoskyparts, was first listed in January, 1980.

Mr Andrew Miller, managing

director of Airships, remains the largest shareholder with a 17.3 per cent stake, but the group claims that over ten leading institutions have taken equity in the past nine months.

However, one of the pioneers, Major Malcolm Wren, is to announce that he is selling his 4 per cent interest in order to concentrate on rigid-structure airships.

Airships, on the other hand, says that it is unwilling to risk shareholders' money on the development of untried frames and will devote itself to non-rigid models kept in shape solely by helium.

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**Bath and Portland chairman cautious**

THE SEVERE weather that hit the traditional areas of the Bath and Portland Group in the South-West and in Wales has been costly and the first six months' trading may show little or no improvement over 1981, says Sir Kenneth Selby, the chairman.

Members are told in his annual statement that "no upturn in the economy can yet be recognised, even over the distant horizon, so we must rely upon our own

reserves if necessary.

The chairman says that in common with most investment trusts, the ordinary shares of the company continue to trade at a substantial discount to underlying assets. Although in recent months the discount has been reduced, "it would seem that the portfolio of the company and similar investment trusts do not fully meet the needs of the markets."

The company has decided that a change should be made from the current generalised investment policies and some specialisation by geographical area and industry is necessary. The overseas content of the portfolio will be further increased and the present intention is to continue over a period to invest a major part of the fund in the U.S. and Japan. The UK, however, will continue to have an important place in the portfolio.

The chairman says that attention

will also be given to currency movements and to holding fixed interest securities in sterling and foreign currencies. "We believe that the number of investments should be reduced and the trend over the past years to larger holdings will continue," says Lord Wakehurst.

At balance sheet date the company's investments amounted to £63.36m (£51.48m) with a valuation of £11.85m (£9.87m).

Investments listed in UK totalled £26.36m (£20.26m), valued at £57.68m (£59m), listed outside UK £30.89m (£17.02m), valued at £24.1m (£23.04m).

The annual report shows that the company's 25 largest UK holdings had a value of £38.85m and represented 34.77 per cent of total assets, while the 25 largest overseas holdings had a value of £23.67m — equal to 21.19 per cent of total assets.

Meeting, Bath, March 31, noon.

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Sir Kenneth says that during 1982 the mineral division is not likely to recover to even its 1980 level and agricultural output in a very competitive phosphate market for both fertilisers and feeds, will find it difficult to do more than stand still.

However, modest improvements are forecast in the levels of higher technology served by the group's measurement and control division and in overseas civil engineering. Building products has an attractive order book and turnover and profits will improve during the year.

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## CREDITS

## Mexico stays with short-term borrowing

MEXICO'S State development bank, Nacional Financiera, is to be the country's next borrower to tap the syndicated credit market after the recent \$2bn credit for the oil company Pemex.

Expected to emerge this week is a credit of about \$1bn with a maturity of up to three years. Banks will be offered a margin of 1 per cent for participating for the full three years, 1 per cent for two years and 1 per cent for one year. Margins over U.S. prime rate will be 1 per cent less in every case.

The structure underlines the continuing use of shorter term borrowing by Mexico, which is confronted by some resistance in the Euromarket to its huge borrowing programme. The Pemex credit was a four year renewable deal bearing a margin of 1 per cent over Libor or 1 over Prime rate.

Elsewhere, news that Indonesia is floating a second ten-year loan with a margin of only 1 per cent over London Eurodollar rates has come as something of a shock to borrowers in Europe who can no longer command such fine terms.

Borrowers and, indeed, some bankers had begun to hope that 1982 would see some relaxation of the fiercely competitive conditions in the Far Eastern banking market. This would allow borrowers in Europe to float loans on market terms without the acute embarrassment of being forced to concede higher margins than Indonesia.

But, with the possible exceptions of Korea and the Philippines, competition for new business in Asia is holding up relentlessly.

One corporate credit that is emerging on what are thought to be very fine terms is a \$450m credit for Shell Brazil, which is guaranteed by the parent company. It is being led by Am Ro, Dai Ichi Kangyo, Lloyds Bank International and Continental Illinois.

Elsewhere the Citicorp package for Denmark has proved very successful with the prime rate tranche raising at least \$700m, the Libor tranche \$300m and the floating rate note \$100m. This gives the package a total value of at least \$1.1bn, which is \$300m more than originally targeted.

Peter Montagnon

## UK BUDGET

## A taxing question for the Euro-market

HIDDEN AWAY in the Chancellor's Budget speech last Tuesday was a short sentence that has caused more than a little consternation in the world of international banking.

Sir Geoffrey Howe announced legislation this year to curb excessive exploitation of the double taxation relief system by banks engaged in overseas lending. For new business the legislation would come into effect in April and for interest arising out of existing loans the double tax relief curbs would apply from April next year.

Depending on how the legislation is finally formulated the City of London could suffer a serious loss of international business to other centres, particularly New York, some bankers believe. More over it could produce renewed diplomatic problems with Malaysia which has been one of the main beneficiaries of cheap loans under the so-called tax spared system.

The use of credits against withholding tax paid abroad allows banks to make loans at lower margins than would otherwise be the case at the expense of their liability for corporation tax, the Inland Revenue argues.

One consequence can be that the tax credit a bank receives may be in excess of the tax attributable to profits from overseas lending.

Tax spared loans take this process much further as, under double taxation agreements (with countries such as Malaysia and very recently India), a UK tax credit is available although the foreign government has waived its right to levy withholding tax.

The Revenue has told banks it estimates its loss of tax income from these procedures at some £80m a year. Now it wants to make sure that the tax credit on that part of the interest on a foreign loan which actually constitutes the bank's margin between its lending rate and its cost of funds.

Despite the Budget announcement no one yet seems exactly sure of how the change will be implemented. Some bankers believe that the announcement

was slipped into the Budget against the wishes of the Inland Revenue itself. Most doubt that the Foreign Office and Department of Trade are fully aware of the implications of the change for Britain's diplomatic and trade relations with countries in Latin America and Asia that use the withholding tax system.

For the upshot could be that borrowers in some of these countries will find themselves paying more interest on existing loans as banks are forced to pass on the extra tax cost to them once the legislation becomes effective.

A typical tax-spared loan to Malaysia by British banks now carries a margin of only 1% over London Eurocurrency rates. As the tax credit ceases to be available, banks are, however, entitled to ratchet up the margin in return, which could prove very upsetting to borrowers who end up paying more interest than they bargained for.

A worrying aspect of the proposals could also be the departure of business to other centres, particularly New York. This would reduce the importance of London as a financial centre as well as the Revenue's chance of collecting extra tax-

from international banking business.

This would be a pity, they say, at a time when New York has begun to challenge London as a Euromarket centre through the introduction of offshore banking facilities.

The Revenue is understood to have proposed three basic alternatives for the change in legislation. The first involves a limit to the tax credit on a loan-by-loan basis, the second on a country basis, and the third on a global basis covering all overseas lending.

Only the third alternative would be at all acceptable, bankers say, as it is the only one that would not leave London at a serious competitive disadvantage to New York.

Bankers generally say they accept that some change will have to be made in the existing regulations, which have sometimes been abused particularly in the case of tax-spared loans.

But they will be trying to drive a very hard bargain at consultation meetings planned to take place with the Inland Revenue. The essence of their message will be to underline the folly of letting the baby out with the bath water.

Peter Montagnon

## INTERNATIONAL BONDS

## Early promise unfulfilled

"I HAVE to admit it. I got it wrong. I didn't expect rates to be this high."

These self-deprecating words come from one of the Eurodollar bond market's most experienced traders and reflect the disappointment of some in the market that last week's early promise was not fulfilled.

The week was to have been one of continued rally and Eurobond participants came to work raring for action. But the rally fizzled out in the week and the six-month Eurodollar deposit rate closed last week one point higher at 15 per cent.

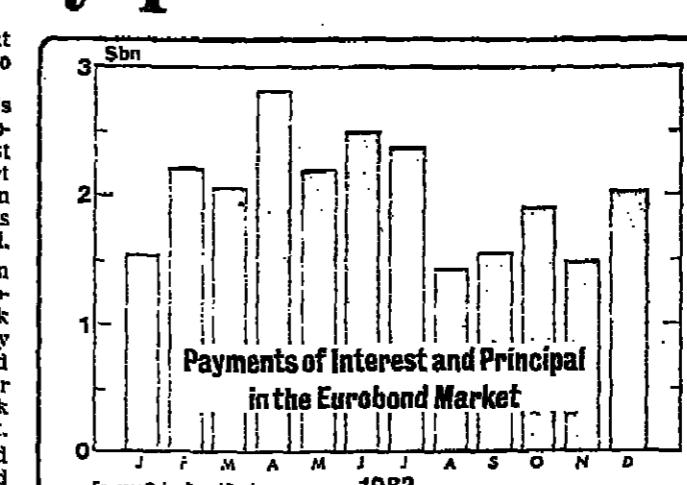
Unlike the Euro D-Mark and Swiss franc foreign bond markets, where optimism on interest rates led to week-on-week bond price rises, the Eurodollar sector saw prices of fixed-interest issues down by 1 to one point by Friday.

In tandem with the New York bond market, the Eurodollar sector became increasingly uncertain as the week progressed. Its lack of buoyancy was not helped by the appearance of some lower quality paper.

Among the less successful new issues last week was the \$60m five-year offer for Reynolds Metal through Orion, Dean Witter and Goldman, Sachs, despite a 15% per cent coupon and a discounted price of 98 (to yield 16.65 per cent).

The name is not well known in Europe and some in the market were concerned about the state of the metals business.

The issue was launched a week ago today, but the selling period had already ended by



Thursday and managers are reported to have been left with a sizeable portion of Reynolds paper unsold. By Friday, the bonds were trading at a discount of two per cent or more.

The Reynolds paper may yet draw retail investors with its coupon, but its Triple B-Singlet rating and its lack of popularity in a name-conscious market could pose problems given the current market.

Despite last week's nervous background, traders reported a fair amount of buying demand in the secondary market. A longer term optimism about the path of dollar interest rates was said to be bringing new funds into the Eurodollar sector as money was switched from short-term holdings into fixed interest bonds. This trend, if sustained, would be very encouraging for the market.

What Orion does not answer is the matter of how much of the refloat is actually reinvested. Nonetheless, months such as April (see chart) look rather interesting for new issue managers.

Today's primary market, meanwhile, is seeing some of the more unusual deals of this year. The market's most talked-about issue slightly underperformed expectations late last

week—AT & T's 14% per cent paper traded in the \$94 to \$9 range after earlier hopes that it would hold at a more impressive \$94-plus in the aftermarket.

The Kingdom of Spain's 15% per cent debut issue exceeded initial expectations, however, improving from its soggy reception to sell rather better late last week.

Europe's bond markets are seeing some welcome innovation in the Japanese convertible sector. Given a delicate Tokyo equity market and an even more delicate convertible bond market, Japanese borrowers in the Eurodollar and Swiss franc sector offered proof last week that they have learned the lessons of last summer.

Kajima Corporation is in the market to raise \$30m with a 15-year paper led by Morgan Stanley and Daiwa. The paper carries a 5% per cent indicated coupon plus a genuinely constructive sweetener, a "put option" that enables the bondholder to redeem at the end of the third year at 115.75 per cent. Not only does this provide protection for the investor, but it means that at, say, a purchase price of 98, the effective yield to three-year redemption is a healthy 11.4% per cent.

This "put" technique, being used in Switzerland, is a well-known method of protection. One convertibles expert described it as "an interesting degree of realism" and hoped all new convertible issues would be equipped with put options.

Alan Friedman

## CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS							
A. T. & T. <sup>†</sup>	400	1989	7	14½	100	CSFB	14.250
Transcanada Pipelines <sup>†</sup>	100	1992	2.8	16	100	UBS Secs., Salomon Bros.	14.250
Philippine Devt. Bank <sup>†‡</sup>	30	1990	7.3	6½*	100	Lloyds Bank Int'l., Fuji Int'l., Fin.	6.500*
Spain	100	1987	5	*	*	CSFB	
Reynolds Metal <sup>†</sup>	60	1987	5	16½	99½	Orion Royal, Dean Witter, Reynolds, Goldman Sachs	16.455
Pennzoil <sup>†</sup>	75	1990	8	15½	99½	Merrill Lynch	15.360
Ireland <sup>†‡</sup>	100	1989	7	5½*	100	Sumitomo Realty <sup>†§</sup> , Philip Morris	6.750
Gulf Canada <sup>†</sup>	100	1992	10	14½	100	Paribas, Nat. Bank of Abu Dhabi	5.500*
Wells Fargo <sup>†</sup>	75	1987	5	15	100	Morgan Grenfell	14.750
Kajima Corp. <sup>§</sup>	30	1997	15	*	100	Morgan Stanley, Daiwa Secs.	15.000
Erste Ost. Spar-Casse <sup>†‡</sup>	30	1992	10	5½*	100	Orion Royal Bank	5.250*
ECSC <sup>†</sup>	50	1987	5	14½	99½	European Banking Co.	14.860
Credit Lyonnaise <sup>†‡</sup>	250	1997	15	5½*	100	CSFB, Credit Lyonnais	5.250*
Fluor Corp. <sup>†</sup>	50	1984 Sept. 2 <sup>‡</sup>	13½	99½	100	Morgan Guaranty	13.272
D-MARKS							
Ferrovie <sup>†</sup>	150	1987	5	10½	99½	Commerzbank, West LB	10.700
Gaz de France <sup>†</sup>	100	1992	10	9½	100	Deutsche Bank	9.625
Sweden <sup>†</sup>	125	1992	10	9½	100	Deutsche Bank	9.750
Sweden <sup>†‡</sup>	75	1988	6	9½	100	Deutsche Bank	9.750
SWISS FRANCS							
Swed. Export Credit <sup>†</sup>	55	1992	—	7½	100½	Soditic, Chase Man. Bank (Suisse), Morgan Stanley SA	7.680
Occidental Petroleum <sup>†</sup>	100	1992	—	7½	100	SBC	7.750
Sumitomo Realty <sup>†§</sup>	40	1987	—	6½	100	CS	6.750
Philip Morris	100	1992	—	6½	100	UBS	6.625
Daijal Chemical <sup>†§</sup>	30	1987	—	*	100	UBS	
Daiwa House Ind. <sup>†§</sup>	40	1987	—	6½	100	UBS	6.750
Fletcher Challenge <sup>†§</sup>	75	1988	—	7½	100	UBS	7.375
ESCOM <sup>†§</sup>	30	1985	—	8½	100	UBS	8.250
Misawa Homes <sup>†§</sup>	40	1987	—	6½	100	CS	6.750
STERLING							
Soc. de Developpement Rgl. 30	1992	5½	*	*	*	SG Warburg	*
YEN							
Japan Devt. Bank <sup>†</sup>	12.5bn	1987	5	8	100	Nomura Secs., Morgan Guaranty	8.000
TVO (Finland) <sup>†§</sup>	10bn	1994	10.32	8.6	99.85	Yamaichi Secs.	8.806

U.S. \$150,000,000

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GROUPEMENT DES BAN

## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## U.S. BONDS

## Doubts over economy and money supply cut into recovery

THE U.S. bond market rally ran out of steam last week. And it could have trouble raising its head again after the sharp \$3.4bn increase in the money supply announced on Friday night.

Bond prices were down about three points from their high points of the week and short-term interest rates were up about a half of 1 per cent. Some of the weakness had to do with worries about the money supply, which turned out to be well founded, and analysts expect seasonal pressures to keep M1, the main measure, up for a while. In turn, this may force the Federal Reserve to keep a firm hand on the tiller. M1 is still running above target.

The market found it hard to maintain its momentum when the Fed funds rate hung stubbornly in the 14.5 per cent area and the Fed itself showed little inclination to bring it down. With such high funding costs traders had trouble financing positions in the long Treasury bond market where yields are in the 13 to 14 per cent range. Since Wall Street had stocked up heavily on bonds in the rally the market was vulnerable to a sell-off.

Upward pressure on the Fed funds rate was a reflection partly of concern about the money supply. But short-term borrowing continues at a surprisingly strong level and bank loans were up again last week. But this is not a sign of incipient economic recovery so much as of the distress of cash-starved companies.

The retreat wiped out about a third of the recent rally. The long Treasury bond, which traded as low as 98 in the bear market last month, gained about 10 per cent in value to 105 at the height of the rally and closed last week around 102.

Although the collapse of the stock market reflects deep gloom about the economic out-

look, some people in the bond market claim to detect a glimmer at the end of the tunnel. But this was bad news because it suggests that credit demand could pick up again. Retail sales were surprisingly strong in February and the excellent inflation figures show that cost pressures must be easing. The economic picture could get a little clearer tomorrow when the latest figures on industrial production and home building are released.

The recent decline in long-term interest rates has also unleashed the expected avalanche of new borrowing. IBM, Xerox, Corning Glass Works, Occidental Petroleum, General Foods and Household Finance were among the big corporate names who came to market. IBM and Xerox both issued 12-year variable rate notes callable every three years and underwriters Salomon Brothers claimed this flexibility gave them an extra appeal which served a few basis points in cost.

Borrowers on the calendar include Amex and Sears Roebuck, both of whom plan original issue discount bonds. American Express Credit, Aetna Stores, Citicorp and Armaco, the big steel company, The Treasury is also due to sell heavy issues of one- and two-year notes this week on top of its regular Treasury Bill auctions.

**David Lascelles**

## U.S. INTEREST RATES (%)

	Week to Mar 12	Mar 5
Fed. funds wky. av.	14.00	14.00
1-month T-bills	12.84	11.50
3-month CD .....	14.00	13.90
10-year Treas. bonds	13.65	13.24
AAA Util. ....	15.88	15.83
AA Industrial .....	15.88	15.00

**Safeway sees foreign growth**

BY OUR FINANCIAL STAFF

MEXICO and the Middle East have been chosen as prime areas for the expansion of its foreign operations by Safeway Stores, the California-based supermarket group which holds the leading place in the U.S. industry. In 1981, Safe-

way suffered a 4 per cent fall in earnings to \$114.6m despite a 9.8 per cent gain in sales. Foreign operations — in Germany, Canada, the UK and Australia — contributed "a greater percentage" of earnings in 1981.

● TRICENTROL OILS has ap-

## Mixed reception for new U.S. securities rule

BY OUR NEW YORK CORRESPONDENT

A CONTROVERSIAL new SEC rule comes into effect this week which professionals on Wall Street say could have an impact on both the U.S. capital markets and the Euromarket. Called Rule 415, it relieves most issuers of securities of the costly and time consuming need to register separately with the SEC every time they come to market. Instead, they can make a "shelf registration" which is good for several issues over two years.

This means borrowers will be able to dart into the market at a moment's notice to take advantage of favourable trends — which can be few and far between in these volatile times. But it also means that borrowers need not go to the trouble and expense of hiring an underwriting team. Instead they can sell the securities directly to whichever investment firm is willing to take them.

But the rule has caused a rumpus on Wall Street. Recognising this, the SEC has instituted it for a trial period of

only nine months, and limited it to about 2,000 of the most traded corporations in the U.S.

Opponents are mostly the old-line corporate finance houses like Morgan Stanley, who claim it will disrupt the financial market and sharpen risk.

By contrast, the rule has been welcomed by the retail investment houses who have good distribution systems, and will be able to buy up complete deals and funnel them straight through to retail customers.

But while Rule 415 could unsettle the markets until they get used to it, it may also draw some business from the Euromarkets whose freedom from SEC regulation has been a big plus. In its latest monthly survey, Morgan Guaranty, the large New York bank, says that the SEC's accelerated procedures are "cutting down the speed advantage of issuants in the Eurobond market... This could work in favour of U.S. issues in the future."

## TransCanada cash for Dome

DOME PETROLEUM, the largest gas producer in Canada following its takeover of Hudson's Bay Oil and Gas, will be a major beneficiary from TransCanada Pipelines' plan to make special cash payments this year to gas producers in exchange for suspension of its take-or-pay obligations under existing contracts. Robert Gibbons reports from Montreal.

Analysts expect that Dome would get about C\$200m (US\$165m) of the total C\$1.3bn TransCanada expects to pay out this year. Two other large producers, Shell Canada and Gulf Canada, would get around \$100m each.

The move by TransCanada will put more pressure on the National Energy Board to authorize more exports.

## N. American demand helps RVI

RENAULT VEHICLES Industrials (RVI), the truck manufacturing unit of the State-controlled Renault motor vehicle group, announced that its export sales rose by 23.3 per cent last year to FF 4.9bn (US\$605m).

It attributed the strong gain in exports — 40 per cent of the subsidiary's total 1981 sales — to a sharp increase in demand in North America, where it has a marketing agreement with Mack Trucks.

Deliveries to North America soared by 52 per cent last year to 3,798 trucks, while deliveries to Latin America, Asia and Pacific regions rose 54 per cent to 1,161 vehicles.

Deliveries to Africa, traditionally RVI's strongest export market, rose 18.4 per cent to 6,106 units. However, the company reported that export deliveries to other European countries fell 22 per cent to 4,240 trucks.

Last week, Renault said that RVI stands to lose about FF 400m in 1982 because of the Arab boycott imposed at the end of last year. The division is likely to post a FF 100m loss for 1981. AP-DJ

## Citicorp modifies strategy in Europe

BY DAVID LASCELLES IN NEW YORK

CITICORP, New York's largest banking group, suffered a loss on its European business last year and ran down its assets there. This marked a reversal of the banks' previous record of profitability and steady asset growth. Citicorp said it was due to funding problems and a shift in business strategy.

According to the bank's annual report released last week, total revenue in Europe was \$540m, down from \$625m in 1980 and \$655m the year before that. The bank made a loss before tax and securities transactions of \$27m, compared to a profit of \$24m and \$140m in 1980 and 1979 respectively. Operating results showed a loss of \$3m, compared to profits of \$26m and \$29m in the two previous years.

Citicorp said the losses occurred mainly in the first half of the year and were a continuation of the funding problems it had in 1980. That year, Citicorp misread the course of interest rates and found itself having to fund low-yielding loans with expensive short term money. In most other parts of the world, though, Citicorp's revenue, earnings and assets increased, with Brazil accounting for the largest single share, about 4 per cent of total foreign assets. But overall, Citicorp continued its retreat into the home market, where it has set its long-term goals. North America accounted for 46 per cent of income, compared with as little as 21 per cent at the height of the bank's foreign expansion in 1977.

● LLOYD'S REGISTER OF SHIPPIING has divided its Northern Orient Region into two administration areas: Japan and Central Orient (China, Hong Kong, Korea, and Taiwan). Mr H. MacNeill, formerly principal surveyor for the Northern Orient, has been appointed senior principal surveyor for the Philippines. Mr D. J. Morris, principal surveyor for Japan, has been transferred from headquarters to Tokyo as principal surveyor, technical services division. He succeeds Mr J. H. Yates, who has been transferred to the UK after 10 years in the Northern Orient. Mr H. MacNeill, who will continue to be responsible for China, Hong Kong, Korea and the Philippines, has been designated senior principal surveyor for the Central Orient. Mr J. I. Mathewson, chief representative and senior principal surveyor for the Northern Orient, has been re-appointed to the UK, where he will assume responsibilities as regional manager for the West Midlands and Northern Ireland. He will be succeeded Mr A. Jameson, who is retiring at the end of March.

## Senior posts at Allegheny International

pointed Mr Donald E. Foulkes as vice-president and division manager, Canadian and Northern U.S. operations, based at the Calgary office. He was previously executive vice-president of Teknika Resource Development.

● Mr E. F. Herbert has been appointed an assistant general manager of CSR, Sydney, from April 1. He will succeed Mr A. J. Oliver as chief financial officer when Mr Oliver reaches retirement age in November.

● Mr Howard R. Truss has joined THE WESTERN UNION TELEGRAPH COMPANY, the principal subsidiary of Western Union Corporation, as vice-president commercial communications systems.

● IU INTERNATIONAL, Philadelphia, states that Mr John Gilray Christy will become chairman in addition to president and chief executive officer following the May 5 annual meeting. Mr John M. Seabrook, the present chairman for 13 years, plans to retire at that time. He will remain a director, and will become chairman of the executive committee of the board. A number of other executive changes will be made.

Mr John Jackson, currently chairman of the executive committee, will become vice-chairman and remain a director. Mr Robert F. Calman, vice-chairman and chief financial officer, was director of corporate communications. During the 1980 general election campaign, he was granted a leave of absence from his company to serve as a deputy press secretary to President Reagan.

● SCANDINAVIAN BANK GROUP has appointed Mr Kristen Holst as its senior regional representative for Asia-Pacific and as managing director of Scandinavian Far East in Hong Kong. Mr Holst previously worked for the Irving Trust Company and the Bank of California before managing the operations of a Danish bank in the U.S.

● Mr Sheldon Harrison, Mr Dennis D. Papageorge and Mr Gregory D. Spurr Jr. have been elected to the Board of NEW YORK and Newton P. S. Merrill has been elected an executive vice-chairman. Two new directors were named: Mr Juan L. Elez, director president of Banco Nacional de Mexico, SA, and Mr Willem E. Scherpenhuizen Rom, chairman of the supervisory board of Nederlandse Middenstandsbank NV.

● GOULD INC., Chicago, has appointed Mr Matt Lawson as director of investor relations. He succeeds Mr John W. Gannon, who has been named manager, applications business for Gould's SEL computer systems division in Fort Lauderdale, Florida. Mr Lawson joins Gould from Computer Sciences Corporation in El Segundo, California, where he was director of corporate communications. During the 1980 general election campaign, he was granted a leave of absence from his company to serve as a deputy press secretary to President Reagan.

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Roderick Oram, recently in Toronto, reports on the way the world's largest nickel producer approaches the future after writing off four years profits in one

## Obstacles for Inco on return to base

**SO RICH** is the main ore body of Inco, the world's largest nickel producer, that the company can prosper in the 1980s despite costly mistakes made in the 1970s.

The errors, compounded by such misfortunes as the rise in oil prices, came home to roost in the fourth quarter of 1981 when Inco took write-offs of US\$245m on its ill-fated diversification into ESB, the U.S. battery producer, and \$220m on its investment in a Guatemalan nickel mining project.

This produced a net loss last year of US\$497.5m, compared with a net profit of \$193.2m in 1980. Sales from continuing operations fell to \$1.9bn, from \$2.2bn.

Despite its surviving the red ink in tolerable financial shape, the question persists as to whether the Toronto-based Inco will be able fully to capitalise on the next nickel boom, expected by mid-decade. It will not, then, have full use of its best ore body, because of Ontario anti-pollution regulations.

Inco was founded to exploit the world's lowest cost and largest nickel ore body at Sudbury, northern Ontario. Even after 80 years of mining, the company has yet fully to delineate the body, which is its main reserve.

Coupled with other properties, its Canadian proven and provable reserves still stand at more than 500m tonnes of ore, roughly enough for 40 years of mining.

All, however, is far from perfect. The Sudbury operation is crucially checked by the pollution regulations imposed by the provincial Government and has a history of long, bitter strikes reflecting poor labour-management relations.

Armed with the Sudbury body, Inco was the world's pioneering nickel producer and long the dominant one, retaining up to 70 per cent of the market as late as the 1960s. Of recent years its share has been about 30 per cent.

It had an autocratic relationship with its customers and was unable, or unwilling, to expand production fast enough to satisfy steadily rising demand. Thus prices rose, attracting new competitors, some of which were government subsidised.

Inco responded in the early 1970s to this loss of market share by spending more than US\$1bn, much of it borrowed, to develop Guatemalan and Indonesian ore bodies as its first foreign mining operations. Mr Charles Baird since April, 1980, the chief executive, and at the earlier time the chief financial officer, says the decision was based on several factors. In

particular, the Sudbury body was being exploited too rapidly and the company wanted to diversify supplies, particularly with an ore body, such as the Indonesian, close to Japan, the fastest growing market.

Inco based its expansion plan on its forecast that nickel demand would be as much as double in the 1970s. In the event it rose from 1.05bn pounds in

Indonesia's cost structure is better because 50 per cent of its power is supplied by a company-owned hydro-electric dam. Even so, it is operating only one of three furnaces at the moment because of sufficient supplies from lower cost operations.

Inco's nickel production operated last year at an average of 66 per cent of its

move quickly. Existing debt of \$1.3bn is the hangover from the 1970s expansion and Mr Baird sees its reduction as the top priority. At year end its debt: equity ratio was 45:55. Inco, it is evident, will not have its largest and lowest cost ore body operating at full capacity when the next boom comes.

Labour relations could be another problem when the Sud-

bury miners' contract expires in May. The pattern has been a long strike every third contract, with minor trouble in between.

"It's not a record of which I'm particularly proud," Mr Baird says. There is "blame enough for both sides."

The last long strike was in 1978-79, during negotiations for the current contract, but trouble enough could brew to change the strike pattern for the worse.

The company wants to cut 850 of 10,800 Sudbury blue collar jobs—many by early retirement or voluntary redundancy—because of depressed demand.

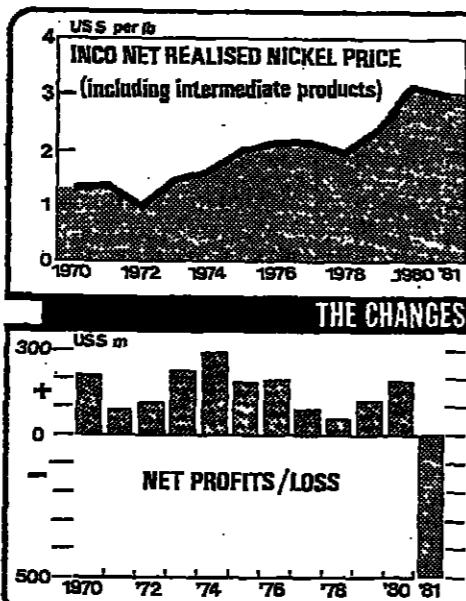
This comes only months before a crucial election of local union leaders in which candidates are likely to resort to the traditional topic of who can talk toughest to management.

Bad feelings often run high in Sudbury, which was established to serve Inco's mine.

Some industrial diversification means that Inco is no longer the sole employer but it is still a pervasive presence.

Mr Baird is optimistic. He believes the company has developed a better understanding with the union, the United Steelworkers, and its members since the last strike.

Inco's labour troubles can not be explained entirely by the tensions of small and relatively



1970 to peaks of around 1.4bn pounds in 1974 and 1979 before slipping in 1981 back to near the 1970 level.

The U.S. market was already flattening out when Inco made its forecast. Western Europe was showing signs of going the same way and Japan has since started to follow suit.

Nickel's primary use is an ingredient for alloy steels. Not only has steel demand in the Western world been weak, but low alloy steels have taken a larger share.

Oil price rises had a particular impact on Inco because the Guatemalan and Indonesian bodies are lateritic ores, which smelt require more than one-and-a-half times the energy of Canadian sulphide ores.

The Guatemalan project came on stream in 1979 and needed a nickel price of US\$.5 per lb to generate a 15 per cent return on equity. Break-even point now the investment has been written off is at a price about 10 per cent higher than the \$2.80 per lb Inco was averaging in the fourth quarter of last year.

Given the costs of operating in Guatemala, depressed prices and demand for nickel and excess industry capacity, Inco felt it had no alternative but to mothball the plant.

capacity of about 500m lb a year. At this low level and a price of \$2.80 a lb the company incurred losses of \$40.6m on continuing operations in the final period of last year.

Any improvement in prices or demand feeds very rapidly into the company's net earnings. The upturn could begin late this year but is not likely to hit full stride before the middle of the decade.

Although Inco has plenty of spare capacity to meet such demand, its Sudbury operations are being squeezed ever tighter by environmental constraints. The Sudbury smelter's capacity is 340m lb a year but the provincial government's sulphur dioxide emission rules limit production to 280m lb.

Inco is testing new smelting methods to cope with the steadily tightening rules. It is taking a slow and cautious approach and will not make a decision on Sudbury until the end of this year at the earliest.

Either rebuilding the existing refinery or starting from scratch would be expensive and time consuming. Mr Baird says the cost could run up to \$500m, although some Inco watchers put it twice as high.

It is clear from Inco's 1981 balance sheet that it does not have the financial resources to sustain a limited amount of advertising space available each month. The company is interested in taking advantage of this offer; please contact:

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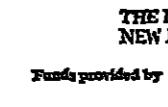
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December, 1981

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U.S. \$75,000,000

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15th March, 1982

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March 15, 1982



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## Companies and Markets

## WORLD STOCK MARKETS

## NEW YORK

1981-2 High	Low	Stock	Mar. 12	1981-2 High	Low	Stock	Mar. 12	1981-2 High	Low	Stock	Mar. 12
513.	525.	AFC Industries...	321	414.	324.	Columbia Pict...	291	64.	514.	MGM	165
252.	255.	AM Int'l...	320	54.	334.	Columbia Pictures...	424	77.	77.	Schlitz Brew...	113
167.	172.	AM Int'l...	124	17.	20.	Commodore Eng...	204	171.	172.	Schluembe...	423
184.	192.	AM Int'l...	124	40.	41.	Cookson Indus...	104	50.	50.	SCM	213
374.	375.	AM Int'l...	124	17.	18.	Corporation Fin...	204	64.	64.	Scott Paper...	197
512.	516.	AM Int'l...	124	17.	18.	Grayhound...	157	102.	102.	Southern Pac...	114
511.	516.	AM Int'l...	124	67.	43.	Gruuman...	214	407.	74.	Standard Merch...	151
204.	217.	AM Int'l...	124	14.	14.	Gulf & Western...	15	14.	10.	Sealed Power...	204
445.	174.	Acme Cleve...	224	114.	114.	Gulf Oil...	277	50.	50.	Sequoia Corp...	151
353.	355.	Acme Oil & Gas...	157	261.	261.	Hallibut...	264	56.	56.	Shawmut	101
471.	472.	Acme Life & Cas...	224	357.	357.	Halliburton...	254	50.	50.	Siemens	124
95.	96.	Abmerson (H.F.)...	108	32.	32.	Hammilton Fpr...	252	184.	184.	Simco	124
451.	512.	Air Prod & Chem...	318	107.	107.	Hanleman...	11	20.	10.	Skoda	124
36.	36.	Air Prod & Chem...	318	107.	107.	Hanna Mfg...	104	14.	14.	Skoda Plastics...	124
155.	155.	Airzona...	232	55.	55.	Hartigan...	197	14.	14.	Space Pac...	124
101.	101.	Airzona...	232	55.	55.	Hausey...	11	20.	10.	Space Pac...	124
152.	152.	Alberto-Cul...	181	244.	244.	Hawthorne...	245	14.	14.	Spectra Pac...	124
251.	251.	Albertson's...	271	181.	181.	Hawthorne...	245	14.	14.	Spitzer	124
181.	181.	Alcan Aluminum...	181	3.	3.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
39.	39.	Alco Standard...	181	209.	208.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
54.	54.	Alchemey Int'l...	204	401.	401.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
591.	591.	Allied Corp...	332	19.	19.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
307.	307.	Allied Stores...	281	621.	621.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
351.	351.	Allis-Chalmers...	181	244.	244.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
124.	124.	Allis-Chalmers...	181	244.	244.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
316.	316.	Allis-Chalmers...	181	244.	244.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
871.	871.	Allco...	241	114.	114.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
514.	514.	Alm. Sugar...	181	244.	244.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
67.	67.	Almax...	181	244.	244.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
21.	21.	Amchad Corp...	171	472.	472.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
21.	21.	Am. Airlines...	127	416.	416.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
45.	45.	Am. Broadcast...	291	47.	47.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
47.	47.	Am. Can...	271	202.	202.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
16.	16.	Am. Elect. Powr...	171	52.	52.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
54.	54.	Am. Express...	441	57.	57.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
45.	45.	Am. Gen. Insur...	401	121.	121.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
37.	37.	Am. Home Prod...	241	331.	331.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
507.	507.	Am. Hosp. Suppl...	381	54.	54.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
481.	481.	Am. Medica Int'l...	181	65.	65.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
42.	42.	Am. Nat. Resour...	321	47.	47.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
717.	717.	Am. Petfin...	541	412.	412.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
434.	434.	Am. Petfin...	541	412.	412.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
316.	316.	Am. Petfin...	541	412.	412.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
871.	871.	Am. Petfin...	541	412.	412.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
45.	45.	Am. Standard...	251	251.	251.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
355.	355.	Am. Tel & Tel...	57.	18.	18.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
614.	614.	Amtek Inc...	261	124.	124.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
255.	255.	Amtek Inc...	261	124.	124.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
204.	204.	Amtek Inc...	261	124.	124.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
254.	254.	Amtek Inc...	261	124.	124.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
255.	255.	Amtek Inc...	261	124.	124.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
49.	49.	Amtek Int'l...	261	124.	124.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
20.	20.	Anchors Hock...	161	20.	20.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
45.	45.	Andersen Daniele...	221	65.	65.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
415.	415.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
121.	121.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
122.	122.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
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126.	126.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
127.	127.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
128.	128.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
129.	129.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
130.	130.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
131.	131.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
132.	132.	Armstrong Ck...	142	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
175.	175.	Armours Orl...	71	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
481.	481.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
491.	491.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
471.	471.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
472.	472.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124
473.	473.	Arco...	221	55.	55.	Hawthorne...	245	14.	14.	St. Regis Pac...	124

## INSURANCE

# National Insurance move brings relief

BY ERIC SHORT

THE LIFE-assurance industry heaved a sigh of relief when Mr Norman Fowler, Social Services Secretary, said the statement on National Insurance contributions would be lowered from April 1983 to 6 per cent, from 7 per cent. It had feared a much bigger cut that could have had a severe impact on pension business transacted.

The operation of the state pension scheme in its current form is complex enough but its interaction with the private sector is most complicated.

Essentially the state scheme provides two layers of pension. One is the basic flat-rate pension. The other is an earnings-related pension on top. This is related to earnings since the start of the scheme in April 1978.

Employers can opt out of the second tier and provide earnings-related pensions from their company pension schemes. In return employees and employers pay reduced National Insurance contributions, representing the average cost of providing the equivalent earnings-related pension, known as the Guaranteed Minimum Pension (GMP).

The terms under which employers continue to contract out of the state scheme are reviewed every five years. A clear 12 months' notice is given of new terms. Hence the Government has to pass legislation by April 5, 1982, for it to be effective from April 1983.

The pensions industry knew that the National Insurance reduction would be lower from April 1983, simply because the average period in which to provide the GMPs lengthens. So the discussion between the Government and the pensions industry has been over the amount of the reduction.

The present terms were reached after long, hard bargaining with the then Labour Government. This resulted in the present 7 per cent reduction—3½ per cent for employees and 4½ per cent for employers. Under the same assumptions the combined rate should have come down to 6½ per cent from April 1983.

The life-assurance industry was very much involved in these negotiations, being one of the main providers of pension schemes and pension-investment management.

The pension consultants and the life companies themselves did such a good job selling private pensions in the run up to April 1978, that more than

20,000 employers took more than 10m employees out of the state scheme. This was far more than expected.

Life companies saw their pension revenue in 1978 and 1979 jump by as much as 100 per cent for some companies.

The Government Actuary had a hard look, however, at the current terms. He concluded they were somewhat generous to the private sector. He calculated that a reduction of 6 per cent would be a more realistic reduction from 1983.

The pension industry disagreed with his conclusions. It said three or four years was far too short a period over which to change the terms.

In the end Mr Fowler made a compromise reduction to 6½ per cent. He said he did not wish to inflict too large a burden on small employers and companies with a high proportion of elderly or female employees.

The life assurance industry, through the Life Offices Association, feels the 6½ per cent figure is a reasonable compromise and that almost all employers are likely to continue to remain contracted-out.

There is little danger of life companies having to realise investments so that their clients can pay to go back into the state scheme. Equally important, they do not face the massive administrative task such action would entail.

This pragmatic attitude was in contrast to that of the National Association of Pension Funds. This association deplored the Government's action and felt let down with anything less than 6½ per cent. It feels every employer will have to reconsider his position with a 6½ per cent rebate.

The pensions industry is unanimous, however, in opposing the other change in the contracting-out terms relating to the cost formula for buying back into the state scheme.

The present terms have proved very generous to employers, offering them buy-back on cheap terms. This arises because interest rates have remained far above the average level assumed by the Government Actuary in his formula.

The industry accepts some change is needed but not the radical increase in costs proposed by Mr Fowler. The Occupational Pension Schemes Joint Working Group is seeking an urgent meeting with him at which it will put forward an alternative buy-back formula.

# Base Rate Change BANK OF BARODA

Bank of Baroda announce that, for balances in their books on and after 15th March, 1982 and until further notice their Base Rate for lending is 13% per annum. The deposit rate on all monies subject to seven days' notice of withdrawal is 10% per annum.

U.S.\$30,000,000

SUMITOMO HEAVY INDUSTRIES, LTD.  
(Incorporated with limited liability in Japan)

Guaranteed Floating Rate Notes Due 1984



Unconditionally guaranteed as to payment of principal and interest by

THE SUMITOMO BANK, LIMITED

(Incorporated with limited liability in Japan)

In accordance with the provisions of the Notes and Agent Bank Agreement between Sumitomo Heavy Industries, Ltd. and The Sumitomo Bank Limited and Citibank, N.A., dated 5th September, 1979, notice is hereby given that the Rate of Interest has been fixed at 15½% p.a. and that the interest payable on the relevant Interest Payment Date, 16th June, 1982, against Coupon No. 11 in respect of U.S.\$25,000 nominal amount of the Notes will be U.S.\$362.33.

15th March, 1982  
By: Citibank, N.A., London, Agent Bank

CITIBANK

M. J. H. Nightingale &amp; Co. Limited

27/28 Lovett Lane London EC3R 8EB Telephone 01-621 1212

		Change	Gross Yield	Fully Taxed	P/E
2,000's capitalisation	Company	Prices on week div.(p.)	%	Actual taxed	
1,253 Ass. Brit. Ind. CULS.	125 +1 102.79	4.7	5.4	11.6	18.0
4,226 Argyllrock & Rhodes...	73 +1 43.86	4.3	5.6	8.5	
1,125 British Hill	45 +1 97.49	4.9	5.7	11.8	
1,238 CCL 10.7% Conv. Prfd	107 +2 15.7	14.7	15.4	6.1	
5,030 Deborah Services	55 -1 8.4	5.0	11.5	23.7	
4,079 Frank Horsell	52 -1 8.4	8.0	4.1	7.8	
980 George Fox	52 -1 —	—	—	—	
1,157 H. Precision Castings	102 +1 7.3	7.8	6.5	10.2	
2,016 Isle Conv. Prfd.	103 +3 15.7	14.4	5.1	7.0	
2,478 Jackson Group	88 +2 7.0	7.0	5.1	7.0	
16,898 James Burrough	112 +2 7.7	7.7	5.2	10.4	
2,581 Robert Jenkins	63 +3 31.3	12.4	3.5	8.9	
2,183 Simeon "A"	150 +1 5.3	5.5	8.5	8.9	
2,883 Torday and Catella	132 +1 10.7	8.7	5.1	9.5	
2,157 Twinkell Ord.	78 +1 15.0	15.0	7.0	7.6	
3,815 Union Holdings	27 +1 3.0	2.0	4.5	7.6	
8,780 W. S. Yeates	226 +1 13.1	5.3	4.3	8.7	

Prices now available on Prestel page 48148.

## APPOINTMENTS

## Stuart Graham becomes ICCH chairman

Mr Stuart Graham, who is retiring as group chief executive of Midland Bank at the end of next month, has become chairman of the INTERNATIONAL COMMODITIES CLEARING HOUSE (ICCH), following its acquisition by a consortium of banks. The ICCH clears contracts on the London futures markets and guarantees their performance to its clearing members. It is owned by Barclays Bank, Lloyds Bank, Midland Bank, National Westminster Bank, Williams and Glyn's Bank and Standard Chartered Bank.

Mr Alan Isaacs has been appointed managing director of HILLCROFT PRECISION INSTRUMENTATION. Mr Alan Wyke has become chairman and chief executive of AXELER. He is also managing director of the Cumberland Pencil Company and chief executive of Ofrex Engineering and Rexel (Ireland) and a director of the company's Australian subsidiaries and of the holding company, the Ofrex Group. Mr A. G. Andrews, Ofrex Group chairman and chief executive, has joined the Rexel board. Mr R. D. Hill, managing director of South Wales-based Ofrex Engineering, has become a director of Ofrex, and in a reciprocal move, Rexel's administration director, Mr J. G. Headon, becomes a director of Ofrex Engineering. The Ofrex Group is part of the Gallaher Group.

Mr Robert J. Parry has been appointed business development director for the PILKINGTON ELECTRO-OPTICAL division—of which the major subsidiaries are Pilkington PE, St Asaph, and Barr and Stroud, Glasgow. He was previously managing director of Pilkington PE, and will be succeeded by Mr Tony Jones, previously production director. Mr Parry will retain his seat on the Pilkington PE and Barr and Stroud boards and continue to be responsible for Brangels—a security system company, Leen-shire—in electronics, and Hytron Products—fiber optics company, all of which are part of the Electro-Optical division. Mr Jones will be succeeded as production director of Pilkington PE by Mr A. McKendrick of Barr and Stroud. The vacant position of technical director at Pilkington PE will be filled by Mr J. Arthurs, previously a divisional manager at British Aerospace.

Mr Gerald Mowbray, previously works director of Sun Printers, has been appointed technical director of THE BRITISH GRAVURE CORPN.

Mr Donald W. Ford has been appointed director and chief executive of the TWT GROUP. His appointment follows the sudden death of Mr James Foulds who was due to retire.

Mr J. E. Sheehan has been appointed managing director of GRANTRIGHT.

Mr Terry Hurst has been appointed a member of the NATIONAL DOCK LABOUR BOARD. He will replace Mr Tom Cronin who has resigned. The appointment is for the remainder of their predecessor's period of appointment until July 31, 1982.

Mr Hurst is district officer of the Association of Clerical, Technical and Supervisory Staffs which is part of the Transport and General Workers' Union.

Mr Eric Gilliland, director of finance, THAMES WATER AUTHORITY, has decided to take early retirement from August 4, after 43 years' service in the public sector.

Mr D. J. C. ("Henry") Berens has appointed Mr Lionel Rolfe, who retires in April 1983, as senior partner and as a member of the board of partners of the international firm.

PLASTICISERS, Bradford, has appointed Mr Geoff Thornton as production director, and Mr Geoff Dorsett as sales director.

Mr Tony Derry has been appointed managing director of LONG JOHN INTERNATIONAL from April 1983. He is currently international director of Whyle and Mackay. Mr Ian Coombes who is currently vice chairman and managing director will hand over as managing director to Mr Derry later this year but will continue as vice chairman. At that time Mr Combs will be moving to Whitbread headquarters in a senior capacity.

GRUNDIG has named Mr Richard Pears as managing director of its UK company, GRUNDIG INTERNATIONAL, from May 1. Mr Peter P. Pfeiffer, managing director of Comet Group will succeed Mr Andre Baumes at Grundig. Mr Baumes is leaving Britain to take up his new responsibilities with Grundig France.

M. C. R. H. Bull has been appointed director, finance and planning of BICC INDUSTRIAL PRODUCTS, the division of the BICC Group responsible for electrical and electronic components. He has been succeeded as head of group financial analysis by Mr M. B. Cornish.

Lord Chalfont and Mr Neil R. Kennedy have been appointed non-executive directors of ZEUS SECURITY. Mr David John, Mr Jeremy Wetherell and Mrs Ingrid Stevenson have been appointed directors of Zeus Security.

Mr Peter Bonfield, director, marketing operations of ICI, has been appointed chairman of BARICOM COMPUTING SERVICES. Appointed as a director and deputy chairman is Mr Owen H. Rout, a general manager of Barclays Bank.

Mr Terry Macleod, at present deputy managing director of THE NATIONAL MAGAZINE COMPANY, has been appointed managing director from May 1. Rev. Marcus Morris, who has been managing director since 1983, will continue in a full-time capacity as deputy chairman. The chairman is Mr Frank A. Beaumont.

Mr Peter Bonfield, director, marketing operations of ICI, has been appointed chairman of BARICOM COMPUTING SERVICES. Appointed as a director and deputy chairman is Mr Owen H. Rout, a general manager of Barclays Bank.

## This week in Commons and Lords

TODAY

Commons: Conclusion of debate on the Budget. Motion on the Prevention of Terrorism (Temporary Provisions) Act 1976 (Contingence) Order.

Lords: Travel Concessions Bill. Committee. Local Government (Miscellaneous Provisions) Bill. Committee. Civil Aviation (Amendment) (No 2) Bill.

Select Committee—Energy: Subject: Combined Heat and Power. Witnesses: British Gas Corporation (Room 8, 4.30 pm).

Mr Donald W. Ford has been appointed director and chief executive of the TWT GROUP. His appointment follows the sudden death of Mr James Foulds who was due to retire.

TOMORROW

Commons: Consolidated Fund (No 2) Bill.

Lords: Legal Aid Bill. Committee. Civil Government (Scotland) Bill, third reading. Salmon Fisheries (Protection) Bill. Committee. Defer (Amendment) Bill. Committee. Debate on hard drug taking by the young in major cities.

Select Committee—Environment: Subject: Inquiry into methods of financing local government in the context of the Government's Green Paper (Cmnd 8449). Witnesses: Association of Metropolitan Authorities and Association of District Councils (Room 16, 4.00 pm).

Transport: Subject: Transportation in London. Witnesses: Rt Hon David Howell MP, Secretary of State for Transport, and officials (Room 17, 11.15 am).

Treasury and Civil Service Sub-Committee: Subject: The 1982 Budget and the Government's expenditure plans.

Welsh Affairs: Subject: Water Resources Bill.

MONDAY

Canning (C) Bill.

Carson (Ind. Resolutions) Bill.

Lester (Indemnity and the Components) Bill.

McLennan (Finance) Bill.

Transport (C) Bill.

Waterson (Cameron) Bill.

Barratt (Conviction and Fines) Bill.

Parliamentary (C) Bill.

Link House (Public Works) Bill.

Harrow (Prod. (Wholes)) Bill.

Yarrow (Conviction and Fines) Bill.

DIVIDEND & INTEREST PAYMENTS—Gulf Oil Corp. 1982 7pc.

ICI 1982 7pc.

BP 1982 7pc.

Standard Oil Co. 1982 7pc.

Monteiro (Int'l. Trade) 1982 7pc.

Montgomery Ward 1982 7pc.

McDonald (Int'l. Trade) 1982 7pc.

## MONEY MARKETS

BY COLIN MILLHAM

## Budgeting for a cut

A CUT of 1 per cent to 13 per cent in London clearing bank base rates last Thursday was in line with market expectations, although some optimists earlier in the week had been hoping for a 1 per cent reduction. There was little encouragement to be gained from events in the U.S., where interest rates were firm despite a larger than expected fall in the previous week's money supply.

The discount houses, intent on making up some of the ground lost last year, when interest rates not only failed to fall as much as hoped at the time of the previous Budget, but were eventually forced up by rising U.S. rates, preferred to borrow money at a slightly penal rate from the Bank of England rather than part with their high yielding paper.

For its part the Bank of Eng-

land was obviously concerned at the beginning of the week that the Chancellor's Tuesday Budget statement should not be preempted by too swift a cut in base rates.

Bills were offered to the authorities at levels well below previous official dealing rates, which if accepted on Monday morning would have been taken as a clear signal to cut base rates. The houses were not even keen to enter into bill repurchase agreements until March 31 at 13 per cent, preferring to borrow money from the authorities at 14 per cent to relieve the day-to-day shortage of credit. On the other hand the Bank of England was not being too unkind with its lending rates since overnight interbank money traded no lower than 14 per cent on Monday.

When the official dealing rates

were cut by up to 1 per cent on the day following the Budget there was still some hope of a reduction of 1 per cent in base rates. However, the clearing banks, with the approval of the authorities, decided that such a move would be imprudent, particularly with seven-day money still relatively firm at about 14-

14 per cent.

The market settled down to the new rate structure on Friday, as seven-day funds fell to around 13 per cent, and providing nothing untoward occurs in the near future there seems every chance that base rates will soon return to last summer's level of 12 per cent.

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## BANK OF ENGLAND TREASURY BILL TENDER

	March 12	March 5	March 12	March 5
Bills on offer...	£100m	£100m	Total accepted rate or discount...	12,4742%
Total applications...	£478.9m	£414.78m	Total allocated...	£100m
Minimum bid...	£26.85	£26.85	Average yield...	12,4650%
Allotment at minimum level...	87%	100%	Amount on offer at next tender...	£100m
				£100m

London-bid 1 bills mature in up to 14 days, band 2 bills 15 to 22 days, and band 3 bills 34 to 65 days. Rates quoted represent Bank of England buying or selling rates with the money market. In other centres rates are generally deposit rates in the domestic money market, and these respective changes during the week. Band 4 12½ per cent.

Approximate selling rates for one month Treasury bills 12½-13½ per cent; two months 12½-13½ per cent; three months 12½-13½ per cent; four months 12½-13½ per cent.

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Closing Bank Deposit Rate for sums at seven days' notice 10-10½ per cent. Closing Bank Base Rates for lending 13 per cent. Treasury Bills: Average tender rates of discount 12,4650% per cent.

Certificates of Tax Deposits (Series 5 110%) per cent from March 8. Deposits withdrawn for cash 11 per cent.

The fixing rates (Mar. 12) are the arithmetic means, rounded to the nearest one-tenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque National de Paris and Morgan Guaranty Trust.

Local authorities and finance houses seven days' notice others seven days fixed. Long-term local authority mortgage rates three years 13½ per cent; four years 13½ per cent; five years 13½ per cent; six years 13½ per cent.

Bank bill rates for four-month bank bills 12½-13½ per cent; four months trade bills 13½-14½ per cent.

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## AUTHORISED UNIT TRUSTS

Abey Unit Tr. Mgrs. (a)

American Growth Fund, Inc. 00000 5001

Amen. Units 00000 5001

General 00000 5001

Gilt &amp; Fixed Int. 00000 5001

Int'l. Fund 00000 5001

Worldwide Bond Fund 00000 5001

Inv. Tr. Fund 00000 5001

Inv. Fund 00000 5001

Alpha Horizons &amp; Res. Unit Tr. Mgrs. 00000 5001

45. Consell, London EC2V 4TJ 00000 5001

AHF Gilt Fund 00000 5001

195.2 195.2 195.2 195.2 195.2 195.2

Allied Number Ltd. (a) (g)

Hansra Re, Hatton Broadwood, Essex 00000 5001

Brentwood (22) 224/29 226/23

Affec. Inv. Fund 00000 5001

Brit. Inv. Fund 00000 5001

Elect. &amp; Ind. Inv. 00000 5001

Allied Capital Fund 00000 5001

Hansra Ass. Fund 00000 5001

Incomes Fund 00000 5001

High Yield Fund 00000 5001

High Income Fund 00000 5001

Govt. Secs. 00000 5001

International Fund 00000 5001

James Fund 00000 5001

Pacific Fund 00000 5001

Secs. Of Amer. 00000 5001

Specialist Funds 00000 5001

Smaller Co.'s Fund 00000 5001

Small Inv. Fund 00000 5001

Soc. Inv. Fund 00000 5001

Oversubscr. Fund 00000 5001

Excess. Pensions 00000 5001

Income. Excess 00000 5001

Int'l. Fund 00000 5001

Smaller Co. Excess 00000 5001

U.S.A. Excess 00000 5001

Amsterdam Unit Trust Managers Ltd. 00000 5001

Fidelity International Management Ltd. 00000 5001

20, Andover Lane, London EC4N 7AL 00000 5001

Anderson L.T. 00000 5001

73.0 73.0 73.0 73.0 73.0 73.0

Amsterdam Unit Trust Mgrs. Ltd. 00000 5001

1, Noble St., London EC2V 4JL 00000 5001

Int'l. Monthly Fund 00000 5001

London Inv. Fund 00000 5001

Int'l. Fund 00000 5001

Anthony Water Unit Tr. Mgrs. Ltd. 00000 5001

19, Wigdale St., London EC1Y 7HP 00000 5001

Water Gilt Fd. Inc. 00000 5001

Do. Accru. 00000 5001

Arithmet. Unit Tr. Mgrs. Ltd. 00000 5001

2, Queen St., London EC2V 1JY 00000 5001

Capital 00000 5001

(Accum.) 00000 5001

Commonly 00000 5001

(Accum.) 00000 5001

(10% Withdrawal) 00000 5001

Extra Income 00000 5001

Extra Income 00000 5001

(Accum.) 00000 5001

(Accum





Monday March 15 1982

## Sell-off may raise £700m

BY SUE CAMERON, CHEMICALS CORRESPONDENT

THE Government hopes to raise about £700m in the next financial year from asset sales—notably from the sale of the British Gas share in the Wytch Farm oilfield in Dorset and from floating of the British National Oil Corporation's North Sea exploration and production business.

The figure of £700m is given for the first time in the latest Financial Statement and Budget Report—the red book. It is widely believed that £700m could be a conservative estimate, however.

British Gas believes its 50 per cent stake in Wytch Farm is worth about £450m. And the sale of 51 per cent of BNOC's North Sea business is generally expected to raise between £600m and £700m—possibly

more if crude oil prices start to rise again.

In addition to the Wytch Farm sale and the BNOC flotation, the Government also proposes to sell off British Gas' North Sea oil interests and assets of the British Transport Docks Board.

The Government's expenditure plans, outlined in the latest blue book, show that ministers are thinking of raising the money from the BNOC sale in two separate tranches—half in the next financial year and half in 1982-83.

This would be one way to ensure that not too much money was taken out of the market in one go. It would also mean that income from asset sales in the 1982-83 financial year was lower than might otherwise have been expected.

The blue book stresses, however, that the "division of receipts between the two years is only an assumption". It says that no decision has yet been taken on whether the flotation of BNOC "will be on a partly paid or full paid basis or what the timing of the payments will be."

Arrangements for a two-tranche payment could give the Government more flexibility over the timing of the sale of BNOC—which is to be known as British when it becomes a private sector company.

Ministers might want to delay this as long as possible in the hope that crude prices will recover from their recent fall and so boost oil-sector share prices.

British Gas, which has been

told it must sell its 50 per cent share in Wytch Farm in spite of its reluctance to do so, has told the Commons Select Committee on Energy that it is "most unlikely that anything like the full value" of Wytch Farm will be achieved.

The corporation gave a number of reasons for its assertion that the £250m estimated value would not be reached but its chief fear was that bidders would not make sufficient recognition in their offers of the value of as yet unproven reserves.

British Gas has repeatedly stressed that one of the difficulties of selling an oil field is that the area may later be found to contain sizeable extra reserves. This means that a lucky purchaser could find himself with a bargain.

British Gas, which has been

## Talbot jobs fear over Iran deal

BY ARTHUR SMITH, MIDLAND CORRESPONDENT

UNION FEARS are mounting over the threat to nearly 2,000 jobs at Talbot's engine plant in Stoke, Coventry, posed by problems with the £150m a year deal to supply car kits to Iran.

Most of the Stoke labour force has been on short time since before Christmas. Iran's economic problems have prevented the country taking delivery of car kits stockpiled in the UK.

The breakdown of supplies is likely to be causing concern not only at Peugeot, Talbot's French parent, but also in Whitehall as the Iran order is one of the UK's biggest export contracts.

However, Talbot remained optimistic last night that a five-

year deal, which it claims is worth around £1bn, will be secured.

"We have a delegation in Iran at the moment. Negotiations are now into the third week and we are hopeful of success."

The Stoke plant, previously supplied the Scottish factory, which closed last year. It is now almost entirely dependent on Iran. All but 150 of the 2,050 manual workers are engaged on the contract.

Even the reduced pay the 900 Stoke workers are receiving under the Government's short time working compensation scheme could be threatened this week by a strike at the nearby Ryton assembly plant.

Talbot has laid off 1,400 Ryton workers because of a strike by 190 painters which has halted output of the Alpine, Solaris and Horizon models.

The company said the 150 Stoke workers supplying components to Ryton are likely to be made idle. Talbot says this would mean all workers at Stoke would lose their benefits under the Government's compensation scheme.

Paint shop workers may try to reverse the strike this week.

The stoppage comes just as Talbot is struggling to improve its lagging market share.

Unions and management have adopted entrenched positions in a dispute that centres on rest time allowed to painters in a four-week period while a backlog of cars is cleared.

Talbot claims a 40 per cent productivity improvement achieved at Ryton was crucial to the decision by Peugeot to commit £10m investment to assemble the Horizon car in the UK rather than France.

Mr Bill Lapworth, a Midlands divisional official of the Transport and General Workers' Union, complained last night that the company had taken advantage of the workforce. He said the walk-out by painters was prompted by low morale in the plant.

In the first two months of this year the company took only 3.3 per cent of the market compared with 3.32 per cent in the comparable period last year.

Other parts of the group's apparently traded profitably but profits were not at a satisfactory level.

Sir Michael has indicated also that he expects BL to break even at the trading-profit level next year and at the profit-before-tax level in 1984.

In 1980 the group's net loss included £139m of extraordinary items, mainly arising from the restructuring programme.

The size of the extraordinary losses will be about the same for 1981, a year in which BL closed the Senefac plant in Belgium, the Wellington foundry and the Canley, Coventry, engine plant.

The restructuring also involved a cut in the workforce from 121,000 to 97,000 although 4,000 of those involved companies sold off as going concerns.

A rough estimate indicates BL paid for 20,000 redundancies. At say, £3,000 each, that would have cost £60m.

Capital expenditure last year was about £300m, mainly on the LM10 medium-sized car programme. This is due to reach fruition this autumn when the first models leave.

A question to be answered on Friday is whether BL will take into the 1981 results the costs of closing Speke No. 2 plant (where Mini components were made).

**Edwardses  
'will see out  
contract  
at BL'**

By Kenneth Gooding,  
Motor Industry Correspondent

SIR MICHAEL EDWARDS, chairman of BL, will deny rumours he is to leave the company ahead of schedule when he announces the group's financial results for 1981 on Friday. Sir Michael will remain until his contract expires at the end of this year.

He can be expected, however, to throw little light on who might succeed him or on the way BL might be restructured after his departure. He can evade answering questions on this issue by saying it is up to the Government to decide.

Whitehall thinking seems to be that the various divisions should be given even more autonomy and that the new chairman should play less of a public role than Sir Michael has done.

There are indications that BL's net loss for 1981 was about £500m, below the record £535.5m of the previous year.

Last year the cars division improved its performance substantially, at the trading level by £100m to show a marginal

The benefits of the car division's improvements were wiped out, however, by the problem in the truck and bus operations. These operations were hit by the severe fall in total UK demand and the difficulties of exporting against an overvalued pound. The trading loss of the truck and bus group might have jumped from £47m to about £80m.

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## THE LEX COLUMN

# Cheap rate call for Ma Bell

The Euromarket debut of AT & T with a \$400m offering on very firm terms says as much about the present shortcomings of the New York corporate debt market as it does about the European appetite for U.S. corporate paper.

The euromarkets remain attractive, however, to private investors who would be liable to withholding tax in New York and are chasing exposure to high quality corporate debt. It was no surprise that the AT & T offering was sold heavily in Europe.

With a little help from rallying New York bond prices, the issue was successfully priced on Tuesday at a yield of 14.25 per cent. For AT & T, this represented a saving of about 40 basis points over the going rate for funds in New York. That kind of saving is by no means the norm—AT & T had a particular novelty value in Europe and the cost advantage of London had narrowed sharply by the end of last week. But the flood of U.S. corporate offerings on the euromarkets over the past year shows how difficult it has become to raise debt finance in New York.

New York had previously been preferred to London because of its much broader liquidity profile and the greater liquidity of the secondary market. Yet last year, for the first time in living memory, the bulk of new corporate debt was offered in New York on a maturity of 12 years or less, with long money so difficult to obtain that the resemblance between London and New York became closer.

Moreover, the liquidity of the corporate market has been squeezed by a reduction in the number of participating firms, which has damped retail interest, and by the ever growing demands of the U.S. Treasury. With rates so volatile, major institutions prefer the liquidity of the Treasury market where they can deal in amounts of \$30m or more.

The liquidity of the corporate market has also been inconsistent with the primary objective of bringing down the rate of inflation. A major consultation exercise in 1977 brought forth the mouse of higher and simplified exemptions.

Up to now Governments have opposed making an allowance for inflation on the grounds of administrative complexity and, more specifically, with the argument that fiscal compensation for the effects of inflation was beginning to stick out like a sore thumb.

One of the key arguments deployed by the Inland Revenue in its recent corporation tax Green Paper against moving to current cost accounting in measuring business profits was that it would be unfair to individuals. In present circumstances, to adopt full CCA for the purpose of business taxation would be to extend compensation for the effects of inflation on the financial assets of businesses and the financial flows associated with them, whilst similar compensation is not available to the non-business sector. Or not, as the case may be.

The adjustment capital gains for inflation comes after several years of creeping indexation of the main allowances in the tax system. Now that income tax and capital gains and transfer taxes are all indexed, corporation tax is beginning to stick out like a sore thumb.

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